



Annual Report  
**2020**



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# Foreword

The Dún Laoghaire-Rathdown County Council Annual Report for 2020 reviews the activities of the Council across the wide span of its service delivery. The Council and its stakeholders continued to play a leading role fostering the economic, social and community development of our area.

2020 was an extraordinarily challenging year for local society, the local economy and the County Council. The COVID 19 pandemic took so much away from us all; livelihoods, contacts with friends and family and sadly the lives of loved ones, in every area of our county.

As part of the national response the Council partnered with local volunteer groups and local sports clubs to run a much needed Community Call forum providing the isolated and vulnerable with a vital link to the outside world, groceries, medicine as well as a very welcome link to our Library Service.

The Council responded to this unique challenge with a number of initiatives to provide businesses that were able to stay open with space to serve their patrons and room for them to circulate safely in our villages with significant public realm improvements in Blackrock and Dundrum villages and Dalkey town. The development of the award-winning Coastal Mobility Route, improved cycle lanes, pedestrian facilities and expanded shared space pathways in our parks allowed people to move around our county safely and experience the benefits of active travel.

Even while the Council responded to the unfolding crisis it was still delivering core services all over the county. A new draft County Development Plan 2022-2026 was launched, Housing provision increased, grants and supports to local businesses and community groups was enhanced and key pieces of infrastructure delivered despite restrictions.

Some of the achievements, highlights and awards for the Council in 2020 are listed below:

## 2020 Awards

- Oratory of the Sacred Heart won the Chambers Ireland Excellence in Local Government Awards 2020 in Commemorations and Centenaries category
- dlr Coastal Mobility Route won Engineers Ireland Award
- Georges Place Development won an award from the Architectural Association of Ireland for architectural excellence
- Airfield Estate and Patrician Community won Pride of Place Awards
- dlr Architects received commendations in two categories of the RIAI Awards for Rosemount Court, Dundrum and Rochestown House, Sallynoggin, phase 3
- dlr exceeded its 2020 energy efficiency target.

## Highlights of 2020

- Coastal Mobility Cycle Route launched,
- Future woodlands model at Fernhill Park and Gardens launched
- Official opening of extension to Shanganagh House
- New online 'Report It' form to allow members of the public to report a request or a complaint to the Council via a new online form on our website
- dlr prepared a masterplan for Bullock and Sandycove Harbours
- dlr launched the active school travel initiative aimed at encouraging increased walking and cycling.



## Projects completed

- A major upgrade to the dlr Lexicon environs at Haigh Terrace was completed which has further strengthened the pedestrian links between the seafront and the main street in line with the objectives of the Dún Laoghaire Urban Structure Plan,
- The completion of the all-weather pitch at Colaiste Eoin & Iosagain,
- The completion of the works at Blackhorn Park, Sandyford including a new playground,
- The completion of infrastructure and recreation works in Fernhill Park & Gardens (Phase 2),
- Cherrywood (road upgrades/bridge) - €15.19M – Phase 1 of the project in respect of the Druids Glen Road (Q-P) was completed with good progress in advancing Phase 2 and Phase 3,
- Rathmichael Halting Site refurbished, 4 new bays,
- Works on six housing properties completed under the Major Refurbishment Programme,
- Over-seeing the final phase of essential fire safety works at the Pavilion Theatre, Dún Laoghaire,
- Cruagh Wood to Ballyogan Road Greenway, Dundrum Village Mobility Scheme, Stillorgan Village Movement Framework Plan - Phase 2, Goatstown Road and Benildus Avenue Cycle Protection Scheme, Cross Avenue Cycle Scheme, Nutgrove Avenue Cycle Route Enhancements,
- Dun Laoghaire Harbour - Phase 2 Storm Emma Repairs - East and West Piers, Seaward side & Rock Armour.

## Active travel works including;

- New shared surface paths at Clonkeen, Kilbogget, Shanganagh and Loughlinstown Linear Parks,
- Segregated walking and cycling path in Blackrock Park,
- New and upgraded pedestrian paths,
- Re-surfacing Marlay Park Greenway and the Slang River Greenway,
- New pedestrian entrances and upgraded entrances to promote access for all.

None of this could have been achieved without the assistance of those we work with and those we serve. We would like to commend the cooperation and partnership of the Elected Members, the dedication of Council staff and the resilience and community spirit of local people in the county.



Una Power



Tom McHugh,  
Interim Chief Executive

# Names, Addresses, Party Affiliations and Telephone Numbers of Members of Dún Laoghaire-Rathdown County Council

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# Councillor Membership of dlr Committees

✓ - Denotes membership for entire year

◆ - Denotes membership for part of 2020

Councillor Name	Dún Laoghaire Area Committee	Dundrum Area Committee	Organisation, Procedure & Protocol Committee
Ahmed, Kazi (FG)		✓	✓
Baker, Marie (FG)	✓		✓
Blain, Emma (FG)		✓	
Brennan, Shay (FF)		✓	◆ Term ended 8th June 2020; Chair Jan - June
Carroll MacNeill, Jennifer (FG)	◆ Elected to Dáil Éireann February 2020		
Clark, Michael (FG)	✓		
Colgan, Anne (IND)		✓	✓
Devlin, Cormac (FF)	◆ Elected to Dáil Éireann February 2020		◆ Elected to Dáil Éireann February 2020
Dockrell, Maurice (FG)	◆ Co-opted 6 July 2020		
Donnelly, Deirdre (IND)		✓	✓
Dowling, Eva Elizabeth (GP)		✓	
Dunne, Daniel (GP)		✓	
Fanning, Martha (LAB)	◆ Co-opted 6 July 2020		◆ Co-opted 6 July 2020
Fayne, Mary (FG)	✓		✓ Appointed 8 June 2020
Feeney, Kate (FF)	✓		✓
Fleming, Michael (IND)		✓	
Gildea, Jim (FG)		✓	
Grainger, Anna (FG)		✓	
Hall, Lorraine (FG)	✓		✓
Halpin, Melisa (PBP)	✓		✓



Councillor Name	Dún Laoghaire Area Committee	Dundrum Area Committee	Organisation, Procedure & Protocol Committee
Hanafin, Mary (FF)	✓		✓
Kennedy, John (FG)		✓	
Kingston, Deirdre (LAB)	◆ Resigned 6 July 2020		◆ Resigned 6 July 2020
Kinsella, Patricia (IND)		◆ Co-opted 14 December 2020	
Kivlehan, Tom (GP)	◆ Co-opted 24 February 2020		◆ Co-opted 24 February 2020
Lewis, Hugh (PBP)	✓		
McCarthy, Lettie (LAB)		✓	
McGovern, Lynsey (IND)		◆ Resigned 14 December 2020	
McLoughlin, Sean (IND)		✓	
McNamara, Frank (FG)	◆ Co-opted 24 February 2020		
Moylan, Justin (FF)	◆ Co-opted 24 February 2020		◆ Co-opted 24 February 2020
Murphy, Tom (FF)		✓	✓
Ní Fhloinn, Deirdre (GP)		◆ Chair Jan - September Resigned 9 November 2020	
O'Brien, Peter (LAB)		✓ Chair September - December	✓
O'Callaghan, Denis (LAB)	✓ Chair September - December		✓
O'Connell, Juliet (LAB)	✓		✓
O'Connell, Maeve (FG)		✓	
O'Connor, Oisín (GP)		◆ Co-opted 14 December 2020	
Ó Faoláin, Séafra (GP)	✓		✓

Councillor Name	Dún Laoghaire Area Committee	Dundrum Area Committee	Organisation, Procedure & Protocol Committee
O’Leary, Jim (FG)		✓	✓
Power, Una (GP)	✓ Chair Jan - September		◆ Appointed 8 June 2020 Chair June - December 2020
Quinn, Dave (SD)	✓		
Saul, Barry (FG)		✓	✓
Smith, Dónal (FF)		✓	✓
Smyth, Carrie (LAB)	✓		
Smyth, Ossian (GP)	◆ Elected to Dáil Éireann February 2020		◆ Elected to Dáil Éireann February 2020
Ward, Barry (FG)	◆ Elected to Seanad Éireann April 2020		◆ Elected to Seanad Éireann April 2020

## Councillor Membership of Other Bodies

- ✓ - Denotes membership for entire year  
◆ - Denotes membership for part of 2020

Councillor Name	Association of Irish Local Government – Standing Policy Council	Audit Committee	Dalkey Heritage Town Company	DLR Properties	Dodder Greenway Steering Group	Dublin & Dún Laoghaire Education & Training Board	Dún Laoghaire Drugs & Alcohol Task Force	Dún Laoghaire-Rathdown Leisure Services	Dún Laoghaire-Rathdown Mill Theatre Company	Dún Laoghaire-Rathdown Sports Partnership
Ahmed, Kazi (FG)						✓				
Baker, Marie (FG)										
Blain, Emma (FG)	✓									
Brennan, Shay (FF)				✓	✓					
Carroll MacNeil, Jennifer (FG) Elected to Dáil Éireann February 2020										
Clark, Michael (FG)						✓				
Colgan, Anne (IND)	✓	✓								

Councillor Name	Association of Irish Local Government – Standing Policy Council	Audit Committee	Dalkey Heritage Town Company	DLR Properties	Dodder Greenway Steering Group	Dublin & Dún Laoghaire Education & Training Board	Dún Laoghaire Drugs & Alcohol Task Force	Dún Laoghaire-Rathdown Leisure Services	Dún Laoghaire-Rathdown Mill Theatre Company	Dún Laoghaire-Rathdown Sports Partnership
<b>Devlin, Cormac (FF)</b> Elected to Dáil Éireann February 2020			◆							
<b>Dockrell, Maurice (FG)</b> Co-opted 6th July 2020										
<b>Donnelly, Deirdre (IND)</b>							✓			✓
<b>Dowling, Eva Elizabeth (GP)</b>					✓					
<b>Dunne, Daniel (GP)</b>										
<b>Fanning, Martha (LAB)</b> Co-opted 6th July 2020										
<b>Fayne, Mary (FG)</b>										
<b>Feeney, Kate (FF)</b>	✓									
<b>Fleming, Michael (IND)</b>										
<b>Gildea, Jim (FG)</b>										
<b>Grainger, Anna (FG)</b>										
<b>Hall, Lorraine (FG)</b>										
<b>Halpin, Melisa (PBP)</b>										
<b>Hanafin, Mary (FF)</b>										
<b>Kennedy, John (FG)</b>										
<b>Kingston, Deirdre (LAB)</b> Resigned 6 July 2020										
<b>Kinsella, Patricia (IND)</b> Co-opted 14th December 2020										
<b>Kivlehan, Tom (GP)</b> Co-opted 24th February 2020		◆ Appointed 8 June 2020		◆ Appointed 8 June 2020						
<b>Lewis, Hugh (PBP)</b>										
<b>McCarthy, Lettie (LAB)</b>										
<b>McGovern, Lynsey (IND)</b> Resigned 14 December 2020										
<b>McLoughlin, Sean (IND)</b>										
<b>McNamara, Frank (FG)</b> Co-opted 24th February 2020										

- ✓ - Denotes membership for entire year
- ◆ - Denotes membership for part of 2020

Councillor Name	Association of Irish Local Government – Standing Policy Council	Audit Committee	Dalkey Heritage Town Company	DLR Properties	Dodder Greenway Steering Group	Dublin & Dún Laoghaire Education & Training Board	Dún Laoghaire Drugs & Alcohol Task Force	Dún Laoghaire-Rathdown Leisure Services	Dún Laoghaire-Rathdown Mill Theatre Company	Dún Laoghaire-Rathdown Sports Partnership
<b>Moylan, Justin (FF)</b> Co-opted 24th February 2020			◆ Appointed 8 June 2020							
<b>Murphy, Tom (FF)</b>								✓		
<b>Ní Fhloinn, Deirdre (GP)</b> Resigned 9 November 2020				◆				◆		
<b>O'Brien, Peter (LAB)</b>					✓		✓		✓	
<b>O'Callaghan, Denis (LAB)</b>										
<b>O'Connell, Juliet (LAB)</b>			✓					✓		
<b>O'Connell, Maeve (FG)</b>										
<b>O'Connor, Oisín (GP)</b> Co-opted 14th December 2020				◆ Appointed December				◆ Appointed December		
<b>Ó Faoláin, Séafra (GP)</b>										
<b>O'Leary, Jim (FG)</b>		✓								
<b>Power, Una (GP)</b>						✓	✓			✓
<b>Quinn, Dave (SD)</b>										
<b>Saul, Barry (FG)</b>				✓						
<b>Smith, Dónal (FF)</b>										
<b>Smyth, Carrie (LAB)</b>				✓						
<b>Smyth, Ossian (GP)</b> Elected to Dáil Éireann February 2020		◆		◆						
<b>Ward, Barry (FG)</b> Elected to Seanad Éireann April 2020										

- ✓ - Denotes membership for entire year
- ◆ - Denotes membership for part of 2020

Councillor Name	Dún Laoghaire-Rathdown Theatre Company	Eastern & Midland Regional Assembly	Irish Public Bodies Mutual Insurances Limited	Joint Policing Committee	Local Authority Members Association	Local Community Development Committee	Lord Edward Fitzgerald Memorial Fund	Local Policing Forum: Dún Laoghaire	Local Policing Forum: Loughinstown, Ballybrack & Shankill	Local Policing Forum: Sandyford / Stepaside Area
Ahmed, Kazi (FG)				◆ Appointed June		✓				
Baker, Marie (FG)										
Blain, Emma (FG)										
Brennan, Shay (FF)				✓						
Carroll MacNeil, Jennifer (FG) Elected to Dáil Éireann February 2020		◆		◆						
Clark, Michael (FG)				✓						
Colgan, Anne (IND)				✓						
Devlin, Cormac (FF) Elected to Dáil Éireann February 2020					◆			◆		
Dockrell, Maurice (FG) Co-opted 6th July 2020										
Donnelly, Deirdre (IND)							✓			
Dowling, Eva Elizabeth (GP)	✓						✓			
Dunne, Daniel (GP)				✓		✓				
Fanning, Martha (LAB) Co-opted 6th July 2020										
Fayne, Mary (FG)										
Feeney, Kate (FF)						✓				
Fleming, Michael (IND)										
Gildea, Jim (FG)										
Grainger, Anna (FG)		◆ Appointed June								
Hall, Lorraine (FG)				✓						
Halpin, Melisa (PBP)				✓						
Hanafin, Mary (FF)							✓			
Kennedy, John (FG)	✓	✓		✓						



Councillor Name	Dún Laoghaire-Rathdown Theatre Company	Eastern & Midland Regional Assembly	Irish Public Bodies Mutual Insurances Limited	Joint Policing Committee	Local Authority Members Association	Local Community Development Committee	Lord Edward Fitzgerald Memorial Fund	Local Policing Forum: Dún Laoghaire	Dlocal Policing Forum: Loughlinstown, Ballybrack & Shankill	Local Policing Forum: Sandyford / Stepaside Area
Kingston, Deirdre (LAB) Resigned 6 July 2020				✓						
Kinsella, Patricia (IND) Co-opted 14th December 2020										
Kivlehan, Tom (GP) Co-opted 24th February 2020										
Lewis, Hugh (PBP)										
McCarthy, Lettie (LAB)						✓				✓
McGovern, Lynsey (IND) Resigned 14 December 2020				✓						
McLoughlin, Sean (IND)										
McNamara, Frank (FG) Co-opted 24th February 2020				◆ Appointed February						
Moylan, Justin (FF) Co-opted 24th February 2020					◆			◆		
Murphy, Tom (FF)										
Ní Fhloinn, Deirdre (GP) Resigned 9 November 2020			◆							
O'Connor, Oisín (GP) Co-opted 14th December 2020		◆								
O'Brien, Peter (LAB)										
O'Callaghan, Denis (LAB)	✓									
O'Connell, Juliet (LAB)			◆ Appointed June							
O'Connell, Maeve (FG)				◆ Appointed December						
Ó Faoláin, Séafra (GP)				✓						
O'Leary, Jim (FG)										
Power, Una (GP)									✓	
Quinn, Dave (SD)										
Saul, Barry (FG)										
Smith, Dónal (FF)										

Councillor Name	Dún Laoghaire-Rathdown Theatre Company	Eastern & Midland Regional Assembly	Irish Public Bodies Mutual Insurances Limited	Joint Policing Committee	Local Authority Members Association	Local Community Development Committee	Lord Edward Fitzgerald Memorial Fund	Local Policing Forum: Dún Laoghaire	Dlocal Policing Forum: Loughlinstown, Ballybrack & Shankill	Local Policing Forum: Sandyford / Stepaside Area
Smyth, Carrie (LAB)				✓						
Smyth, Ossian (GP) Elected to Dáil Éireann February 2020				◆						
Ward, Barry (FG) Elected to Seanad Éireann April 2020			◆	◆						

- ✓ - Denotes membership for entire year
- ◆ - Denotes membership for part of 2020

Councillor Name	Local Traveller Accommodation Consultative Committee	Memorials Committee	Mounttown Community Facility	Public Arts Steering Committee	Regional Health Forum	Sandyford BID Company	Southside Partnership DLR	Sutton to Sandycove (S2S)
Ahmed, Kazi (FG)								
Baker, Marie (FG)				✓				✓
Blain, Emma (FG)								
Brennan, Shay (FF)								
Carroll MacNeil, Jennifer (FG) Elected to Dáil Éireann February 2020								
Clark, Michael (FG)		✓		✓				
Colgan, Anne (IND)								
Devlin, Cormac (FF) Elected to Dáil Éireann February 2020			◆		◆			
Dockrell, Maurice (FG) Co-opted 6th July 2020								
Donnelly, Deirdre (IND)								✓
Dowling, Eva Elizabeth (GP)				✓				
Dunne, Daniel (GP)								
Fanning, Martha (LAB) Co-opted 6th July 2020	◆							◆

Councillor Name	Local Traveller Accommodation Consultative Committee	Memorials Committee	Mounttown Community Facility	Public Arts Steering Committee	Regional Health Forum	Sandyford BID Company	Southside Partnership DLR	Sutton to Sandycove (S2S)
Fayne, Mary (FG)								◆ Appointed June
Feeney, Kate (FF)								✓
Fleming, Michael (IND)							✓	
Gildea, Jim (FG)					✓			
Grainger, Anna (FG)					✓			
Hall, Lorraine (FG)								
Halpin, Melisa (PBP)								
Hanafin, Mary (FF)								
Kennedy, John (FG)								
Kingston, Deirdre (LAB) Resigned 6 July 2020	◆							◆
Kinsella, Patricia (IND) Co-opted 14th December 2020								
Kivlehan, Tom (GP) Co-opted 24th February 2020								
Lewis, Hugh (PBP)	✓	✓						
McCarthy, Lettie (LAB)								
McGovern, Lynsey (IND) Resigned 14 December 2020								
McLoughlin, Sean (IND)		✓						
McNamara, Frank (FG) Co-opted 24th February 2020								
Moylan, Justin (FF) Co-opted 24th February 2020					◆			
Murphy, Tom (FF)								
Ní Fhloinn, Deirdre (GP) Resigned 9 November 2020								
O'Connor, Oisín (GP) Co-opted 14th December 2020								
O'Brien, Peter (LAB)								
O'Callaghan, Denis (LAB)		✓					✓	

Councillor Name	Local Traveller Accommodation Consultative Committee	Memorials Committee	Mounttown Community Facility	Public Arts Steering Committee	Regional Health Forum	Sandyford BID Company	Southside Partnership DLR	Sutton to Sandycove (S2S)
O'Connell, Juliet (LAB)								
O'Connell, Maeve (FG)								
Ó Faoláin, Séafra (GP)								
O'Leary, Jim (FG)								
Power, Una (GP)								
Quinn, Dave (SD)								
Saul, Barry (FG)								
Smith, Dónal (FF)								
Smyth, Carrie (LAB)								
Smyth, Ossian (GP) Elected to Dáil Éireann February 2020					◆			
Ward, Barry (FG) Elected to Seanad Éireann April 2020		◆						◆

## Strategic Policy Committee Membership

- ✓ - Denotes membership for entire year  
 ◆ - Denotes membership for part of 2020

Councillor Name	Community, Culture & Wellbeing SPC	Economic Development & Enterprise SPC	Environment & Climate Action SPC	Housing SPC	Planning & Citizen Engagement SPC	Transportation & Marine SPCd
Ahmed, Kazi (FG)	✓			✓		
Baker, Marie (FG)	✓ Chair					✓
Blain, Emma (FG)			✓	✓		
Brennan, Shay (FF)		✓				✓
Carroll MacNeil, Jennifer (FG) Elected to Dáil Éireann February 2020				◆	◆	

Councillor Name	Community, Culture & Wellbeing SPC	Economic Development & Enterprise SPC	Environment & Climate Action SPC	Housing SPC	Planning & Citizen Engagement SPC	Transportation & Marine SPCd
Clark, Michael (FG) Elected to Dáil Éireann February 2020	◆ Ceased Membership March 2020	◆ Appointed Chair March 2020	✓			
Colgan, Anne (IND)				✓	✓ Chair	
Devlin, Cormac (FF) Elected to Dáil Éireann February 2020		◆		◆		
Dockrell, Maurice (FG) Co-opted 6th July 2020				◆		◆
Donnelly, Deirdre (IND)		✓				✓
Dunne, Daniel (GP)	✓				◆ Ceased Membership March 2020	◆ Appointed Chair March 2020
Fanning, Martha (LAB) Co-opted 6th July 2020	◆		◆			
Fayne, Mary (FG)		◆ Appointed March 2020	✓	◆ Ceased Membership March 2020		
Feeney, Kate (FF)			✓			✓
Fleming, Michael (IND)	✓	✓				
Gildea, Jim (FG)		✓		✓		
Grainger, Anna (FG)	✓				✓	
Hall, Lorraine (FG)		✓				✓
Halpin, Melisa (PBP)					✓	✓
Hanafin, Mary (FF)	✓				✓	
Kennedy, John (FG)		✓			✓	
Kingston, Deirdre (LAB) Resigned 6 July 2020	◆		◆			
Kinsella, Patricia (IND) Co-opted 14th December 2020		◆	◆			
Kivlehan, Tom (GP) Co-opted 24th February 2020				◆	◆ Appointed March 2020	◆ Ceased Membership March 2020



Councillor Name	Community, Culture & Wellbeing SPC	Economic Development & Enterprise SPC	Environment & Climate Action SPC	Housing SPC	Planning & Citizen Engagement SPC	Transportation & Marine SPCd
Lewis, Hugh (PBP)			✓	✓		
McCarthy, Lettie (LAB)			✓		✓	
McGovern, Lynsey (IND) Resigned 14 December 2020		◆	◆			
McLoughlin, Sean (IND)	✓					✓
McNamara, Frank (FG) Co-opted 24th February 2020				◆	◆	
Moylan, Justin (FF) Co-opted 24th February 2020	◆ Appointed March 2020	◆ Ceased Membership March 2020				
Murphy, Tom (FF)					✓	✓
Ní Fhloinn, Deirdre (GP) Resigned 9 November 2020	◆			◆		
O'Brien, Peter (LAB)	✓					✓
O'Callaghan, Denis (LAB)		✓		✓		
O'Connell, Juliet (LAB)		✓			✓	
O'Connell, Maeve (FG)					✓	✓
O'Connor, Oisín (GP) Co-opted 14th December 2020	◆			◆		
Ó Faoláin, Séafra (GP)		✓	✓			
O'Leary, Jim (FG)			✓		✓	
Power, Una (GP)			✓		✓	
Quinn, Dave (SD)				✓	✓	
Saul, Barry (FG)		✓	✓ Chair			
Smith, Dónal (FF)		✓		✓		
Smyth, Carrie (LAB)				✓ Chair		✓
Smyth, Ossian (GP) Elected to Dáil Éireann February 2020				◆		◆
Ward, Barry (FG) Elected to Seanad Éireann April 2020		◆ Ceased Membership March 2020		◆ Appointed March 2022		◆

- ✓ - Denotes membership for entire year
- ◆ - Denotes membership for part of 2020

Sectoral Representatives	Community, Culture & Wellbeing SPC	Economic Development & Enterprise SPC	Environment & Climate Action SPC	Housing SPC	Planning & Engagement SPC	Transportation & Marine SPCd
Alken, Gregory						✓
Battigan, Conor		✓				
Browne, Dr. Josephine	✓	✓				
Byrne, Keith						
Carroll, Dara					✓	
Chambers Ireland			Vacant			Vacant
Clooney, Elizabeth			✓			
Colgan, Jim						
Drudy, P.J.				✓		
Dunne, Olivia	✓					
Eglinton, Aileen		✓				
Fennell, Gráinne				✓		
Fennessey, Bernard				✓		
Gallagher, Matt					✓	
Grace, Sheila	✓					
Graydon, Geraldine					✓	
Hagin Meade, Lyn	◆ Appointed July 2020					
Hoey, Gillian				✓		
Hogan, Orla			✓			
Jacob, Reji Chacko			◆ Appointed October 2020			
Joseph, Thomas				✓		
Kavanagh, Brian	✓					
Kelly, Frances						✓
McAree, Diarmuid			✓			
McCabe, Caroline		✓				

Sectoral Representatives	Community, Culture & Wellbeing SPC	Economic Development & Enterprise SPC	Environment & Climate Action SPC	Housing SPC	Planning & Engagement SPC	Transportation & Marine SPCd
Meehan, Brid					✓	
Moore, Aaron						✓
Mulcahy, Dan					✓	
Mulleady, Julie						◆ Appointed March 2020
Neill, Pat						✓
Ngadi, Pierrot	✓					
Nolan, John						✓
O'Connor, Oisín						◆ Ceased Membership December 2020
O'Farrell, Gerard					✓	
O'Mahoney, Cynthia			✓			
O'Neill, Sean				✓		
O'Toole, John		✓				
Public Participation Network (PPN)		Vacant				
Reynolds, Maoilíosa				✓		
Scott-Lennon, Mark		✓				
Sullivan, Clare						
Sultan, Fardus		✓				
Walsh, Michael					✓	
Young, John			✓			

# Councillors Attendance at Meetings in 2020

Councillor Name	Total Number of Meetings	Numbers of Meetings Attended	%
Ahmed Kazi	51	49	96%
Baker Marie	51	51	100%
Blain Emma	46	35	76%
Brennan Shay	54	47	87%
Carroll MacNeill Jennifer	3	0	0%
Clarke Michael	49	49	100%
Colgan Anne	56	53	95%
Devlin Cormac	3	3	100%
Dockrell Maurice	21	14	67%
Donnelly Deirdre	53	47	89%
Dowling Eva Elizabeth	49	43	88%
Dunne Daniel	50	48	96%
Fanning Martha	24	24	100%
Fayne Mary	51	49	96%
Feeney Kate	52	43	83%
Fleming Michael	46	39	85%
Gildea Jim	51	51	100%
Grainger Anna	51	48	94%
Hall Lorraine	48	44	92%
Halpin Melisa	50	41	82%
Hanafin Mary	53	52	98%
Kennedy John	49	43	88%
Kingston Deirdre	23	14	61%
Kinsella Patricia	1	1	100%
Jnr Kivlehan Tom	45	45	100%
Lewis Hugh	45	38	84%
McCarthy Lettie	50	47	94%
McGovern Lynsey	43	24	56%
McLoughlin Sean	49	46	94%
McNamara Frank	41	39	95%

Councillor Name	Total Number of Meetings	Numbers of Meetings Attended	%
Moylan Justin	45	45	100%
Murphy Tom	50	33	66%
Ní Fhloinn Deirdre	37	29	78%
O'Brien Peter	54	54	100%
O'Callaghan Denis	53	53	100%
O'Connell Juliet	46	42	91%
O'Connell Maeve	51	47	92%
O'Connor Oisín	1	1	100%
Ó'Faoláin Séafra	55	55	100%
O'Leary Jim	55	50	91%
Power Una	49	47	96%
Quinn Dave	45	45	100%
Saul Barry	53	52	98%
Smyth Carrie	47	47	100%
Smith Donal	52	49	94%
Smyth Ossian	3	2	67%
Ward Barry	15	10	67%



# Conferences/Training Attended During 2020

Date	Conferences/Training Attended During 2020	Conference or Training	Location	No of attendees
28th January 2020	IPI Planning for Growth How High Quality Density can improve Communities The Red Cow Moran Hotel 22 Naas Road, Fox & Geese Dublin 22 YX80	Training	Dublin	1
13th /15th February 2020 (Date Change from 29th January)	AILG - OPR Training for Elected Members The Plan Making Process	Training	Cavan & Waterford	4
25th January 2020	AILG Module 1 GDPR On the Operation & Implications of GDPR Mullingar Park Hotel	Training	Mullingar	4
12th & 13th March 2020 (Cancelled)	LAMA Spring Training Seminar Sligo Park Hotel	Training	Cancelled	4
4 & 5th March 2020	AILG Annual Training Longford Arms Hotel	Training	Longford	4
15th September 2020	Conference Child in the City World Dublin	Conference	On Line Planning Training	1
24th July 2020	OPR/AILG On Line Planning	Training	Webinar Online Training	7
25th & 30th July 2020, 6th, 8th, 11th & 13th August 2020	AILG Sara Moorhead Report	Training	Clayton White Wexford, Carrickdale Hotel, Dundalk, Horse & Jockey Co Tipperary, Sligo Park Hotel Sligo, Midlands Park Hotel Co Laois, Rochestown Park Hotel, Co Cork	8
18th September 2020	OPR/AILG On Line Planning	Training	Webinar Online Training	7
13th November 2020	IPI Training Webinar Housing Needs Assessment & Demand	Training	Webinar Online Training (Deferred)	1
23rd October 2020	AILG Consideration & Finalisation of the Development of the Draft Plan	Training	Webinar Online Training	9
27th November 2020	AILG Development Plan & the Dev Mgt Process	Training	Webinar Online Training	7
4th December 2020	AILG Induction to Co -Opted Members	Training	Webinar Online Training	1

# Strategic Policy Committee Reports

## Community Development, Culture & Ageing Strategic Policy Committee

3 meetings held in 2020. The following is a summary of issues discussed:

- dlr Community Call Response to Covid-19 Public Health Crisis,
- Updates on Community Development & Social Inclusion,
- Libraries, Arts & Culture and Public Participation Network,
- dlr's Children and Young Persons Plan 2020-2023,
- dlr County Heritage Plan 2021-2025 and;
- dlr Age Friendly Strategy 2021-2026.

## Economic Development & Enterprise Strategic Policy Committee

4 meetings in 2020. The following is a summary of issues discussed:

- Role and function of the newly resourced Economic Development Unit
- Activities in Local Enterprise Office, in particular as a response to Covid-19
- Update on plans for Tourism programmes throughout the County
- Presentations on Foreign Direct Investment, Placemaking, Dublin Regional Skills and Dublin Economic Monitor

## Environment, Climate Change & Energy Strategic Policy Committee

4 meetings were held in 2020.

The following is a summary of the issues discussed:

- Climate action, Energy Management,
- Covid19 Public realm interventions,
- Active Travel,
- District Heating,
- Fire service,
- Trees and Urban Forestry and Waste Action Plan for a circular economy.

## Housing Strategic Policy Committee

3 meetings held in 2020.

2020 was a busy year for the Housing Strategic Policy Committee with meetings moving online, due to Covid-19 restrictions. Over the course of three meetings, the Committee considered the following areas of policy:

- Allocations Scheme – Sub-group established and scheme reviewed and revised with draft scheme progressed,
- Housing Options for our Ageing Population Policy Statement,
- The work of the Public Participation Network presented by the PPN Network Manager.

## Planning and Citizen Engagement Strategic Policy Committee

4 meetings held in 2020. The following policy topics were considered:

- County Development Plan Review
- Review of Citizen engagement
- Review of the Office of the Planning Regulator's document 'Communications Toolkit for Increasing Public Engagement in Local Authority Development Plans
- Review/updating of the Communications Strategy
- Workshop facilitation for SPC members on Citizen engagement with Aibhlín McCrann

## Transportation & Marine Strategic Policy Committee

4 meetings were held in 2020.

The following issues were considered:

- School cycling bus guidelines
- Walking/vulnerable pedestrian policy
- Abandoned Bikes Policy Presentation
- Policy of how network of cycleways and greenways infrastructure will be maintained into future
- Review of existing pay parking zones
- Presentation by NTA on Bus Connects
- Active Mobility Presentation

# Payments to Councillors in 2020

Councillors	Total Mobile	Mobile Paid by Council	Mobile Paid by Councillor	Area Committee Allowance (LG 01-2018 & 07-2017)	Salary (LG 06 - 2020)	SPC Chair	Travel & Subsistence (LG 04 - 2019)	Vouched Expenses
Cllr Ahmed Kazi	€116.65	€64.67	€64.62	€1,000.00	€17,445.72	€0.00	€6,387.60	€0.00
Cllr Baker Marie	€172.21	€86.11	€86.10	€1,000.00	€17,445.72	€5,000.04	€6,387.60	€0.00
Bailey John Dec'd, (Estate of)	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00
Cllr Blain Emma (Mobile & 88 June 19 - Oct 20)	€901.84	€450.94	€450.92	€1,000.00	€17,445.72	€0.00	€6,281.59	€0.00
Cllr Brennan Shay	€166.16	€83.08	€83.08	€1,000.00	€17,445.72	€0.00	€6,310.93	€0.00
Deputy Carroll MacNeill Jennifer *Elected to Dáil Éireann 9th Feb 2020*	€153.15	€0.00	€0.00	€109.19	€1,887.79	€0.00	€0.00	€0.00
Cllr Clarke Michael	€180.91	€90.48	€90.43	€1,000.00	€17,445.72	€4,059.17	€6,387.60	€0.00
Cllr Colgan Anne	€164.97	€82.50	€82.47	€1,000.00	€17,445.72	€5,000.04	€6,387.60	€0.00
Deputy Devlin Cormac *Elected to Dáil Éireann 9th Feb 2020*	€88.08	€44.04	€44.04	€109.19	€1,887.79	€545.98	€420.15	€0.00
Cllr Dockrell Maurice *Co-Option July 2020 to Replace Senator Barry Ward*	€96.80	€48.40	€48.40	€483.85	€8,446.16	€0.00	€3,120.04	€0.00
Cllr Donnelly Deirdre	€206.66	€103.33	€103.33	€1,000.00	€17,445.72	€0.00	€3,847.68	€1,481.62
Cllr Dowling Eva Elizabeth	€229.14	€107.53	€121.62	€1,000.00	€17,445.72	€0.00	€6,387.60	€450.00
Cllr Dunne Daniel	€164.59	€82.31	€82.28	€1,000.00	€17,445.72	€4,059.18	€6,387.60	€0.00
Cllr Fanning Martha *Co-Option to replace Deirdre Kingston July 2020*	€57.73	€28.87	€28.86	€483.85	€8,766.24	€0.00	€3,193.80	€0.00
Cllr Fayne Mary	€181.39	€90.70	€90.69	€1,000.00	€17,445.72	€0.00	€6,387.60	€0.00
Cllr Feeney Kate	€164.59	€82.31	€82.28	€1,000.00	€17,445.72	€0.00	€3,847.08	€1,481.62
Cllr Fleming Michael	€130.15	€65.10	€65.05	€1,000.00	€17,445.72	€0.00	€6,387.60	€0.00
Cllr Gildea Jim *Cllr Gildea opted to receive a reduce rate of Travel, Subs & Fixed Allowance for three months in 2020*	€0.00	€0.00	€0.00	€1,000.00	€17,445.72	€0.00	€5,739.95	€0.00
Cllr Grainger Anna	€102.61	€102.61	€0.00	€1,000.00	€17,445.72	€0.00	€6,387.60	€0.00
Cllr Hall Lorraine	€274.66	€134.61	€140.05	€1,000.00	€17,445.72	€0.00	€6,387.60	€0.00
Cllr Halpin Melissa	€178.04	€89.03	€89.01	€1,000.00	€17,445.72	€0.00	€6,387.60	€0.00
Cllr Hanafin Mary	€77.47	€38.74	€38.73	€1,000.00	€17,445.72	€0.00	€6,409.73	€0.00
Cllr Kennedy John	€164.59	€82.31	€82.28	€1,000.00	€17,445.72	€0.00	€6,387.60	€0.00

Former Cllr Kingston Deirdre *Resignation June 2020*	€0.00	€0.00	€0.00	€0.00	€441.65	€7,659.40	€0.00	€2,346.26	€0.00
Cllr Kinsella Patricia *Co-Option to replace Lynsey McGovern December 2020*	€0.00	€0.00	€0.00	€0.00	€48.39	€856.74	€0.00	€532.30	€0.00
Cllr Kivlehan Jnr, Tom *Co-Option Feb 2020 to replace Deputy Ossian Smyth*	€131.51	€65.77	€65.15	€93.12	€850.54	€14,846.70	€0.00	€5,855.30	€0.00
Cllr Lewis Hugh	€186.27	€93.15	€93.15	€93.12	€1,000.00	€17,445.72	€0.00	€6,387.60	€0.00
Cllr McCarthy Lettie	€236.16	€118.09	€118.09	€118.07	€1,000.00	€17,445.72	€0.00	€6,387.60	€0.00
Former Cllr McGovern Lynsey *Resigned December 2020*	€164.59	€82.30	€82.30	€65.83	€833.30	€15,970.22	€0.00	€5,130.18	€0.00
Cllr McLoughlin Sean	€131.14	€65.59	€65.59	€65.55	€1,000.00	€17,445.54	€0.00	€6,387.60	€0.00
Cllr McNamara Frank *Co-Option Feb 2020 to replace Jennifer Carroll McNeill TD*	€115.03	€57.54	€57.54	€57.49	€850.54	€14,846.70	€0.00	€5,855.30	€0.00
Cllr Moylan Justin *Co-Option Feb 2020 to replace Deputy Cormac Devlin*	€137.14	€68.58	€68.58	€68.57	€850.54	€14,846.70	€0.00	€3,738.70	€1,481.62
Cllr Murphy Tom	€259.30	€129.65	€129.65	€137.77	€1,000.00	€17,445.72	€0.00	€6,099.07	€0.00
Former Cllr Ní Fhlíonn Deirdre *Resignation Oct 2020*	€112.63	€61.33	€61.33	€61.30	€833.30	€14,494.72	€0.00	€5,425.60	€1,530.60
Cllr O'Brien Peter	€190.96	€95.49	€95.49	€95.47	€1,000.00	€17,445.72	€0.00	€6,426.34	€0.00
Cllr O'Callaghan Denis	€164.59	€82.30	€82.30	€82.28	€1,000.00	€17,445.72	€0.00	€6,387.60	€0.00
Cllr O'Connell Juliet	€127.89	€63.97	€63.97	€63.92	€1,000.00	€17,445.72	€0.00	€6,387.60	€0.00
Cllr O'Connell Maeve	€0.00	€0.00	€0.00	€0.00	€1,000.00	€17,445.72	€0.00	€6,387.60	€0.00
Cllr O'Connor Oisín *Co-Option to Replace Deirdre Ní Fhlíonn December 2020*	€0.00	€0.00	€0.00	€0.00	€48.39	€856.74	€0.00	€532.30	€0.00
Cllr Ó'Faoláin Séafra	€130.25	€65.15	€65.15	€65.10	€1,000.00	€17,445.72	€0.00	€3,875.74	€1,482.62
Cllr O'Leary Jim	€130.69	€65.37	€65.37	€65.32	€1,000.00	€17,445.72	€0.00	€3,847.68	€5,000
Cllr Power Una	€127.89	€63.97	€63.97	€63.92	€1,000.00	€17,445.72	€0.00	€6,387.60	€0.00
Cllr Quinn Dave	€116.04	€63.97	€63.97	€63.92	€1,000.00	€17,445.72	€0.00	€6,387.60	€0.00
Cllr Saul Barry	€165.96	€82.98	€82.98	€82.98	€1,000.00	€17,445.72	€5,000.04	€3,847.68	€6,481.62
Cllr Smyth Carrie	€187.96	€93.99	€93.99	€93.96	€1,000.00	€17,445.72	€5,000.04	€6,387.60	€365.88
Cllr Smith Donal *Cllr Smith opted not to receive his Travel, Subs & Fixed Allowance for two months in 2020*	€164.79	€82.41	€82.41	€82.28	€1,000.00	€17,445.72	€5,000.04	€3,629.72	€1,058.30
Deputy Smyth Ossian *Elected to Dáil Éireann 9th Feb 2020*	€128.62	€19.22	€19.22	€19.22	€109.19	€1887.79	€545.98	€697.50	€0.00
Senator Ward Barry *Elected to the Seanad Éireann April 2020*	€541.33	€341.29	€341.29	€200.04	€249.99	€4,339.74	€0.00	€1,192.78	€423.32
<b>Total Expenditure 2020 on Elected Members Expenses</b>	<b>€7,633.13</b>	<b>€3,819.77</b>	<b>€3,819.77</b>	<b>€2,284.17</b>	<b>€39,301.91</b>	<b>€687,321.81</b>	<b>€29,210.47</b>	<b>€232,343.00</b>	<b>€21,237.20</b>

Gross: Figure quoted before any deductions

Mobile Bills 2020: As per Circular L04/2019 Dún Laoghaire Rathdown Co.Copays half of each of the Councillor's Mobile Phone up to a Maximum of €600.00 euros per annum. The Balance of the Bill is paid by the Councillor e.g. if the Councillor Total Bill is €1,500.00. The Council will pay €600.00 and the Balance of €900.00 will be paid by the Councillor in question. 48 Councillors availed Mobiles provided by the Council; 40 have mobiles currently chosen by the Council. Half the mobile Bill is deducted from the Councillors Meeting payments. 1 Councillor who is with different provider submit their own bill (I has left the Council) and the Council will pay up to a max of €50.00. 3 Councillors did not claim Mobile or Broadband Expenses in (Q1 -> Q4)

Figures may be inconsistent due to rounding.

# Payments to Councillors in 2020

Councillors	Broadband	Conferences/ Training/ Seminar	Estimated Amount due to Councillors for Conferences/Training/ Seminars	Cathaoirleach's Allowance/ Leas Cathaoirleachs Allowance (LG 04-2018)	Gratuity (LG 17-2014)	Total
Cllr Ahmed Kazi	€182.94	€255.32	€0.00	€0.00	€0.00	€25,206.96
Cllr Baker Marie	€0.00	€0.00	€0.00	€0.00	€0.00	€29,747.26
Bailey John Dec'd, (Estate of)	€0.00	€0.00	€0.00	€0.00	€51,384.72	€51,384.72
Cllr Blain Emma (Mobile & BB June 19 - Oct 20)	€518.33	€258.91	€0.00	€0.00	€0.00	€25,955.47
Cllr Brennan Shay	€0.00	€0.00	€0.00	€12,878.88	€0.00	€37,552.45
Deputy Carroll MacNeill Jennifer *Elected to Dáil Éireann 9th Feb 2020*	€0.00	€0.00	€0.00	€0.00	€0.00	€1,996.98
Cllr Clarke Michael	€0.00	€608.46	€0.00	€0.00	€0.00	€29,410.52
Cllr Colgan Anne	€243.92	€660.58	€99.96	€0.00	€0.00	€30,755.35
Deputy Devlin Cormac *Elected to Dáil Éireann 9th Feb 2020*	€0.00	€1,460.08	€0.00	€0.00	€0.00	€4,379.15
Cllr Dockrell Maurice *Co-Option July 2020 to Replace Senator Barry Ward*	€0.00	€153.24	€0.00	€0.00	€0.00	€12,174.89
Cllr Donnelly Deirdre	€0.00	€0.00	€388.82	€2,575.78	€0.00	€22,636.29
Cllr Dowling Eva Elizabeth	€0.00	€0.00	€0.00	€0.00	€0.00	€25,161.71
Cllr Dunne Daniel	€335.39	€0.00	€0.00	€0.00	€0.00	€29,145.61
Cllr Fanning Martha *Co-Option to replace Deirdre Kingston July 2020*	€0.00	€0.00	€0.00	€0.00	€0.00	€12,415.03
Cllr Fayne Mary	€0.00	€420.28	€0.00	€0.00	€0.00	€25,162.91
Cllr Feeney Kate	€0.00	€0.00	€388.82	€0.00	€0.00	€24,080.96
Cllr Fleming Michael	€0.00	€0.00	€0.00	€0.00	€0.00	€24,768.27
Cllr Gildea Jim *Cllr Gildea opted to receive a reduce rate of Travel, Subs & Fixed Allowance for three months in 2020*	€0.00	€0.00	€0.00	€0.00	€0.00	€24,572.63
Cllr Grainger Anna	€0.00	€0.00	€0.00	€0.00	€0.00	€24,833.32
Cllr Hall Lorraine	€518.33	€0.00	€0.00	€0.00	€0.00	€25,211.60
Cllr Halpin Melissa	€0.00	€0.00	€0.00	€0.00	€0.00	€24,744.31
Cllr Hanafin Mary	€365.88	€105.41	€0.00	€0.00	€0.00	€25,288.01
Cllr Kennedy John	€0.00	€0.00	€0.00	€0.00	€0.00	€24,751.04



Former Cllr Kingston Deirdre *Resignation June 2020*	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€10,447.31
Cllr Kinsella Patricia *Co-Option to replace lynsey McGovern December 2020*	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€1,437.43
Cllr Kivlehan Jnr, Tom *Co-Option Feb 2020 to replace Deputy Ossian Smyth*	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€21,486.80
Cllr Lewis Hugh	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€24,740.20
Cllr McCarthy Lettie	€294.41	€554.49	€0.00	€0.00	€0.00	€0.00	€25,563.95
Former Cllr McGovern lynsey *Resigned December 2020*	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€21,867.87
Cllr McLoughlin Sean	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€24,767.59
Cllr McNamara Frank *Co-Option Feb 2020 to replace Jennifer Carroll McNeill TD*	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€21,495.05
Cllr Moylan Justin *Co-Option Feb 2020 to replace Deputy Cormac Devlin*	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€20,848.99
Cllr Murphy Tom	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€24,407.02
Former Cllr Ní Fhlíonn Deirdre *Resignation Oct 2020*	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€22,222.92
Cllr O'Brien Peter	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€24,776.59
Cllr O'Callaghan Denis	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€24,751.04
Cllr O'Connell Juliet	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€24,769.40
Cllr O'Connell Maeve	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€24,833.32
Cllr O'Connor Oisín * Co-Option to Replace Deirdre Ní Fhlíonn December 2020*	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€1,437.43
Cllr O'Faoláin Séafra	€0.00	€0.00	€0.00	€0.00	€3,403.70	€0.00	€27,142.68
Cllr O'Leary Jim	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€27,228.08
Cllr Power Una	€0.00	€0.00	€0.00	€0.00	€17,018.52	€0.00	€41,787.92
Cllr Quinn Dave	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€24,769.40
Cllr Saul Barry	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€33,692.08
Cllr Smyth Carrie	€260.29	€0.00	€0.00	€0.00	€0.00	€0.00	€30,365.57
Cllr Smith Donal *Cllr Smith opted not to receive his Travel, Subs & Fixed Allowance for two months in 2020*	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€23,051.46
Deputy Smyth Ossian *Elected to Dáil Éireann 9th Feb 2020*	€0.00	€0.00	€0.00	€0.00	€0.00	€0.00	€3,221.24
Senator Ward Barry *Elected to the Seanad Éireann April 2020*	€365.88	€388.82	€0.00	€0.00	€0.00	€0.00	€7,160.57
<b>Total Expenditure 2020 on Elected Members Expenses</b>	<b>€3,085.37</b>	<b>€4,865.59</b>	<b>€1,264.56</b>	<b>€35,876.88</b>	<b>€51,384.72</b>	<b>€1,103,607.35</b>	

Training is provided, predominantly by the approved Bodies AILG(LAMA)|PI or in House Training Fees| Conference Fees are paid directly to the Training Organisation etc. No Foreign Travel undertaken by any of the Elected Members in 2020

Figures may be inconsistent due to rounding.



# Corporate Affairs



## Social Media Followers

FACEBOOK FOLLOWERS ▲12% 41,066

TWITTER FOLLOWERS ▲11% 44,401

INSTAGRAM FOLLOWERS ▲78% 11,124



# 167

Freedom of Information Requests Processed

Over **152,000** Customer Contacts at the Civic Hub

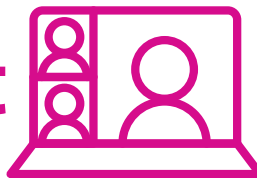


# 166,360

Electors on the Register of Electors



Launched **dlrMeetingPoint** the new meetings management system



OVER **3.3M** PAGE VIEWS ON **dlrcoco.ie**



# Recite



Accessibility Tool launched on [dlrevents.ie](http://dlrevents.ie), [dlrlibraries.ie](http://dlrlibraries.ie) and [dlrcoco.ie](http://dlrcoco.ie)

# 1,111

 STAFF TOTAL

# 87+

 NEW EMPLOYEES RECRUITED

PERCENTAGE OF STAFF WHO DECLARED A DISABILITY

# 3.78%



# Corporate Affairs

The role of the Corporate Affairs Department is to provide an effective and efficient support service to An Cathaoirleach, the Elected Members and senior management. It also has responsibility for providing communication and general services to the members of the public. The department also administers all Council meetings, the compilation of the Register of Electors, preparation of the Council's statutory reports, Health and Safety, Data Protection, Freedom of Information, Corporate Procurement, Governance, Human Resources and Workplace Partnership. All the services are supported by Information Technology which ensures best practice and efficiencies in the delivery of services to the Councillors and the public.

These services include:

- **An Cathaoirleach's Office**
- **Audit Committee**
- **Civic Hub Customer Service Centre**
- **Communications Office**
- **Corporate Estates and Facilities Management**
- **Council Meetings**
- **Dundrum Office & Register of Electors**
- **Freedom of Information**
- **GDPR**
- **Health and Safety**
- **Human Resources**
- **Information Technology & Digital Initiatives**
- **Internal Audit**
- **Irish Language Scheme**
- **Procurement**
- **Protected Disclosures**
- **Workplace Partnership**

## An Cathaoirleach's Office

Corporate Affairs provides full support to An Cathaoirleach and the office which includes:

- Advice on protocol and event management
- Management of An Cathaoirleach's diary and appointments
- Issue and management of invitations
- Responds to emails and correspondence
- Prepares speeches
- Issues Press Releases post events

## Audit Committee

The Audit Committee is a statutory Committee of the Council appointed under section 59 of the Local Government Reform Act 2014.

The Audit Committee has seven members, comprised of three elected members and four external representatives.

The current Audit Committee was formed following the Local Elections in May, 2019. There was one change in the elected members during 2020.

The Audit Committee met five times in 2020.

## Key Achievements in 2020

- Approved the Activity Report of the Audit Committee for 2019 and the Audit Committee 2020 Work Programme,
- Approved the Internal Audit Charter, Annual Audit Plan, Strategic Audit Plan 2020-23, Annual Report on 2020,
- Considered Internal Audit reports and received regular updates on activities of Internal Audit,
- Received presentations on Procurement, IT and Cybersecurity, GDPR, Corporate Plan 2020-24, Public Spending code, NOAC performance Indicator Report 2018,
- Considered the 2019 AFS; the Local Government Auditor's Report on the 2019 Accounts and agreed the Section 60 Report.

## Civic Hub Customer Service Centre

The Civic Hub is our Customer Service Centre and its aim is to enhance our level of customer service by providing an accessible single point of contact for our customers' needs. All channels of communication are driven through the Hub including phone, email, online queries, postal items and our public counter. This ensures a consistency on how all our customers are dealt with while also providing the ability to track all queries across the organisation, allowing customers to receive updates on their requests. The Civic Hub also logs and tracks all representations from Elected Representatives. The Civic Hub is a fully accessible facility with lower counters, customer seating and an induction Loop system in place. Self-service kiosks allow customers to access our services independently while having support if required.

## Achievements in 2020

- Over 152,000 customer contacts
- 111,035 phone calls answered
- 36,785 emails responses
- 2,091 items of registered post logged
- 2,374 in person counter queries dealt with

## Communications Office

The Communications Office oversees corporate and internal communications for the Council. It is responsible for all internal and external communications, public relations, crisis management and marketing on behalf of dlr extending across all Council services, activities and events provided and promoted for the benefit of citizens and business.

### Key Achievements in 2020

- Responded to all queries from local, national and international media - 184
- Issue of Press Releases – 62
- Promotion and Management of Council activities and events.
- Publication of 5 Editions of the dlr Times
- Publication of Annual Report 2019
- Publication of dlr Annual Budget 2021
- Management of dlr's social media accounts, providing the Council with a highly responsive incoming and outgoing communications tool. Followers on dlr's social media accounts were as follows:
  - Facebook followers increased by 12% to 41,066.
  - Twitter followers increased by 11% to 44,401.
  - Instagram followers increased by 78% to 11,124.
- Co-ordination of Ombudsman Requests – 16
- Implementation of the Council's Irish Language Scheme under the Official Languages Act 2003.
- Management of the Council's corporate and events website. The number of corporate website page views in 2020 was 3,331,861. The corporate website had 777,250 visitors in 2020.
- dlr Citizenspace - the public were invited to take part in a total of 24 Consultations on the dlr Online Consultation Hub.
- Tweet Day – 69 Tweets were issued by the Council on Tweet Day on the 1st July and all tweets included the same hash tag - #YourCouncilDay with over 168,000 Impressions created on the day.

## Corporate Estates

Following the appointment of a Senior Estates Officer in 2019, the Corporate Estate Department was established to begin the process of centralising the management and maintenance of the councils Property Portfolio. Historically, council owned property had been managed by multiple departments, with no little or no centralised themes and collaboration among departments was limited.

To address these issues, the Estates Management Unit brings together three key service departments:

- Property Management,
- Facilities Management,
- Contract Management.

Providing a central management structure and common direction for these departments, has allowed us to develop common goals and strategies that are consistent with the councils Corporate and Service delivery Plans.

1. Development of the Corporate Estates Forum to provide monthly cross departmental review on property associated transactions such as Disposals, Acquisitions, CPO's, Letters of Consent.
2. Development of the Central Property Asset register to incorporate all of the councils owned lands, buildings and estate.
3. Transferring dlr Property maps from the old PIR system to the GIS Platform, so it is easily accessible application by our departments.
4. Ensure the Fixed Asset Register is updated and is consistent with the Central Property Register.
5. Working with the CCMA/LGMA to source a suitable IT database to centrally monitor and manage our Corporate Buildings as well as the wider dlr Estates & Property Portfolio.
6. Develop a Corporate Space Strategy for our occupied and vacant buildings, to ensure we are maximising our space usage.
7. Developing a COVID 19 return to work safely policy, to ensure our employees have safe corporate office space to return to when restrictions are lifted.
8. Expansion of the Contract & Facilities Management departments to build frameworks that can support and maintain our Corporate Buildings.

### Key Achievements in 2020

- Establishing a national forum for Local Authorities review and discuss property related issues and seek support from the CCMA/LGMA for a national property management database.
- Establishment of the COVID 19 response team to ensure all dlrc employees and corporate buildings were kept safe and compliant throughout the year.
- Building structures to facilitate the centralisation of the Facilities, Contract and Property Management.
- Management of the tiling refurbishment project on the Meadowbrook Leisure Centre.
- Working with Finance and Insurance Depts, to ensure that our Fixed Asset Register is reviewed and updated annually.
- PQQ process for the re-tender of Facility Management Frameworks to provide maintenance services in properties across the council's portfolio.
- Working with the Housing Focus Group to highlight sites for strategic housing development.
- Working with our building managers and colleagues on the Energy Management team, to secure recertification of the ISO50001 Energy Standard.

## Facilities Management

The Facilities Management Section now falls under the remit of Corporate Estates and is divided into two distinct sections. The inhouse facilities management section looks after County Hall, Harbour Square, Harbour Lodge, Dundrum Office, Carnegie House and Ballygowan House. The external/outsourced Facilities Management section looks after approx. 25 buildings that vary from Libraries, Community Centre's, Leisure Centre's, Municipal Depots and Civic buildings.

Work by the Facilities Management Section includes administration and maintenance services as follows:

- Building maintenance of corporate offices and general housekeeping
- Purchasing / Procurement /Tender Process – Utilisation of OGP contracts for Security, Contract Cleaning, Stationery, Electricity, Gas and the GNPB Frameworks, for Mobiles and Fixed Line Services has resulted in considerable savings for the Council.
- Management of cleaning services, security services, canteen services, waste disposal and recycling
- Awareness and use of energy consumption
- Use of Customer Relationship Management (CRM) in the management of contracts
- Porters Desk
- Management of Telephone System / Corporate Mobile Telephones.
- Setting up for events in County Hall
- Hire of Halls/Civil Ceremonies



Councillor Úna Power, Cathaoirleach of Dún Laoghaire-Rathdown County Council is pictured raising the Gay Pride flag at County Hall.  
Photo Credit: Peter Cavanagh Photography.

### Key Achievements in 2020

- Management of the councils COVID 19 response and building safety programme,
- As part of the energy management team, worked to secure the recertification of the ISO50001 energy standard for County Hall,
- Ballygowan House refurbishments works,
- Worked with our IT Department to assist staff set up to work from home during covid,
- Worked with our Community Department to assist them setting up the Community Call Helpline for vulnerable people to access supplies during Covid,

- Meadowbrook Pool Refurbishment works,
- Pavillion Theatre refurbishment works.

### Council Meetings

Dún Laoghaire-Rathdown County Council has 40 Elected Members (County Councillors). The Elected Members represent the following Local Electoral Areas (LEAs):

- Blackrock
- Dundrum
- Dún Laoghaire
- Glencullen-Sandyford
- Killiney-Shankill
- Stillorgan

The Secretariat Section manages Council Meetings, Dundrum and Dún Laoghaire Area Committee Meetings, Corporate Policy Group meetings, Organisation, Procedure and Protocol Committee meetings and Deputation meetings.

In October 2020 we introduced dlrMeetingPoint, the new meetings management system for Dún Laoghaire-Rathdown County Council. It provides easy access to the information we need, when we need it and will make our Council Meetings more efficient which will benefit Councillors, staff and customers. dlrMeetingPoint can be shared with the Local Government sector.

### Key Achievements in 2020

In adherence with public health measures during the Covid-19 Pandemic:

- County Council Meetings moved to the Ferry Terminal in Dún Laoghaire to allow for the attendance of all the Elected Members while adhering to physical distancing requirements,
- Remote Meetings were held in 2020 for Area Committees, the Organisation, Procedure & Protocol Committee, Strategic Policy Committees and the Corporate Policy Group.

Development and introduction of new Council Meetings Administration System called dlrMeetingPoint which can be shared with the Local Government Sector.

Live stream and archive of County Council, Budget and Special meetings of the Council held in 2020 – including Development Plan Meetings.

In 2020 the following meetings of the Council were held:

County Council (including the Annual Meeting, Special Council Meetings for the Development Plan and the Budget Meeting): 13\*

\*There were 2 Development Plan Meetings held over 7 days

Dundrum Area Committee: 17

Dún Laoghaire Area Committee: 17

Strategic Policy Committees: 22

Joint Policing Committee: 2

Organisation, Procedure and Protocol Committee: 4

Corporate Policy Group: 7

Deputations: 9





AGM of Dún Laoghaire-Rathdown County Council at the Ferry Terminal Building, June 2020. Photo Credit: Peter Cavanagh Photography.

## Dundrum Office

The Dundrum Office offered quality customer service facilitating key services such as, submission of planning applications, the payment of housing rents, the display of engineering projects including new road schemes. This makes the Dundrum Office a one stop-shop for many of our Council services. There are 10 Primary Schools in Dún Laoghaire -Rathdown that benefit from the school meals scheme.

### Key Achievements in 2020

The following Meetings held in Dundrum office in 2020.

- Other Departments: 16
- Housing Departments :9
- Public information sessions: 1

The Dundrum Area Committee Meetings were held remotely due to Covid-19 restrictions.

## Register of Electors

The Register of Electors for 2020-2021 came into force on 15th February 2020. Total electors on the final Register were 166,360. Total for Supplementary Register February 2020 for the Dáil Election was 7,652. Draft Register 2021-2022 was published on the 1st of November 2020 total electorate 165,665.

## Freedom of Information

The Freedom of Information (FOI) Unit consists of the FOI Officer (S.E.O.) and three administrative staff members. The Unit is the first port of call for all Freedom of Information, Access to Information on the Environment and Data Access Requests.

In 2020, the Council received 167 Freedom of Information Requests (FOI), 6 requests for Access to Information on the Environment (AIE) and 15 Data Access Requests (DAR). In March the FOI Request Tracker system was implemented to manage and track all FOI requests with a complete audit trail. The tracker system ensures that the all FOI requests are processed quickly and efficiently and keeping in line with government regulations.

### Key Achievements in 2020

Freedom of Information Statistics for 2020

Total Freedom of Information requests processed	167
Personal	26
Non-Personal	141
Mixed	0
Requests Granted	47
Requests Part-Granted	69
Requests Refused	49
Requests Transferred	3
Requests Withdrawn	5
Requests Handled Outside FOI	1
Internal Reviews Conducted	9
Appeals to Information Commissioner	1

Sources of Requests Received

Members of Public	122
Journalists	31
Business/Interest Groups	10
Oireachtas/Public Members	3
Staff	1
Clients	0

## General Data Protection Regulations

In 2020, the Council's Law Agent in his capacity as Data Protection Officer, the Director of Corporate, the Council's General Data Protection Regulations (GDPR) Champions and staff in the Legal Services Department and the Corporate

Services Department carried out work to implement the Council's Data Compliance Programme 2020. This work was progressed through the Council's Data Governance Framework which includes the Council's Privacy Programme Team.

The Data Protection Officer and his team also engaged with the Data Protection Commission in relation any necessary engagement with the Commission as required under the General Data Protection Regulation. The Data Protection Officer and his team also provided advice and support to the Council in respect to the General Data Protection Regulation. A detailed organisational wide Data Protection Policy and CCTV policy was adopted by the Council.

## Health and Safety

In continuing its commitment to establish and maintain a safe and healthy working environment, dlr maintains an internal review and advisory function through the Corporate Health and Safety Office to advise the Chief Executive, senior management and associated Departments on the management of occupational safety and health within the Council.

2020 and the Sars-Cov-2 (Covid-19) pandemic has presented many challenges to the safe undertaking of the Council's functions but the Safety Management System (SMS) continued to be implemented, reviewed and amended, as necessary in line with all relevant standards and public health advice.

## Human Resources

The Human Resources Section (HR) is involved in the administration of statutory employment provisions, and the staffing policies, procedures and schemes adopted by Management.

The Section also has responsibility for Recruitment, Staff Learning and Development, Time and Attendance Management, Superannuation, effective Employee Engagement, provision of the Staff Wellbeing Service and provision of support to the Payroll function of the organisation.

Despite the challenges presented by COVID-19 during 2020, HR continued to maintain a Recruitment Program and moved primarily to online service provision. Online onboarding / induction was also introduced with a variety of online options utilised to welcome new staff members and familiarise them with the organisation.

The Learning & Development Programme was particularly challenged because of COVID-19 with many courses suspended due to restrictions on conducting face to face learning. Learning & Development successfully moved online where possible.

The Time & Attendance function adapted to the challenges posed and continue to facilitate and manage altered work processes such as the suspension of flexi time, remote working and altered work patterns.

### Key Achievements 2020

- 70 people left the Council and 87 new people joined the team. 50 staff were promoted internally. 23 recruitment competitions were advertised, for which there were 899 applicants. A total of 554 interviews were conducted resulting in 326 applicants being placed on panels. At the end of 2020, the Council had a total of 1111 staff.
- 44 L&D courses were delivered with a total of 352 staff trained. 48 staff members were supported into courses of further education under the Scheme of Assistance.

- A new Staff Wellbeing Officer was recruited and initiated the dlrcc Staff Wellbeing Service which is committed to providing a proactive health and wellbeing service for all staff. The services of an independent Employee Assistance Service were procured, and Spectrum Life now provide a 24/7 365 days a year service to staff members. This service was also extended to Elected Representatives in 2020 as COVID-19 saw unprecedented pressures being brought to bear.
- Work commenced on the HR Strategy 2021 – 2025 which will be shaped by the corporate objectives contained within the Corporate Plan 2020-2024, feedback from our key clients, analysis of the current service within the context of broader strategic changes and operational changes because of COVID-19.
- The HR Section continued to implement and develop the policies of the Council which promote a fair and supportive healthy working environment. The Disability Act 2005 3% target for the employment of people with disabilities was exceeded again in 2020, with the percentage of staff who declared a disability at 3.78%.

## Information Technology and Digital Initiatives

The role of the Information Technology Section is to:

- Drive and enable IT related innovation,
- Provide for the efficient introduction of new IT services via projects,
- Provide for the reliable delivery of existing IT services throughout the Council,
- Engage with and support national IT projects and initiatives,

The IT section has adopted the ITIL framework to ensure best practice and efficiency in the delivery of existing services. Project management methodologies (PMM) are used to ensure that contracts are managed, and projects are aligned with the Council's Corporate Plan and the Annual Service Delivery Plan and to ensure that projects are delivered in a timely and cost-effective manner.

### Key Achievements in 2020

- A total of 3,849 calls were successfully resolved by the IT service desk. This is an increase of 26% on the previous year.
- The procurement, setup and rollout of 600 laptops to facilitate remote working for staff during the COVID-19 lockdown in line with the Council's remote working policy
- Contactless Printing was introduced in 2020 as a response to Covid safety regulations.
- Implementation of improved remote working solution for staff (AnyConnect).
- The rollout of new staff collaboration tools such as MS Teams.
- The publication and launch of Partnering Progress -the dlr IT strategy 2020 -2024
- Completion of Wide Area Network (WAN) upgrade project which will provide faster connectivity along with increased redundancy.
- Phased rollout of dlrDocs (an enterprise document and record management system based on SharePoint online) throughout the organisation.

- Implementation of a new council meeting system.
- Implementing IT systems to support the Restart grant, Community Call and Libraries click and collect initiatives.
- Increased security posture e.g., Increased usage of MFA, upgraded web content filtering application, upgraded e-mail filtering system(s), enhanced password policy, raising Cyber Security awareness by roll out of MetaCompliance, upgraded SSL security certificate application, increased security monitoring via introduction of various applications and consoles.

Priorities in 2021 include progressing the rollout of laptops throughout the organisation to facilitate remote working, continued phased implementation of dlrDOCS, redevelopment of our portfolio of Drupal websites, providing improved public and staff interfaces into our CRM system, and enhancing internal services on dlrLink, the staff intranet. In addition, IT will be working with the Planning, Housing and Library departments to upgrade or replace their line of business IT systems.

## Internal Audit

The role of Internal Audit is to provide independent assurance to the Council's Senior Management and Audit Committee that the organisation's governance, risk management and internal control processes are operating effectively.

In carrying out its role, Internal Audit objectively examines, evaluates and reports on the adequacy of the Council's Internal controls. This assists the Council in providing services in an efficient, effective and economic manner and in accordance with legal requirements.

The Internal Audit Annual Plan, approved by the Audit Committee, contains a programme of audits that are completed throughout the year. The findings and recommendations from each audit are presented to the Management Team and Audit Committee.

Internal Audit monitor implementation of recommendations from audit reports using the audit and risk management system Vi clarity.

The section also provides support to the Audit Committee in carrying out their duties.

## Key Achievements in 2020

- Five Internal Audit Reports were completed and presented to the Audit Committee
- Two "In-depth" Check Reports, required under the Public Spending Code, were completed and presented to the Audit Committee
- The Internal Audit Charter was updated
- Internal Audit prepared a Strategic Audit Plan for 2020-2023
- Participated in the Local Government Internal Audit Regional Network meetings held virtually on Microsoft Teams
- Participated in five Audit Committee meetings held virtually on Microsoft Teams
- Implemented improvements to the reporting functionality of the audit and risk management system, Vi clarity

## Irish Language

The Council's website can be fully translated into Irish via a new accessibility language tool added in 2020.

Four representations were received from An Coimisinéir Teanga.

Provision was made for full translation of each digital edition of the dlr Times.

### Seachtain na Gaeilge 2020

dlr Libraries programmed various storytelling sessions as Gaeilge to celebrate Seachtain na Gaeilge 2020. These included sessions with library staff in Deansgrange Library and dlr Writer in Residence, Sadhbh Devlin, visiting various branches to read from her book *Bí ag spraoi liom*.

### dlr Writer in Residence 2019-20

During her residency, Sadhbh Devlin hosted a monthly junior book club Club Leabhar na nÓg in dlr Lexicon, published a quarterly bilingual zine and visited all the libraries to host Irish language book and craft events.

Her residency in dlr Lexicon permitted her to work on her picture book in Irish, *Geansaí Ottó* which was published by Futa Fata in September 2020. See related dlr Scéal Trail initiative below.

Regular Irish language events programmed in Libraries

- Grúpa spraoi for families – monthly events in dlr Lexicon (Jan-Mar 2020)
- Ciorcal comhrá for adults – weekly meetings in Stillorgan library (Jan-Mar 2020)
- Irish language clubs - weekly meetings in Deansgrange Library and dlr Lexicon (Jan-Mar 2020)
- Club leabhar na nÓg – monthly book club for children in dlr Lexicon (Jan-Mar 2020)

In line with Government guidelines, dlr Library spaces had to close their doors to the public after 12 March 2020 and we pivoted our event programming online.

In April 2020, we started hosting live daily storytime sessions for children on Facebook, which included a session as Gaeilge every Thursday.

We continued programming online events through Irish during 2020, including crafting and storytelling sessions on YouTube or via dlr Libraries Facebook page.

With library spaces closed, we purchased additional titles in Irish for download for our e-book platforms Overdrive and Borrowbox.

## dlr Scéal trail initiative

Due to ongoing Covid-19 restrictions we were unable to officially launch the Irish picture book *Geansaí Ottó*, written by Sadhbh Devlin during her dlr Lexicon Residency.

As part of Children's Book Festival in October 2020, we announced the launch of the dlr Scéal Trail, a brand new, exciting outdoor reading initiative supported by the Creative Ireland Programme.

A scéal trail or story walk is a picture book displayed in sequence on boards, located outdoors, that you can follow from beginning to end, as you take a walk with your family or friends.

We chose *Geansaí Ottó* as the first book for the inaugural Scéal Trail. The idea is to encourage reading in an outdoor setting,

to promote the use of books beyond the confines of our library spaces and to promote the use of Gaeilge for all readers. The first dlr Libraries Scéal Trail is located outside dlr Lexicon in Dún Laoghaire and has been a huge success in terms of allowing families to continue reading together while they exercise within their 5km limits during Covid-19 restrictions, and the initiative has led to an increased interest in picture books in Irish.



Scéal Trail', a new exciting outdoor reading initiative for all ages in the garden area beside Dún Laoghaire's iconic Lexicon Library.  
Photo Credit: Peter Cavanagh Photography.

## Procurement

The role of the dlr Procurement Unit is to ensure value-added procurement that is strategically focused and supports the delivery of innovation, sustainable, cost-effective, and quality services, in line with the dlr Corporate Plan by supporting our purchasing sections when carrying out procurement processes.

The Unit is responsible for:

- The monitoring of all corporate procurement,
- Assisting in the drafting of procurement documents prior to publication,
- Managing the Corporate Contract Database and pipeline,
- Providing Advice and Support to organisation on all areas of Procurement,
- Providing training to our purchasing staff, as required,
- Promote collaborative and consolidated Procurement across Departments and regionally,
- Monitor contract / procurement expenditure corporately by supplier,
- Participate in National and Regional Procurement networks,
- Report on dlr Procurement as required to the Audit Committee and to Central Government.

## Key Achievements in 2020

- Responded to 795 Procurement queries
- Procurement Process in dlr guidelines created for staff

## Protected disclosures Act 2014

No Protected Disclosures were made in 2020

## Workplace Partnership

The Partnership Committee held several meetings during the year. Partnership Action Groups continued to advance several objectives/activities.

Events & schemes included:

- Annual Staff Commemoration in County Hall & Ballyogan, while Retirees were not permitted to attend this year (Covid-19) an electronic version was also developed and made available to both Retirees and Staff,
- Partnership was briefed on the Great Place to Work and assisted with the staff survey,
- Received regular updates from Senior Managements related to the Coronavirus,
- The newly appointed Well-Being Officer was nominated onto the Partnership Committee,
- Assisted in the establishment of the Housing Maintenance Forum group,
- Continued to support dlr Staff Choir, which went on-line via ZOOM (Covid 19),
- Established weekly Good News stories for Staff,
- The Charity group established by Partnership (HUG) financially assisted many groups in their Covid-19 efforts,
- Continued to support Retirees Network, which included a site visit tour to Cherrywood and Marlay Park,
- Partnership continued to assist the Communication Office in the introduction of a new sms/text system for depot-based staff,
- Christmas Saving Scheme continued with great success with increased membership, while 2019 savings were €254,000, this increased to €330,820 in 2020,
- Continued to support I.T. & Social Media training in partnership with the ETB,
- Reconstituted the Dignity & Respect Designated Contact Group,
- Publication of Dún Laoghaire-Rathdown County Council 2020 Calendar,
- The Partnership Office continued to seek ideas and suggestions from Staff during the year.



# Architectural Services





**37.2%**

**Improvement in  
dlr Energy Efficiency**  
(exceeding public sector 33%  
target for 2020)

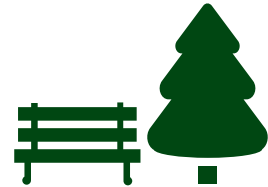


**Housing**

Planning permission  
was granted for

**597**

new homes at  
Shanganagh, Shankill



Public realm  
enhancements in  
**Blackrock, Glasthule,  
Dundrum and Dalkey**

## Coastal Mobility Route

New

**3.6km**

section of temporary,  
segregated 2-way cycleway



Public Realm enhancement schemes at

**Haigh Terrace** and **Lwr Georges Street,**  
**Dún Laoghaire.**



## Conservation

Continued commitment to quality heritage  
including the re-instatement of the  
roof lights on the Carnegie Library, Dún Laoghaire



# Architectural Services

The Architects' Department provides services to improve the quality of life for all in the County, including a strategic review of suitable sites for housing, civic amenities and urban development. The Architects support other Departments and Sections including Infrastructure, Corporate Affairs, Parks, Community and Libraries on building projects, urban design and public realm projects. Primarily the Department project manages the construction of social housing projects, along with housing adaptations and upgrades.

The Department is also responsible for dealing with Dangerous Structures and Places in the County under the Local Government (Sanitary Services) Act.

The Conservation Section contributes to the County Development Plan, advises on planning applications relating to protected structures and dwellings in Architectural Conservation Areas and allocates grants to successful applicants under the Conservation Grants and the Historic Structures Fund Schemes.

The Architects' Department drives, the energy agenda in the County in a range of areas: managing the corporate wide ISO 50001 Energy Management System and cross-departmental Energy Team, monitoring and improving the energy performance in the Council's own buildings, fleet and public lighting and engaging with stakeholders and Government Departments relating to energy improvement and energy grants for energy efficient buildings and dwellings. The Department also contributed to the Draft County Development Plan in relation to Climate Action and Energy.

dIc Architects support the Irish Architectural Foundation's Open House Dublin annual architecture festival. Free public tours, activities and events are organised to promote the high-quality built environment in the County and encourage a better understanding of the broad scope of architecture for all ages.

## Housing

### Key Achievements 2020

- Planning permission was granted for a development of 597 new homes at Shanganagh, Co Dublin. The scheme was developed in partnership with the Land Development Agency (LDA) and designed to 'passive house' low energy use standard and with features to make working from home easier. Construction is expected to start on the site in 2021.
- The 21 homes for older people with a community room at Broadford Rise, Ballinteer continued on site.
- A terrace of eight townhouses in Deansgrange as well as eight other 'voids' were upgraded and extended to current building regulation standards and made available for re-letting. Designs were developed for upgrading and conserving 4 of the historic Coastguard Cottages in Dún Laoghaire Harbour to be re-let as two-bed dwelling units.
- In 2020 tender documents were progressed for 67 houses at Ballyogan Court. Meanwhile, tenders were received for 13 dwellings at Rockville Drive, Carrickmines which will use a rapid delivery construction process.

- During 2020 progress was also made in the design and development of infill developments throughout the county, including two four-bed houses in Clonskeagh with two one-bed apartments and in Moyola, for a further four units, as well as 88 apartments at St. Laurence's in Stillorgan receiving Part 8 approval.



Rosemount Court Housing



Dún Laoghaire-Rathdown received commendations in two categories at the 2020 RIAI Architecture Awards which were announced on the RIAI Website - Highly Commended in the Living category for 44 new homes at Rosemount Court, Dundrum which was the highest recognition for group housing this year. A short film of the dlr Architects about Rosemount Court was shot as part of a series of films commissioned by the Irish Architecture Foundation for Open House Dublin 2020.

dlr was Commended in the RIAI Sustainability category for 14 new homes at Rochestown House Phase 3 in Sallynoggin.

SSE Airtricity won the Energy in Buildings category at the Sustainable Energy Authority of Ireland (SEAI) 2020 Awards for their deep retrofit refurbishment works of Dún Laoghaire-Rathdown County Council's Moyola Court, Churchtown.

## Urban Design & Public Realm

### Key Achievements 2020

- As part of the ongoing revitalisation of the Dún Laoghaire town centre, new seating and recreational green spaces were completed on George's Street. A major upgrade to the dlr Lexlcon environs at Haigh Terrace was also completed which has further strengthened the pedestrian links between the seafront and the main street in line with the objectives of the Dún Laoghaire Urban Structure Plan. Work also continued on the Dún Laoghaire Baths. The Architects' Department were also at the forefront of driving dlr's Covid-19 Response at Blackrock, Dundrum, Glathule and Dalkey and on the Coastal Mobility Route. These initiatives resulted in major opportunities for active mobility and enjoyment of the public realm during the pandemic.
- As a client, dlr was Commended in the RIAI Research category for Fernhill Creative Play with architects from the Architectural Farm.

## Civic Buildings

### Key Achievements 2020

- RIAI Awards, Monkstown Village, Commended, Best Public Space Civic Buildings.
- Dalkey library's new fit-out raises the profile of library activities to passers-by on Castle St.



Glathule Village Covid Interventions

## Conservation of the Built Heritage

The Conservation Division implements Part IV (Architectural Heritage) of the Planning and Development Act, 2000 and offers advice to members of the public and their agents on all aspects of the Built Heritage. The team continues to support the Planning Department with Development Management and Forward Planning.

### Key Achievements 2020

- Conservation work was carried out on two of Dún Laoghaire's Carnegie Library buildings to ensure they continue to be viable. The famous glass lantern over the former Dún Laoghaire building was restored by specialist craftsmen as part of works to the roof. The roof to Dundrum Library was carefully restored and further restoration work is planned in 2021.



Proposed new Library and Apartments at St. Laurence's, Stillorgan

## Development Control:h

Planning Application's (inc.FI & comp reports)	Section 5 Declarations	Section 57 Declarations	Pre-planning consultations
280	20	0	50

## Draft County Development Plan 2022-2028

Conservation has a significant role in reviewing the Country Development Plan, our work included:

- NIAH Review of the County - re-visiting and updating the records on 224 no. sites from Phase 1 and 2 of the National Inventory of Architectural Heritage Survey (NIAH).
- Preparation of Character Appraisal's for 5 no. proposed Architectural Conservation Area's (ACA)

- Reviewing and updating the Built Heritage and Development Management sections of the Written Statement; formulating Policies and Objectives.

## Conservation grants

We administer the Department of Culture, Heritage & Gaeltacht's annual Conservation Grants Schemes on behalf of the County Council.

Built Heritage Investment Scheme 2020 (BHIS) €79,000 allocated from the Department of Culture, Heritage, and the Gaeltacht.

No. of projects funded	Amount of privately leveraged funds spent by applicants	No. of days employment created (1 day=8 hours)
9	€93,920.47	561

Historic Structures Fund 2020 (HSF) €30,000 was awarded from the Department of Culture, Heritage & Gaeltacht's for 1no. project.

No. of projects funded	Amount of privately leveraged funds spent by applicants	No. of days employment created (1 day=8 hours)
1	€34,494	132

We received additional funding from the Minister of State for Heritage and Electoral Reform under the July Jobs Stimulus Package 2020 for 2no. projects to the sum of €70,000.

No. of projects funded	Amount of privately leveraged funds spent by applicants	No. of days employment created (1 day=8 hours)
2	€45,190	230

Funding received for the roof lights on the Carnegie Library, Dún Laoghaire.

## Energy Management

### Key Achievements 2020

- Dún Laoghaire-Rathdown County Council improved its energy performance by 37% based on its 2019 energy data, compared to the baseline year of 2009. This means that dlr has exceeded the 2020 public sector target of 33% energy efficiency a year ahead of target, as reported by the Sustainable Energy Authority of Ireland's (SEAI) Monitoring & Reporting (M&R) System. dlr was the top performing Council in Dublin.
- In terms of greenhouse gas emissions, dlr has also achieved its 40% reduction target for 2030. Compared to the baseline year, dlr's CO2 emissions by end of 2019 had reduced by 40.5% to 8,800 tonnes, 11 years ahead of the 2030 target of 40%.
- An audit by Certification Europe has determined that dlr's Energy Management System continues to meet the needs

of the organisation and conforms to the requirements of ISO 50001:2018.

- Energy Assessments were carried out in the top four Significant Energy User buildings; County Hall, Harbour Square, dlr LexIcon and Ballyogan Operations Centre to recommend energy upgrades and improvements. The reports were part funded by the SEAI.
- The Energy Performance Contract for three dlr Leisure centres, Monkstown, Meadowbrook and Loughlinstown was procured. The contract with the Energy Supply Company is due to be signed in 2021 and energy upgrade works carried out.

## Dangerous Structures

### Key Achievements 2020

- The Architects' Department implements the Local Government (Sanitary Services) Act in relation to Dangerous Structures & Places. The table below outlines the categories of dangerous buildings and total number of cases reported in 2020.

Dangerous	8
Potentially Dangerous	50
Not Dangerous	21
Total	79



Sandycove Cycle Lane



## Open House

The Architects' Department supported the Irish Architectural Foundation's Open House Dublin Programme from 8-11 October. The annual architectural festival took place outdoors and online due to Covid restrictions. The numbers of participants were limited for group events. The dlr events were booked out and online events were very popular including the 3D tours of heritage buildings in the county.

## Key Achievements 2020

- Walking tours took place 'Dublin's Quarrying and Stone Masonry Heritage - Fernhill Gardens' (23 participants) and the restoration work of the protected structures at Marlay Park Courtyard (28 participants).
- An Architect-led cycling tour of the Coastal Mobility Route (adhering to Covid restrictions with 15 people per group) and the public realm upgrades in Glasthule and Monkstown villages.

- The webinar 'Make your home energy efficient and build a sustainable community' with a panel of Architects and Energy experts attracted over 300 registrations.
- The County Architect participated in the opening debate – Dublin's Fair City, with over 1,087 viewers.
- New material was created for a Dún Laoghaire Architrek activity sheet and creative architecture competitions were launched for teenagers and children which was downloaded 86 times.



DL Carnegie Library Rooflight Repair (Before)



DL Carnegie Library Rooflight Repair (After)

# Community & Cultural Development

**221** Community Grants Awarded to a Value of **€176,776**

**4000**   
calls to the  
Community Call Helpline

**€145,000**   
Covid Emergency Grant funding

**11,000**   
Age Friendly Magazines distributed

**69,450** attendees at  
**2,450**  
library events (live and virtual)

**36,195** lessons viewed on Universal Class,  
(free Library courses available online)  
a **275%** increase on previous year

**1,485**   
teams per month,  
participated in  
Library Quizzes

dlr Libraries Facebook live story times have  
had **84,000** views in 2020. 

**10,000** items delivered via  
Book Drop Service 

### Divine Illumination

 Oratory of the Sacred Heart won the Chambers Ireland Excellence in  
Local Government Awards 2020 in Commemorations and Centenaries category 

**€373,000** awarded to support the work of the Pavilion Theatre,  
dlr Mill Theatre and Dance Theatre of Ireland. 

**55,000** attended Cruinniú na nÓg  
online festival of creativity

**Music Generation** dlr  
provided workshops  
online to primary schools  
(Sept-Dec), reaching  
**1408 students**

Over **1,200** hectares  
of Parks and Open Spaces maintained 

**Blackrock Park Masterplan**  
adopted by Councillors

**dlr Sports Partnership** supported **130**   
children and adults with a disability to participate in sport

# Community & Cultural Development

Community and Cultural Development provides a range of services that includes Arts; the Library Service; Community Development and Social Inclusion; Parks, Biodiversity, Heritage and Sports. These services are aimed at supporting community development and driving quality of life and wellbeing for all.

## Community Development

### Key Achievements in 2020

- Community Call Helpline was established to provide practical support, referrals and social support throughout the covid crisis. More than 4,000 calls were made to the Helpline.
- A Community Inter Agency Stakeholder Forum was also set up to address issues that arose on foot of the pandemic. The Forum held 22 meetings throughout the year.
- Health & Wellbeing and Family Support groups were established on foot of the pandemic to provide assistance and supports. Both groups met regularly throughout the year.
- The Department administered several Covid support grant fund streams which provided financial support to community and voluntary groups that had been affected by Covid.
- The Network of Community Facilities has been re-established. The services of a facilitator were secured and the group continue to meet regularly with strong attendance from facilities managers. The aim is to provide a networking platform and to identify capacity building initiatives, build connections and offer support.
- Extensive support was provided to community facilities to ensure compliance with public health advice throughout covid as they opened and closed in line with restrictions.
- Estate Management committees continued to meet remotely, and improvement and maintenance works continued in estates throughout 2020, including skip collections, waste electrical collections, planting, clean ups and graffiti removal.
- Airfield and Patrician Community received awards in Pride of Place.
- Dún Laoghaire Rathdown Community Employment scheme continued to provide support to participants to upskill and identify pathways to employment.
- dlr's Children and Young Persons Plan was launched. This identifies actions to strengthen consultation with children and young people in all aspects of policy, planning, practice, services and culture in dlr.
- The extension to Shanganagh Park House opened in March.



Celebrating the volunteers



## Social Development and Inclusion

### Key Achievements in 2020

- Funded the Southside Traveller Action Group Minceir Pin project.
- Funding was given to Rosemount Family Resource Centre and Sallynoggin Youth Project for Christmas hampers for vulnerable families.
- The dlr Integration Forum (formerly dlr Ethnic Minority Integration Forum) received continued support in 2020 with the commencement of the development of a new integration strategy.
- Supported dlr Integration Forum in their funding application to the Department of Children, Equality, Disability, Integration and Youth for Junior dlr Integration Forums to be established in secondary schools around the county.

## Age Friendly Programme

### Key Achievements in 2020

- Preliminary planning for the development of a new Age Friendly Strategy commenced with the launch of a questionnaire in early November to inform the 2021-26 Strategy.
- dlr Age Friendly Magazine for Winter 2020/21 was issued in December
- On-going support for the Age Friendly Alliance and Older Persons Council (OPC). The Alliance met 4 times during the year.
- The OPC deferred meetings once the lockdown measures came into effect. CEP grant funding awarded to OPC to facilitate development of digital literacy among members to allow for online meeting to take place with the support of the County Council.
- Comprehensive supports for Older people during COVID-19 lockdown measures were put in place through the Community Call helpline and the Community Response Forum.
- Helpline supports and referrals to local volunteers for shopping, prescription, pension collection and other needs
- Social supports and befriending services through Alone and Making Connections
- Physical wellness supports through dlr Sports Partnership
- “Click and collect” and the book drop service from dlr Libraries
- Online supports and activities from dlr Arts, Heritage and Biodiversity sections
- Age Friendly dlr Twitter Account established
- The role of an Age Friendly Housing Technical Advisor was established in the Council.

## Comhairle na nÓg

### Key Achievements 2020

- The dlr Comhairle na nÓg AGM was held virtually on 12th November with 43 young people in attendance representing 16 secondary schools.
- Topics identified by young people for discussion at the AGM included Bullying, Mental Health, Racism, Gender and Equality and Diversity.
- Comhairle na nÓg worked on the topic of Climate Change during 2020. A questionnaire was developed and circulated among Young People to determine their level of awareness of the environmental impact of Fast Fashion.
- Comhairle na nÓg members participated in a consultation with the Environmental Protection Agency on the development of their Five Year Strategy.

## Local Community and Development Committee

### Key Achievements in 2020

- Monitoring and reviewing progress on implementation of the SICAP Programme by Southside Partnership DLR CLG in 2020 – annual contract valued at €962,525
- Supporting and monitoring implementation of the community actions in dlr’s Local Economic & Community Plan 2016 – 2021
- Supporting and promoting community interests including:
  - DLR PPN; 487 active member organisations
  - DLR Volunteer Corps: 495 registered volunteers
- €216,289 in grant funding administered to community groups in dlr
- Supported the Healthy Ireland Programme in dlr through oversight of the 2019 – 2021 programme with a total budget of €374,100 to promote community health in dlr
- LCDC members were included in the Community Response Forum set up in late March 2020 by dlrc to respond to the COVID-19 pandemic

## Joint Policing Committee/Local Policing Fora

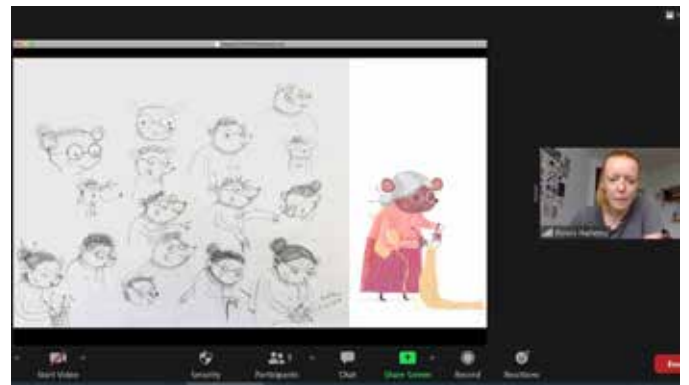
### Key Achievements in 2020

- The JPC held 2 Committee meetings in 2020.
- Garda Commissioner Drew Harris attended the February meeting of the JPC.
- Work continued throughout 2020 on the implementation of the dlr JPC six-year work plan under the three goals - Supporting and promoting Crime Prevention in dlr, Enhancing Community Safety & Security in dlr and Facilitating Community Engagement and Collaboration.
- There were 2 meetings of the Sandyford Stepside LPF
- 1 meeting of the Loughlinstown, Ballybrack and Shankill LPF
- 1 meeting of the Central Dún Laoghaire LPF.

## Library Services

### Key Achievements in 2020

- Increased investment in online resources collection such as e- and audio books. Usage increased by 108%.
- In 2020 new ways of service delivery were imagined due to Covid-19. These included the Book Drop Service, Bag a Book Contact & Collect Service and Quick Browse at dlr Lexlcon. To date over 10,000 items delivered via Book Drop Service.
- Events programme pivoted online to support health and well-being initiatives in the county. These included Spring into Storytime, Summer Stars Reading Challenge, Bloomsday Festival, Bealtaine Festival and Children's Book Festival.
- Activities that moved online included the online book clubs, online exhibitions, Positive Parenting video series, arts & crafts video sessions, learning support material & the popular dlr Library quizzes. These were welcomed from an accessibility and inclusion perspective.
- Via the Health and well-being group, initiatives were rolled out across departments and in collaboration with key stakeholders.
- The Creative Ireland Programme 2020 included over 50 projects, of which highlights included the Mobile Music Machine Covid Care concerts to nursing home residents and a well-being-based series of events, including eco-walks, winter warmer crafts and activities.
- Funded by Creative Ireland, as part of Children's Book Festival in October 2020, launched the dlr Scéal Trail, a brand new, exciting outdoor reading initiative. Geansaí Otto by Sadhbh Devlin was the first book in this series.
- 7 projects were approved under the Dormant Accounts Funding comprising Library Supports for marginalised, socially excluded and disadvantaged communities.
- Divine Illumination - Oratory of the Sacred Heart won the Chambers Ireland Excellence in Local Government Awards 2020 in Commemorations and Centenaries category.
- Jennifer Johnston at 90 - Exhibition and celebration of this well-known writer's 90th birthday in January in dlr Lexlcon, following donation of her writing desk and 2,000 books.
- What's in a Name publication, exhibition, primary schools' resource, 7 videos and dlr Postcard Competition - 2020's Decade of Centenaries initiative to celebrate 100 years since name change from Kingstown to Dún Laoghaire.
- Renovations at Dalkey Library to include addition of a new meeting room and installation of My Open Library technology
- New roof for Dundrum Library and upgrade of the meeting room in Deansgrange to enable My Open Library meetings.
- Sensory Grant funding (DRCD) enabled enhancement of provision for those with autism, including sensory walls, garden enhancements, signage, training and building audits.
- Covid friendly innovations included a stop/go people counting system at branches
- Additional functionality of the dlr Libraries app with the launch of the 'Selfcheck' feature to allow people to issue and discharge Library items with their own phone.



A zoom workshop with illustrator Roisin Hahessy

## Arts Programme

### Key Achievements in 2020

- In what was an incredibly challenging year for the arts sector, we increased our support locally.
- Funded by the Arts Council and Creative Ireland we commissioned Artworks Home providing artists the opportunity to create work to support members of our community who were cocooning and self-isolating, and resident in care settings.
- We ran additional poetry and film opportunities and presented dementia tours, music residencies and our workplace choir online.
- We programmed Cruinniú na nÓg as an online festival of creativity for children and young people. Working with cultural and community partners we provided workshops, courses and performances to an audience of over 55,000.
- We are proud to provide an annual subvention to support the Pavilion Theatre, Dance Theatre of Ireland and dlr Mill Theatre as they develop the performing arts
- We continue to grow and sustain local arts development through the provision of annual Arts Grants.
- 36 Grants awarded to support individual artists and organisations
- 21 artists commissioned to create work for ArtWorks Home
- €373,000 awarded to support the work of the Pavilion Theatre, dlr Mill Theatre and Dance Theatre of Ireland.
- 55,900 participated in Cruinniú na nÓg
- 3 exhibitions, 3 music residencies and 1 literary residency delivered online



ArtworksHome performance with Eamonn Sweeney as part of a 90th Birthday celebration, delivered in partnership with Making Connections



## Music Generation

### Key Achievements in 2020

- In 2020, Music Generation dlr moved performance music education from in-person to online.
- Active in 58 settings (Jan-Mar) and largely maintained online until May 2020.
- 4762 children and young people availed of MGdlr programmes.
- 3 events were organised as part of Cruinniú na nÓg: composing for children, music therapy for everyone, and writing music for visuals aimed at teenagers.
- MGdlr provided workshops online to primary schools (Sept-Dec), reaching 1408 students.
- 94 children and young people engaged with an ongoing programme including Sandyford Youth Band, Carmona Special School, and De La Salle secondary school in Churchtown.
- In conjunction with dlr libraries, our musical story time online had a total of 2638 views.
- 7 videos were provided to 3 Special Educational Needs schools to train teachers in music therapy techniques so that all students in the school could benefit in the absence of in-person interaction.

## Parks and Landscape Services

Parks & Landscape Services is responsible for over 1,200 hectares of Parks and Open Spaces.

There are 6 Regional Parks which include Marlay, Cabinteely, Fernhill, Blackrock, Killiney Hill and the Peoples' Park.

- Management and maintenance include;
  - the annual tree care programme
  - the landscape maintenance programme
  - maintenance of playgrounds,
  - the provision, expansion and maintenance of sustainable planting schemes and civic greening,
  - the management and provision of community gardens and Allotments,
  - the maintenance of sports facilities including grass pitches, all-weather pitches and clubhouses,
  - the provision of park tea rooms operated by concession contracts,
  - Master-planning and design of new and existing parks is undertaken on a regular basis and the realisation of these schemes is through the park's capital programme.

### Key Achievements in 2020

- Optimising the use of parks, playgrounds and sporting facilities in a safe manner during Covid.
- Slow to mow and pollinator friendly initiatives rolled out throughout the county.
- The completion of infrastructure and recreation works in Fernhill Park & Gardens (Phase 2)

- The completion of the all-weather pitch at Colaiste Eoin & Iosagain
- The completion of the works at Blackhorn Park, Sandyford including a new playground
- The completion of the boundary at the Peoples Park and the upgrade of the Metals in this location
- Blackrock Park Masterplan adopted by Councillors

### Active travel works including;

- New shared surface paths at Clonkeen, Kilbogget, Shanganagh and Loughlinstown Linear Parks
- Segregated walking and cycling path in Blackrock Park
- New and upgraded pedestrian paths
- Re-surfacing Marlay Park Greenway and the Slang River Greenway
- New pedestrian entrances and upgraded entrances to promote access for all



Blackrock Park



Fernhill Park and Gardens



Cabinteely Park

## Cemeteries

The Council continues to operate and maintain a number of cemeteries within its administrative area. Many of these cemeteries are historic closed grounds. Deansgrange and Shanganagh are the two main operational cemeteries in the County. There are staff stationed at both cemeteries, with the headquarters for administration and customer service located at Deansgrange. Burial records for Deansgrange and Shanganagh cemeteries are available online to the public via the Council's website.

There were 599 interments carried out in Dean's Grange Cemetery and 503 in Shanganagh Cemetery.

27 graves were sold in Deansgrange and 161 in Shanganagh.

30 Niches were sold in the Deansgrange Columbarium wall.

## dlr Events

Events were curtailed during the pandemic.

### Key Achievements 2020

- Downhill mountain bike series
- Christmas Festival of Light

## dlr Sports Partnership & Development

### Key Achievements 2020

- Sports Development assisted the dlr Sports Partnership team with creating short videos encouraging people to stay active during lockdown using local Irish sports personalities including Paul Manion, David Gillick and Chloe Watkins.
- Leinster Rugby – Approx. 5,255 primary and secondary school students (2,456 boys and 2,799 girls) participated in rugby programmes and 148 coaches took part in the Coach Reset Programme.
- dlr Leisure - Created multiple workouts from home videos aimed at individuals and families.
- Leinster Cricket – Developed a junior training section in dlr Cricket Club and created a 'Let's Play Cricket' video for schools.
- FAI – Over 1,000 participants took part in Positive Play Primary Football from Jan to March and 190 coaches completed PDP1/ PDP2 courses. 200 participants took part in 2 camps over the summer months.
- Targeted Participation Programmes & Events - across all abilities including Couch to 2K, walking programmes, skipping in schools, Women In Sport projects and the Virtual dlr Community 5K (total of 4,000 Participants).
- COVID-19 Initiatives - design and roll out of activity challenges and initiatives to encourage all ages and abilities to exercise at home and with their family.
- Volunteer Training & Development – provision of a range of workshops and seminars including Child Protection in Sport, Disability Inclusion, Coaching Children and Autism in Sport (451 attendees).
- Disability Sports Inclusion Initiatives – supporting children and adults with a disability to participate in sport (130 Participants). Projects included an Autism Outdoor Adventure Camp, mental health interventions and online supports during COVID-19.



Dún Laoghaire-Rathdown Sports Partnership hosted the County's Operation Transformation 4K Walk in Marlay Park January 2020 as part of the national initiative to get as many as possible to participate in healthy activity. Photo credit: Peter Cavanagh



- Ballyogan Sports & Physical Activity Hub – continuation of work to provide accessible and inclusive participation opportunities for children in the Ballyogan area (300 participants).
- Sports Club Grants – administration of two grants schemes with €43,000 allocated to 36 clubs under a Covid-19 Small Grants Scheme and €25,000 allocated to 21 clubs under the Club Participation Grants Scheme.
- Heritage input to Draft County Development Plan, Cherrywood SDZ implementation, ongoing input to development management, review of previous dlr County Heritage Plan, formation of new County Heritage Forum to steer preparation of new five-year County Heritage Plan 2021-2025.
- Roll out of self-guided online tours, videos and covid-adapted local heritage guided tours (520 places fully booked out, incredibly positive feedback: “I really enjoyed the walk last night - I was blown away by the amount of heritage right next to where I live. I really appreciate the chance to learn some history of the area - thanks to all.”

## Heritage

### Key Achievements 2020

- Draw down of €50K from the Heritage Council, Creative Ireland and National Monuments Service for surveys and interpretation projects to underpin the roll out of best practice and inclusive approaches to heritage protection, curation and access. Projects included drone surveys of seven historic cemeteries, stage 1 conservation plan for Williamstown Martello tower, illustrated history of Cherrywood, photography/poetry project for Marlay, interpretation and communication plans for Carrickmines Castle, Marlay and Cabinteely Houses.
- Provision of 2,000+ Gardening for Biodiversity books to individuals, groups and schools, heritage input to dlr publications, increase in social media presence.
- Ongoing engagement with community groups, heritage groups and responding to public queries across a wide range of issues and subjects.



Kill Abbey dlr Heritage

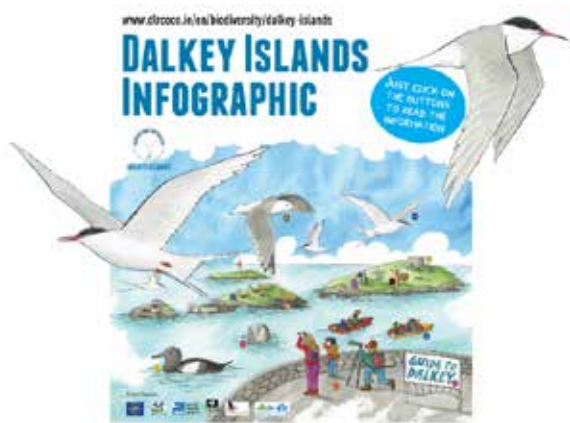
## Biodiversity

### Key Achievements 2020

- Implementation of the actions of the existing Biodiversity Plan, the Dalkey Island Heritage Plan, the Nature based solutions actions of the Climate Change Action Plan
- Developed the new dlr Invasive Species Action Plan.
- Biodiversity Events went online and provided information, infographics, videos, activities and events for the public.
- Drawdown of the available Biodiversity grants from NBAP Grant- €30k. This went towards our county habitat mapping and to Invasive species.
- Completion of the dlr Invasive Species Action Plan and of the Biosphere Education and Communications Plan
- Input to the County Development Plan draft and development of the Ecological Network Map for the CDP, continued input to Cherrywood planning, part 8s and other dlr sections capital projects, Biodiversity Steering group meeting (no.3) for the new Biodiversity Action Plan 2021-2025 and production of the online Biodiversity Tour booklet for dlr
- Review of our County habitat and Hedgerow surveys
- Input on behalf of LA's the new All Ireland Pollinator Plan 2021 –2025
- Collaboration with dlr Volunteers on new project to roll out the Gardening for Biodiversity Project

### CoCo Markets

Due to Covid restrictions, market provision in Marlay and the Peoples Park was curtailed.



Goats on Dalkey Island





# Finance & Economic Development

**Commercial Rates = 46.5% of Overall Budget**

**Revenue Budget**  
= €192 million



**3 Year Capital Programme**  
= €472 million

**€26 million**  
was  
processed for  
**Restart  
Grant**

**€228.8 million**  
=  
**47,586**  
Payments  
Processed by  
Accounts Payable



adopted by  
Councillors

**5011 Rates Customers with a waiver of €44,075,963**



**57**

LEO grants approved to the value of **€918,850**  
This funding directly supported **58.5 new local jobs**



**1044**

students from 18  
second level schools  
participated in a  
**Student Enterprise  
programme**



**770**

Trading Online  
Vouchers Approved

to the value of  
**€1,750,802**



Creation of **Seasonal Fund for business networks**  
as a Covid-19 response



**Introduction of Street Furniture Grant**



Funding secured from Fáilte Ireland for a Destinations Towns Programme in Dún Laoghaire

## Finance

The Finance Department provides a broad range of financial services including:

- Treasury Management and Cash Flow
- Preparation of Draft Annual Budget and budgetary control
- Preparation of Annual Financial Statements
- Administration of the Financial Management System
- Preparation of Three-Year Capital Programme
- Payroll Administration
- Commercial Rates Billing & Collection
- Environmental Waste Charges Arrears Collection
- B.I.D. Levy Billing & Collection (on behalf of B.I.D. Company)
- Payment of Suppliers
- Insurance and Claims Administration
- Administration & Collection of the Non Principal Private Residence Charge
- Preparation and review of Risk Registers

The Department also ensures that statutory and financial accounting principles are complied with.

Sections	Services Provided
Payroll	Administration of payment of Salaries, Wages, Councillors Payments and Travel & Subsistence.
Insurances	Management/Administration of policies and claims.
Rates	Management and collection of Rates income and incoming arrears. Management of Property Entry Levy and B.I.D. Levy
Waste, and NPPR	Management and collection of waste charges and NPPR arrears. Processing of NPPR exemption and discharge certificates.
Financial Management	Preparation of annual Budget and Three-Year Capital Programme, Preparation of Annual Financial Statements, Budgetary control, Treasury Management; Bank Reconciliation; Income Receipting, Maintenance of Asset Register and Loan Repayments.
Accounts Payable	Payment of suppliers, Tax compliance; Statutory reporting.
Risk Management	Facilitate the preparation and quarterly review of the Corporate and Departmental Risk Registers and ensure mitigation strategies are aligned to the risks identified to lower the risk consequences.

## Key Achievements 2020

- Rates - The 9-month waiver was applied to rates accounts. This involved 5011 Rates Customers with a waiver of €44,075,963 and 33 Property Entry Levy Customers with a waiver of €343,693. Contact with Ratepayers has been maintained throughout the year and they were also advised of the business supports available to them by the Council.
- Restart Grant - We received 3,798 Restart grant applications including Restart Plus and Restart top-up grants. The total approved applications were 3,193, with a value of €26m.
- Accounts Payable - Accounts payable continued to work to ensure suppliers are paid as quickly as possible to assist with their cash flow requirements. 47,586 payments were processed with a total value of €228.8m.
- Capital Programme – The Councils report indicating the Programme of Capital Projects Proposed 2020 – 2022 set out an ambitious programme of Housing, Recreational and Infrastructural projects across the county. Projected programme expenditure amounts to €851m, €472m of which is anticipated within the three years.
- Budget 2021 -The Council’s 2021 Budget was adopted by the Councillors at the Budget Meeting held on the 24th of November 2020. There is no increase in commercial rates or in the charge for any goods or services and the vacancy rate remains unchanged. The Business Support Grant is maintained for 2021. Due to the impact of Covid-19 on income LPT was not reduced by 15% as was the case in previous years. This enabled the Council not only to maintain service levels but to increase them in areas of high demand.

## Local Enterprise Office

The Local Enterprise Office Dún Laoghaire-Rathdown (LEO dlr) is the ‘First Stop Shop’ for people seeking advice, information and support when starting or growing a business. Services provided include business advice and mentoring, training, financial supports, networking opportunities, management programmes, supports aligned to sectors and economic challenges e.g., LEAN process management, Brexit workshops, student enterprise programmes and enterprise competitions (e.g., National Enterprise Awards). Additional COVID 19 mentoring and financial supports were also provided in 2020.



dlr LEO 2020 Annual Statistics



## Key Achievements 2020

- A total of 57 LEO Measure 1 grants (18 Feasibility study grants, 11 Business Priming grants, 12 Business Expansion grants and 16 Export Marketing grants) were approved to the value of €918,850. This funding directly supported 58.5 new local jobs (up from 57 in 2019)
- 770 trading online vouchers were approved to the value of €1,750,802. This represents a 1,000% increase on 2019 figures. This supported local businesses across all key sectors to expand and improve their online trading presence
- 462 applications were received for Business Continuity vouchers - a Covid-19 specific support of €2,500 towards mentoring or 3rd party consultancy costs enabling businesses to continue to trade in the new Covid-19 environment
- Sixteen Client Companies were transferred to Enterprise Ireland as part of the inter-agency Progression Pathway. These transfers reflect how early stage LEO support positions Companies to successfully source further investment and opportunities to grow
- 616 clients received business mentoring through one-to-one and group engagements (an increase of 68.3% on 2019)
- 5136 clients took part in training, seminars, management development programmes and networking events
- 1044 students from 18 second level schools participated in a Student Enterprise programme which includes the enterprise awards, and enterprise showcase events
- Through our referral process with Micro Finance Ireland 22 client loan applications were forward for approval
- LEO DLR issued 24 newsletters to a database of 2,374 recipients while social media connectivity continued to increase standing at; 5,468 Twitter followers, 1,476 Facebook followers, 846 Instagram followers, and 478 LinkedIn connections
- Regular meetings were held with LEO colleagues with the other Dublin councils to plan the delivery of programs and services to the broader regional client base. Collaborations include: Food Sector Supports (Dublin Food Chain events and the Food Academy program), Breakthrough Innovation Programme, and the operations of Covid-19 Business supports.

## Economic Development

The Economic Development Unit's principal role is to support the broad range of businesses in the region, working with both internal and external regional stakeholders to achieve this.

Delivering on the economic strategy for the region, delivering on the LECP, supporting the local business associations in the County in their local efforts in generating footfall and growth, working with multiple external and internal stakeholders to deliver placemaking projects, delivering the Shopfront Improvement Scheme, Vacant Premises Occupation Scheme, Pop-Up Shop and Business Area Promotion Grants.

A key part of our economic strategy is to encourage up skilling in the areas of; LEAN thinking, Financial literacy, Leadership skills and Research and Development.

## Key Achievements 2020

- Rollout of LIFT in DLR
- Significant place making initiatives delivered and in planning to support businesses
- Increased engagement with broad DLR business base
- Threefold increase in the support provided for Shopfront Improvement
- Introduction of Street Furniture Grant for hospitality businesses as a Covid-19 response
- Creation of Seasonal Fund for business networks as a Covid-19 response
- 'Shop Local' banner and online campaign for major towns
- Collaboration with Dublin Canvas to paint Traffic Boxes in towns and villages
- Upgrading of website for more effective signposting



Glasthule and Sandycove (Covid Seasonal Fund)



Steve Bradbury Pop Up Shop December 2020

## Tourism

2020 was a very difficult year for Tourism Sector with the onset of Covid 19 and the implementation of national restrictions on travel. The dlr Tourism Unit continued to work with local providers to support their development through this tough time. In 2020, the Tourism Unit collaborated with Fáilte Ireland on the development of several key initiatives including Destination Towns Programme, a new Dublin Coastal Trail and possible new Water Sports Facilities as part of “Platforms for Growth”. Due to Covid 19 all festivals and events were either cancelled or held virtually.

## Key Achievements 2020

- The Tourism Information Kiosk at The Metals operated during restriction levels 1, 2 and 3, providing visitor information supports. This service closed during Levels 4 and 5 restrictions
- dlr continues to participate in The Tourism Friendly Cities Network through a series of online meetings
- Funding secured from Fáilte Ireland for a Destinations Towns Programme in Dún Laoghaire
- dlr Tourism social media promotional campaigns supporting shop local and safety messages
- New network of rural tourism business providers, “Well Worth the Climb”, was formed to put a focus on Rural issues within the county



Dún Laoghaire Rathdown (Dublin Canvas)

## Twinning & International Relations

A planned programme of actions between Dún Laoghaire-Rathdown County Council, Blackrock Business Network and the City of Vincennes had to be postponed due to travel restrictions. It is hoped that these activities can be implemented next year.

The City of Brest, France, is applying to be the French Capital of Culture in 2022. Dún Laoghaire-Rathdown County Council is supporting them in this application process and look forward to developing our relationship as part of this process.



# Forward Planning Infrastructure



Total grant of planning in the SDZ now achieved in the order of

**2,400** homes and c. **123,000 sq.m** of non-residential development



dlr has grant agreements in place for 2 LHAF projects for c.€20m road and bridge upgrades

**15m** for Cherrywood **4m** for Woodbrook / Shanganagh

The new Woodbrook DART station statutory planning process progressed in 2020



Total grant of planning in the order of



**2,400** homes in Cherrywood, Glenamuck/Kiltarnan area with approx. **2,000** residential units granted

and **685** residential units in the Woodbrook/Shanganagh area

**€17.8M** Cherrywood Public Parks, Greenways and Attenuation project progressing with funding approval (URDF Call 1)

# Forward Planning Infrastructure

Forward Planning Infrastructure (FPI) has responsibility for progressing the implementation of the Cherrywood SDZ Planning Scheme <https://www.dlrcco.ie/en/planning/cherrywood-sdz>, and the Government funds of the Cherrywood SDZ Urban Regeneration Development Fund (URDF) Call 1 and the Local Infrastructure Housing Activation Fund (LIHAF).

The key focus of FPI is to assist the landowners in progressing the overall development of the Cherrywood SDZ and the 2 approved projects in Cherrywood and Woodbrook/Shanganagh under LIHAF along with the Cherrywood Public Parks, Greenways and Attenuation Project under the URDF Call 1.

It also has responsibility for driving the Major Urban Housing Development Sites (MUHDS) of Cherrywood, Woodbrook/Shanganagh and Kilternan/Glenamuck areas.



Cherrywood SDZ

## Cherrywood Strategic Development Zone (SDZ)

The Cherrywood Development Agency Project Team (DAPT) continued in its role of overseeing and guiding the development in the SDZ to ensure consistency with the requirements of the Cherrywood SDZ Planning Scheme 2014 (as amended).

Despite moving to full remote working because of COVID19, meetings with all key stakeholders continued in relation to all aspects of Cherrywood that require a coordinated approach from a number of state agencies and service providers including high-level engagement with the Department of Housing, Local Government and Heritage.

Work continued in scoping and undertaking assessments of potential amendments to the approved Planning Scheme to ensure it responds to Government policy.

## Key Achievements 2020

- Strong planning activity continued in 2020 despite Covid 19, with a total grant of planning in the SDZ now achieved in the order of 2,400 homes and c. 123,000 sq.m of non-residential development;
- Amendment in respect of residential development standards for car parking approved by An Bord Pleanála in January 2020;
- Proposed Amendment in relation to the Realignment of the Beckett Road and Underpass submitted to An Bord Pleanála in October 2020;
- Delivered a non-statutory “Have Your Say” in August 2020 in relation to a review of the SDZ Building Heights arising from the ‘Urban Development and Building Heights Guidelines for Planning Authorities’ (December 2018);

- Established a cycling review group to draw from the expertise of the NTA and the dlr Sustainable Mobility Group to scope out further cycling enhancements in the Planning Scheme area;
- Cross-Departmental workshops have been established to address key areas such as Planning, Taking in Charge, Affordability (LIHAF dimension) and infrastructure delivery;
- A detailed study and associated reporting for the Kiltarnan Link Road has been advanced.

## Local Infrastructure Housing Activation Fund (LIHAF)

FPI continued to progress the successful LIHAF projects in close consultation with the dlr Road Projects Office, the landowners, the Department of Housing, Local Government and Heritage and external state agencies. The objective of the fund as part of the Rebuilding Ireland Programme is to provide public off-site infrastructure to relieve critical infrastructure blockages which have been identified as one of the main impediments to the development of key sites for housing, thus enabling the accelerated delivery of residential units on these sites in both Dublin and urban areas of high demand for housing. It is intended that the 2 project sites in dlr will deliver LIHAF affordable units over the timeframe of full build out.

dlr has grant agreements in place for 2 LIHAF projects for c.€20m road and bridge upgrades.

1. **Cherrywood** (c.€15m)
2. **Woodbrook / Shanganagh** (c.€4m)

There is ongoing engagement by FPI and the Department of Housing, Local Government and Heritage in relation to working through any potential challenges that may arise on site that could delay progress on these projects.

### Key Achievements 2020

- Cherrywood (road upgrades/bridge) - €15.19M – Phase 1 of the project in respect of the Druids Glen Road (Q-P) was completed with good progress in advancing Phase 2 and Phase 3;

- Woodbrook/Shanganagh – access (avenue) road to support housing development and access to the future DART station received a grant of permission in February as part of the Landowner's SHD planning application which includes for 685 residential units;
- The new Woodbrook DART station statutory planning process progressed in 2020;
- LIHAF Project Board established to provide oversight and governance on all aspects of project delivery, to include cross departmental collaboration.

## Major Urban Housing Delivery Sites (MUHDS)

Accelerating delivery of housing for the private, social and rented sectors is a key priority for the Government as part of Rebuilding Ireland. Planning activity remained strong in the 3 identified MUHDS areas of Cherrywood, Kiltarnan/Glenamuck and Woodbrook/Shanganagh in dlr for large scale housing delivery, however, the impact to construction timeframes and the programme delivery of finished units due to the construction restrictions imposed because of COVID19 will not be apparent just yet.

Forward Planning Infrastructure Department continued in 2020 to provide management and oversight to drive the implementation of these sites.

### Key Achievements 2020

- Strong planning activity continued in 2020 despite Covid 19, with a total grant of planning in the order of 2,400 homes in Cherrywood, Glenamuck/Kiltarnan area with approx. 2,000 residential units granted and 685 residential units in the Woodbrook/Shanganagh area
- Notice of the Confirmation by 'An Bord Pleanála' of the Compulsory Purchase Order for the 'Glenamuck District Roads Scheme' was published by dlr on 6th February 2020.
- The detailed design of the scheme and preparation of contract tender documents was progressed.



Cherrywood SDZ - Druid's Glen Road - Phase 1 – completed under the Local Infrastructure Housing Activation Fund (LIHAF)



## Urban Regeneration & Development Fund (URDF)

Formal funding approval for the total project cost was received in June 2020 from the Department of Housing, Local Government and Heritage in respect of the Cherrywood Public Parks, Greenways and Attenuation Project under the Urban Regeneration and Development Fund (URDF) Call 1.

This will see the development of 4 distinct sub-projects comprising the Linear Park, surface water attenuation ponds 2a and 5a and completion of Tully Park Phase 2. The funding approval in place for these 4 URDF sub-projects is in the order of c.€17.8M and is by way of 75% direct funding from the Government.

These projects, managed by FPI, have been progressed in 2020 in tandem with the multi-disciplinary design consultants appointed for each project and key stakeholders including the National Transport Authority (NTA).

There is ongoing engagement with the relevant landowners in relation to access to land acquisition, access for site investigations and surveys.

FPI made a successful application under the URDF Call 2 on the 29th of May 2020 in respect of the Cherrywood Public Access, Permeability and Amenity project, seeking c. €54m for Cherrywood projects and c. €55m for the Cherrywood – Kiltarnan Link.

In total, five projects were submitted by dlr under the government's call for URDF 2, with FPI overseeing the management of all dlr applications.

## Key Achievements 2020

- URDF Call 1 - €17.8M - Cherrywood Public Parks, Greenways and Attenuation project progressing with funding approval for full project confirmed in June 2020;
  - Tully Park Ph 2 - has undergone a tender process with a preferred construction contractor identified.
  - Linear Park – Route alignment is finalised, and project will proceed to Part 8 and detailed design in 2021.
  - Pond 2 A – Preliminary design is finalised, and project will proceed to Part 8 in early 2021.
  - Pond 5a – Site clearance works have recently been undertaken and a tendering process has completed to appoint a consultant to undertake costings, contractor procurement and development supervision.
- FPI submitted an application under URDF Call 2 in respect of Cherrywood Public Access, Permeability and Amenity on 29th May 2020.
- URDF Project Board established to provide oversight and governance on all aspects of project delivery, to include cross departmental collaboration.





Housing



**597**

new homes granted  
planning at Shanganagh

**155**



new homes under construction  
at Enniskerry Road

**151**

grants approved  
under the  
Housing Adaptations  
Grants schemes

with a total value of

**€1,006,134.15**

**536**

new homes delivered



**98%**

of the

**6,343**

maintenance requests completed

**€16.5 million**

collected in



**€5.4m**

funding secured for  
Traveller  
Accommodation

Equality Action Plan developed  
for the Housing Department



New Tenant Handbook  
created as part of our  
plain English project



Redesign of  
Housing  
Webpages  
completed



**4 new bays refurbished at Rathmichael Halting site**

# Housing

The Housing Department works to facilitate the development of a variety of housing options, enabling improved choice, that drives quality of life for all. We do this through the provision of housing and housing supports to people who are assessed as needing housing and who are not in a position to provide a home through their own means. Working in partnership with the Department of Housing, Local Government and Heritage (DHLGH), Housing Agency, Dublin Regional Homeless Executive (DRHE) and Approved Housing Bodies, we provided 536 new homes in 2020, through a range of delivery options.

The Housing Department is also responsible for the management and maintenance of our housing stock and in providing specific supports for older people and persons with a disability. We also support homeownership through the provision of loans and the administration of the Incremental Tenant Purchase Scheme.

While public health measures introduced to contain the spread of Covid-19 had some impact on services such as the housing delivery and the maintenance work programmes, new ways of working were embraced by staff in an effort to continue to provide services to our most vulnerable citizens.

## Construction

The construction of new homes and the refurbishment of existing homes for social housing purposes remains a priority for the Council. A number of housing projects were approved at planning stage through the Part 8 procedure in 2020, while An Bord Pleanála approved the proposed development of 597 new homes at Shanganagh. The Housing Department is committed to moving all projects through design and planning stages as quickly as possible, to commence the construction of much needed homes without delay.

## Key Achievements in 2020

- 597 new homes at Shanganagh, Shankill, granted planning approval by An Bord Pleanála in July 2020
- 88 new homes at St Laurence's Park, Stillorgan, granted planning approval under Part 8 in December 2020
- Part 8 planning approved for an infill development of 4 new houses at Moyola Court, Churchtown, in November 2020
- A mixed development of 100 social and 50 cost rental homes (first in Ireland) under construction at Enniskerry Road, Stepaside, in partnership with Approved Housing Bodies and the Housing Agency



Shanganagh Front View

## Part V – Housing Strategy

Under Part V of the Planning and Development Act 2000, as amended, a percentage of land which is zoned residential must be reserved for social housing provision. Though compliance with Part V can be achieved in a number of ways, the preferred option is to seek agreement through the on-site provision of new homes where the development is taking place. Delivery of Part V homes in 2020 was impacted by the restrictions introduced to contain the spread of Covid-19, which saw construction activity cease for several weeks. However, negotiations on Part V Agreements continued with the use of technology to facilitate online meetings.

### Acquisitions

Each year, the Council acquires a limited number of residential properties in areas where there is an identified housing need. Support is also provided to Approved Housing Bodies for the acquisition of suitable homes through the Capital Assistance Scheme and Capital Advance Leasing Facility.

### Leasing

The Housing Department implements the Social Leasing Initiative which includes both the Standard Long-Term and Enhanced Long-Term Leasing Schemes. The Council entered into a long-term lease agreement on four properties in 2020, thereby delivering secure accommodation to individuals and families in need of social housing support.

### Housing Adaptations for Older People and Persons with a Disability

The Housing Department is committed to assisting older people and persons with a disability in both Council-owned and privately-owned properties to remain living in their homes. We do this through the Disabled Persons Alterations Scheme for tenants of the Council and the Housing Adaptations Grants Scheme for homeowners, where alterations to the property are required to accommodate the needs of a member of the family. In addition to the Housing Adaptation Grant for Persons with a disability, the Council also provides assistance through the Housing Aid for Older Persons and Mobility Aids Grants Schemes. The most common type of alterations required include accessible bathrooms, level access showers, door widening, installation of ramps, grab rails and stair lifts.



Eden Villas Refurbishment (before)

### Key Achievements 2020

- 52 adaptation works completed on Council-owned properties at a cost of €183,283.26
- 151 grants approved under the Housing Adaptations Grants schemes with a total value of €1,006,134.15

### Maintenance

The Council manages and maintains approximately 4,500 properties with an annual planned preventative maintenance programme aimed at improving the condition of its housing stock. The 2020 Works Programme was severely disrupted due to the restrictions imposed to contain the spread of Covid-19, with only emergency works permitted.

### Key Achievements 2020

- 98% of the 6,343 maintenance requests received were completed during 2020

### Housing Re-lets

The Housing Department assesses the condition of each property that becomes available for re-let and carries out improvement works in addition to standard re-let works, when necessary. Such works may include installation of new doors and windows, electrical rewiring, fitting of new smoke heat and carbon alarms, attic insulation, replacement of central heating boiler and/or full central heating system. This type of work results in an improved BER rating and a more comfortable, energy-efficient home for the tenant. Our ability to carry out re-let works was impacted in 2020 due to Covid-19.

### Key Achievements 2020

- Works on 6 properties completed under the Major Refurbishment Programme
- Re-let works completed on 60 properties under the Voids Stimulus Programme

### Allocations and Transfer

The Housing Department assesses eligibility for Social Housing Support and allocates properties to applicants on the Housing Waiting List and the Transfer List in accordance with the Council's Allocation Scheme. Positions on the Housing Waiting



Eden Villas Refurbishment completed





Enniskerry Road Aerial View

List are determined by the length of time a household has had a valid housing application.

Households who have a minimum tenancy of 3 years can apply for inclusion on the medical/overcrowding transfer lists. Mutual transfers may also be allowed between tenants with similar properties and in cases where a transfer achieves a better use of accommodation.

### Key Achievements 2020

- 241 properties allocated in 2020
- 26% of housing allocations were made to persons with a disability
- New Housing Allocation Scheme developed with a sub-group of the Housing Strategic Policy Committee

### Downsizing

The promotion of the downsizing scheme continued through 2020. This Scheme is available to tenants who find that their accommodation is too large for their current needs. Priority is given to tenants who wish to avail of this Scheme and every effort is made to find them a home better suited to their needs. This results in tenants being accommodated in more comfortable, energy-efficient and manageable homes while larger homes can be reallocated to families from the Housing Waiting List.

### Homeless Services

The Council's Homeless Section works in partnership with the Dublin Regional Homeless Executive (DRHE) to assist homeless persons, or persons at risk of becoming homeless, to access emergency accommodation and exit homelessness.

### Tenancy Management

The Tenancy Management Section (previously known as the Anti-Social Behaviour Section) investigates complaints of anti-social behaviour in accordance with the Council's Anti-Social Behaviour Strategy 2016 – 2022 and works to promote good estate management, making our communities better places to live. It also organises pre-tenancy courses for new tenants, which was unfortunately impacted in 2020 by the measures introduced to control the spread of Covid-19.

### Key Achievements 2020

- Implemented a 'Good Neighbour Agreement', an objective of our Equality Action Plan
- 1 Possession Order and 1 Excluding Order before the courts
- Pre-tenancy course arranged for new tenants in the Herbert Hill Development
- Inter-Departmental and Multi-Agency Halloween Initiative dealing with bonfires

### Housing Rent

Rent collected by the Council is calculated in accordance with the Differential Rent Scheme. The Scheme determines a tenant's rent based on two factors:

- the total income of your household, and
- the size of your household.

### Key Achievements 2020

- €16.5 million collected in rent in 2020
- 4.7 % Increase in Income collection over Budget
- 81 % Annual Assessment completion on Return

- SMS arrears alert pilot project introduced
- Covid mitigation policies put in place to maintain service provision
- Covid phone project introduced to actively contact tenants who may have required further assistance during the pandemic

## Rebuilding Ireland Home Loan Scheme

A Rebuilding Ireland Home Loan is a government backed mortgage for first time buyers, which is administered by the Housing Department. It can be used to purchase a new or second-hand home or to build a new home. The maximum market values of the property that can be purchased or self-built within Dún Laoghaire-Rathdown is €320,000, with up to 90% of the market value of the property available through this mortgage scheme.

### Key Achievements 2020

- 13 Rebuilding Ireland Home Loans were approved in principle in 2020 to the value of €2.9m

## Incremental Tenant Purchase

The Incremental Tenant Purchase Scheme 2016 is available to council tenants who may be eligible to buy their home from the Council, provided they meet the eligibility criteria set out in the scheme. Tenants pay market value of the property less a discount, which varies depending on income. A charge is placed on the property which is equal to the value of the discount applied.

## Housing and Disability Steering Group

The Housing and Disability Steering Group was established in accordance with the 'National Housing Strategy for People with a Disability 2010 – 2020', extended to 2021. The Steering Group holds quarterly meetings and the Housing Department continues to support the Group with their work.

## Traveller Accommodation

The Housing Department is committed to the implementation of the Traveller Accommodation Programme 2019 - 2024, which sets out a programme for the provision of high-quality Traveller accommodation and to meeting the housing needs of the County's indigenous Traveller Community. The programme includes the development of new sites, refurbishment and extension of existing sites, Part V acquisitions, casual vacancies and standard housing. Despite the Covid-19 restrictions, the Council maintained services with contingency plans introduced on all sites.

### Key Achievements 2020

- €5.4m funding secured for Traveller Accommodation Programme
- 7 Traveller Accommodation Programme projects ongoing
- Rathmichael halting site refurbished (4 new bays)
- 2 casual vacancies filled

## Standards in Private Rented Housing

In line with the Housing (Standards for Rented Houses) Regulations 2019, the Standards Section is responsible for the enforcement of the Regulations in private rented tenancies within Dún Laoghaire-Rathdown, which are registered with the Residential Tenancies Board. Inspectors visit rental properties to check for compliance with the Regulations. The Council has a range of sanctions, up to and including prosecution in the District Court, which can be imposed on a landlord whose property does not comply. The inspection process has been greatly impacted by the Covid-19 pandemic. During level 4 and 5 restrictions physical inspections are not permissible. Despite the varying lockdowns during the course of 2020 there were 1205 properties inspected.

### Key Achievements 2020

- 1,205 inspections carried out on private rented properties

## Public Sector Duty

In March 2020, the Housing Department submitted an Equality Action Plan to the Irish Rights and Equality Commission (IHREC). The Plan sets out the steps the Housing Department will take in 2020 - 2021 to ensure equality principles and public sector duty responsibilities are embedded in how we deliver our services. It underlines the commitment of the Housing Department to promoting equality of opportunity for all our customers and improving access to the services that we provide. The plan was developed following consultation with staff, customers and other housing service providers in Dún Laoghaire-Rathdown.

## Plain English Project

From June to December 2020, the Housing Department undertook a Plain English project with the National Adult Literacy Agency (NALA). The project was the first phase of a three-part process to create, consolidate and embed a culture of writing and presenting information in "plain English".

Plain English is a way to write and present information so that the intended reader can understand it after a single reading. This is the first such project undertaken by any Housing Department in the Country.

- 10 documents were awarded the NALA plain English mark.
- 30+ members of staff undertook plain English training with NALA
- Tenant Handbook redesigned in line with Plain English principles

# Infrastructure and Climate Change





**Coastal Mobility  
Cycle Route launched**



The Green-Schools programme  
involved **114** schools

**91** abandoned  
vehicles  
removed



**3975**  
sq. metres  
of graffiti  
removed



**810**

Litter Fines  
(including Bye Laws)  
Issued



**Recyclable Materials 2020**

**10,400** tonnes brought to  
Ballyogan Recycling Park

**1,045** tonnes were brought to  
Eden Park Recycling Centre

**529** tonnes brought to Shanganagh  
Recycling Centre in 2020

**5,286** tonnes of recyclables were brought  
to the Bring Banks during the year

# Infrastructure and Climate Change

The Directorate of Infrastructure and Climate Change incorporates a wide range of services for citizens and visitors which are designed to provide a high-quality environment, combat Climate Change and provide a high-quality infrastructure and public realm.

The core services are:

## Property Management

- To ensure the good management and protection of Council owned property;
- To acquire lands as required to meet the Corporate objectives of DLR;
- To maintain the Derelict Sites Register;
- Engagement with State stake-holders, e.g. Irish Water, Land Development Agency (LDA), Dept of Education & Skills (DoES) and major property developers, e.g. Hines, Cherrywood as part of the Strategic Development Zone (SDZ) to progress major infrastructural projects;
- Key participant within the Council's inter-departmental Housing Focus Group; Property Management assisted with identifying and guiding the group in their site assessments.

## Key Achievements in 2020

### Compulsory Purchase Orders:

Compulsory Purchase Orders issued for land for the following schemes:

- Blackglenn Road/Harold's Grange Road Improvement Scheme;
- Glenamuck District Roads Scheme.

### Temporary Lettings / Commercial Leases:

- A total of 55 temporary lettings/commercial leases in place;
- €307,644 received from these lettings/leases in 2020

## Derelict Sites

There were 13 sites on the Derelict Sites Register at end of 2020 – a reduction of 9 sites from the beginning of 2020. A further 2 were pending removal from the register subject to outstanding levies being paid. Levies collected in respect of derelict sites in 2020 amounted to €171,934.76.

A significant amount of this revenue was utilised by Property Management for restorative and other necessary improvement works on Council owned buildings.

By end of 2020, many of the remaining 11 sites on the register had committed to payment of full balance sought, entered into payment plans, or had been brought to 'sale agreed' by the owner.

## Letters of consent:

Property Management issued 32 Letter of consents in 2020. There has been an increase in requests for letters of consent year-on-year. Property Management is currently reviewing the process.

Disposals:

In 2020, Property Management brought 9 disposals (including licences and leases) of property/land, 11 disposals of fee simple and 4 Deeds of Covenants to full Council meetings for approval by the Elected Members.

Of these, high profile cases include:

- Disposal of the former Fire Station, Georges Place, Dún Laoghaire to the Department of Education & Skills for the purposes of converting into a new school for Educate Together;
- Disposal of land at Shanganagh Castle to the Land Development Agency (LDA) for the provision of 597 new homes; in a combination of 200 social, 91 affordable purchase and 306 cost rental.

## Projects:

- Over-seeing the final phase of essential fire safety works at the Pavilion Theatre, Dún Laoghaire
- Refurbishment of Meadowbrook Leisure Centre in conjunction with dlr Leisure & Communities Department
- Restorative works to Council owned properties at No. 9 Georges Place and the Wash House, Kelly's Avenue, Dún Laoghaire, Co. Dublin (both are Protected Structures)
- Conservation works to Dún Laoghaire Carnegie Library including restorative works to the former library's roof and sky-lights
- Engagement with Irish Water and the relevant service departments' to negotiate service access and wayleaves on Council owned land
- Assisting Corporate Services in the provision of a temporary Council meeting venue due to Covid restrictions and the unavailability of the Council Chamber
- Assessment of Ferry Terminal potential



Blackrock Village Improvements - Cycleway.  
Photo Credit: Peter Cavanagh Photography.

## Development of a Central Property Asset register to incorporate all of the councils owned lands, buildings and estate:

Property Management commenced building a comprehensive register of Council owned land and built assets, including the recently acquired Dún Laoghaire Harbour and its curtilage. To date, almost 1,000 built or land assets have been included and the section is working closely with our colleagues in the Planning Drawing Office to map our Property Portfolio on a GIS Platform, so it is easily accessible application by our departments.

During 2020, Property Management liaised with several Council Departments to clarify and establish as much factual information as possible with regard to their interests within the overall register. The information has already proven to be a critical source of information for both the Housing Focus Group and in identifying and protecting Council assets for the Insurance Register.

Property Management is actively involved in procuring a suitable IT platform that can be utilised to centrally monitor and manage our Corporate Buildings as well as the wider DLR Estates & Property Portfolio. Property Management have led discussions with other Local Authorities, the Office of Public Works and Health Service Executive and have been in contact with the LGMA and CCMA regarding seeking a national approach to the problem.

Ensure the Fixed Asset Register is updated and is consistent with the Central Property Register.

Develop a Corporate Space Strategy for our occupied and vacant buildings, to ensure we are maximising our space usage.

Expand the Contract & Facilities Management Units to build frameworks that can support and maintain our Corporate Buildings.

## Policies & Procedures:

During 2020, Property Management prepared and submitted the following policy documents:

1. I.C.C. Department Privacy Statement - The purpose of this privacy statement is to describe, in clear and concise terms, the personal data the Infrastructure and Climate Change Department may collect about individuals, why it is needed, how it is used and how individuals may interact with the Infrastructure and Climate Change Department in relation to their personal data. It also outlines the rights of individuals under data protection legislation in relation to the processing of their personal data.
2. Risk Register Estates Management – Arising from the requirements of the Local Government Audit Service, Risk Registers are prepared and updated regularly to recognise potential risks facing Council departmental sections' and their mitigations. The registers are submitted to the Council's Audit Committee for its consideration and review;
3. Property Management Data Mapping – Sets out the roles of the Property Management section, currently within the Infrastructure and Climate Change Department and the relevant legislation pertaining to operation, enforcement, data retention;
4. Revised processes - for Property Disposals, Wayleaves & Letters of Consent are currently being drafted;

5. Re-establishment of the Corporate Estates Forum departmental forum is crucial in attaining consensus on important Council property and land policies.

## Capital Projects Office

The Capital projects Office is responsible for the delivery of the Capital Programme for the provision of major capital schemes.



Capital Project Shanganagh Road

## Key Achievements 2020

The following are the major Capital Projects/Schemes under design/construction or recently completed by the Council and funded by Development Levies/Grants:

Schemes under construction / completed:

- Dun Laoghaire Baths
- Stillorgan Village Movement Framework Plan Phase 2
- N11 Druid's Glen Road Q-P\* (Phase 1)
- Central Dun Laoghaire Public Realm – Lexicon Car park and Environs
- Shanganagh Road Interim works – Phase 2
- Rochestown Avenue Interim works (footpath/ pedestrian crossing)

Schemes at Detailed Design Stage:

- Bray Woodbrook Landfill Reclamation Project
- M50 Junction 14 Link Road
- Blackglen Road Improvement Scheme
- Samuel Beckett Phase 2
- N11 Druid's Glen Road P\*-P3 (Phase 2)
- Bracken Road to Drummartin Link Road

- Enniskerry Road/Glenamuck Road Junction Upgrade (Golden Ball Junction)
- Glenamuck District Roads Scheme

Schemes at Design Stage:

- Cherrywood to Shankill Greenway
- S2S East Coast Trail (Booterstown to Dun Laoghaire)
- N11 Druid's Glen Road P3-P (Phase 3)
- Rochestown Avenue Interim Works

## Transportation Planning Section

The Transportation Planning Section contributes to the Planning Development Management process by assessing and reporting on the transportation aspects of all planning applications made to the Council.



Coastal Mobility Route

### Key Achievements 2020

- The Transportation Planning Section carried out the following work in 2020:
- Transitioned to remote working from March 2020 due to Covid 19 restrictions.
- Reported on 652 planning applications & Strategic Housing Developments applications (SHDs).
- Reported on pre-planning consultations and compliance consultations to facilitate the progression of planning applications and development.
- Reported on Strategic Housing Development pre-application consultations
- Participated in Strategic Housing Development pre-application consultation meetings in the Offices of An Bord Pleanála up to March 2020
- Participated in Strategic Housing Development pre-application consultation meetings with An Bord Pleanála remotely from first online Tri-Partite meeting held on 19th March 2020

- Reported on Part 8 applications, on An Bord Pleanála appeals, on Section 5 applications
- Transportation input to Draft County Development Plan 2022-2028
- Transportation input to Cherrywood SDZ Planning Development Management and Part 8 pre-applications
- Transportation support to Municipal Services sections for construction and post construction compliance related issues
- Transportation input to Draft County Development Plan 2022-2028
- Transportation input to Cherrywood SDZ Planning Development Management and Part 8 pre-applications
- Transportation support to Municipal Services sections for construction and post construction compliance related issues



Haigh Terrace Public Realm Improvements

## Environmental Enforcement, Litter and Animal Control

To take a leadership role to combat the impacts of Climate Change. To encourage and promote environmental awareness with a view to achieving resource efficient, the circular economy, eliminating litter pollution and to encourage recycling and other local initiatives. To monitor and enforce environmental legislation and regulations concerning air, noise, waste, litter and animal control. Investigation, assessment and close out of complaints logged on the Council's CRM system

National Environmental Priorities: Illegal dumping and unaccounted for waste, C&D Waste, Waste Tyres, ELVES compliance scheme, Packaging waste enforcement, WEEE, Batteries, Farm Plastics, Solid fuels, Air and Noise complaints, Air and Noise Control (planning): assessment and conditioning



of planning permissions in relation to air/noise regulation, Ambient Air Monitoring Programme (extension of AAMP) and Solvents. Deco-paints and Petroleum Vapour Regulations

### Key Achievements 2020

- Tidy Districts 2021 operated as a non-competitive supportive consultation with 15 groups.
- The Green-Schools programme involved 114 schools.
- 62 environmental education workshops in schools were funded in 2020.
- 91 abandoned vehicles were removed
- 3975 sq. metres of graffiti removed
- 810 Litter Fines (including Bye Laws) Issued
- 63 dogs were taken to the Councils pound
- 19 horses were impounded

### Civic Defence and Fire Service

The Civil Defence for Dún Laoghaire-Rathdown County Council is provided by Dublin City Council.

The Fire Service in Dún Laoghaire-Rathdown is also provided by Dublin City Council pursuant to an agreement under Section 59 of the Local Government Act 1955.

Incident Type Attended	Dún Laoghaire Rathdown
Fires – Alarms	368
Fires - Commercial	14
Fires – Domestic	168
Fires – Other	64
Fires – Small	451
Fires – Vehicles	56
Flooding	4
Medical Service Intervention	166
Special Services	158
Road Traffic Collisions	104
<b>Total Incidents</b>	<b>1,553</b>
<b>Total Number of Mobilisations to these incidents</b>	<b>3,698</b>

### Green Business

Green Business encourages the transition from a linear economy to a circular economy to enhance employment and increase the value recovery and recirculation of resources. This enables businesses to meet the resource efficiency objectives of the Eastern-Midlands Regional Waste Management Plan 2015-2021 and the policy actions in the government’s Waste Action Plan for a Circular Economy 2020-2025.

It involves promoting environmental best practice including waste prevention, energy efficiency, water conservation and sustainable transport activities through capacity building in the SME sector and in public institutions in dlr.

Green Business organises and co-ordinates green business events, facilitates environmental certification and supports the hosting of annual business awards. Green Business collaborates with business support agencies including the Environmental Protection Agency, Business in the Community Ireland, Dún Laoghaire-Rathdown Chamber and Sandyford BID clg to promote and honour businesses that implement resource efficiency principles.

### Key Achievements 2020

- Covid-19 support to the hospitality sector and public realm adjustments.
- Green Business supported the Council’s interventions to facilitate outdoor dining in Dundrum, Dalkey, Glasthule and Blackrock villages, by working with the Traffic Section to adapt the Street Furniture licensing process to make it covid-19 appropriate and by engaging with the hospitality sector to ensure licences were processed in a timely manner.
- Green Business also collaborated with the Local Enterprise Office in the allocation of their street furniture grant for any new seating and with the Parks Department in the redesign of the public realm, where possible, to allow outdoor dining for local coffee shops/pubs throughout the county, which had seen a surge in outdoor dining arising from remote working and the restriction on indoor dining for most of the year.

### The €coMerit Programme

The €coMerit Programme, delivered on behalf of dlr County Council by €coMerit, a Wexford based environmental consultancy, is designed to help organisations be more energy efficient, prevent waste, conserve water and save money in the process. Certificate holders also commit to promoting environmental awareness among their key stakeholders including staff, customers and suppliers.

Participants achieve recognition for their environmental achievements through the award of an €coMerit certification which is reviewed annually to ensure continuous environmental improvement takes place. €coMerit Certificate holders have posted average year on year reductions in carbon emissions of 9.2% since 2009. However, in 2020 annual reviews had to be conducted remotely and there was little scope to recruit new participants due to the impact of covid-19 on arranging in person site visits. These visits are an essential part of agreeing an environmental improvement plan with any new participant in the programme.

Certified organisations are part of a Sustainable Energy Community, registered with the Sustainable Energy Authority of Ireland (SEAI), which allows them access SEAI grant funding for energy-saving projects. To date, 53 organisations participating in the €coMerit Programme have been awarded a total of €1.7million in grant aid.

## Dún Laoghaire-Rathdown Chamber County Business Awards 2020

Dún Laoghaire-Rathdown Chamber's County Business Awards went virtual on December 4th, 2020 due to the covid-19 imposed restrictions on hosting events.

The event was designed to acknowledge businesses that "Survived and Thrived" and the once-off awards categories reflected the diverse challenges overcome by businesses during the pandemic. dlr County Council co-funded the awards event and sponsored two of the award categories - the Business Goodwill Award and the New Business Entrepreneurs Award.

## Recycling Centres

The Council provides recycling services to domestic users by way of 37 bring banks, 2 local recycling centres (Eden Park & Shanganagh) and the Ballyogan Recycling Park.

### Key Achievements 2020

There was a significant increase in the number of customers visiting and the tonnage of materials collected at all recycling facilities during 2020.

- The tonnage of recyclable materials brought to Ballyogan Recycling Park in 2020 was 10,400 tonnes.
- 1,045 tonnes of recyclable materials were brought to Eden Park Recycling Centre in 2020.
- 529 tonnes of recyclable materials were brought to Shanganagh Recycling Centre in 2020.
- A total of 5,286 tonnes of recyclables were brought to the Bring Banks during the year.

## Climate Change

The County continues to feel the ongoing impacts of climate change. Extreme weather events in the recent past, have shown that we are continually vulnerable to its impacts. As a coastal County, dlr is vulnerable to the impacts of flooding, coastal erosion and sea level rise, together with cold snaps, warmer days and poorer air quality.

The Government continues to enhance legislation and policy in relation to climate action and continues to foster the empowering and enabling role of local authorities, to enact change at the local level. Accordingly, the Council prepared its first Climate Change Action Plan 2019-2024, which was submitted to Government in September 2019.

The CCAP sets out four key targets and 123 actions, that the Council will undertake in response to the climate and biodiversity emergency. These actions address the five theme areas of Energy & Buildings, Transport, Flood Resilience, Nature Based Solutions and Resource Management. The Plan was developed in collaboration with the other Dublin local authorities (DLA) in partnership with Codema – Dublin's Energy Agency and the Dublin Climate Action Regional Office (CARO).

The four targets in the Plan are as follows:

- A 33% improvement in the Council's energy efficiency by December 2020;
- A 40% reduction in the Council's greenhouse gas emissions by 2030;
- To make Dublin a climate resilient region, by reducing the impacts of future climate change-related events; and
- To actively engage and inform citizens on climate change.

At the request of the Department of the Environment, Climate and Communications, the first Annual Progress Report of the Climate Change Action Plan 2019-2024, has been published. One of the four targets set out in the CCAP was the improvement of the Council's energy efficiency of 33% by December 2020, which has been exceeded. The Council improved its energy performance by 37.2% based on its 2019 return, compared to the baseline year of 2009. This means that dlr has exceeded the 2020 public sector target of 33% energy efficiency, as reported by the Sustainable Energy Authority of Ireland's Monitoring & Reporting (M&R) System.

The implementation and monitoring of this Plan, together with that of the other Dublin local authorities, in partnership with Codema – Dublin's Energy Agency and the Dublin Climate Action Regional Office (CARO), provides for a clear roadmap and co-ordinated approach to enhancing the climate resilience of the Dublin Region, to 2030, 2050 and beyond.

Further information is available on our website at [dlrcoco.ie/CCAP](http://dlrcoco.ie/CCAP).

### Key Achievements 2020

- The Council prepared the first Annual Progress Report for the Climate Change Action Plan 2019-2024, which has been submitted to the Department of the Environment, Climate & Communications and approved by the Elected Members.

## Legal Service

In 2020, the Legal Services Department supported the Executive in the delivery of services in accordance with its mission statement as follows:

"To provide effective, efficient and responsive legal services to our Clients, To support our Clients in delivering effective outcomes, To play an active role in identifying and managing legal risk, To share our knowledge and expertise with our Clients."

The Legal Department dealt with instructions and requests for advice from the Executive in the following areas:

- Advisory – Legal advice to the Management Team and Council staff in relation to the Council's functions under the various Statutes relating to Local Government
- Property and land – Acquisition and disposal of property and land, advice, enhanced leasing, leases and licences, tenant purchase, Council loans, Part V agreements and wayleaves
- Dispute resolution including construction disputes (negotiation, mediation, conciliation)
- Commercial contracts
- Regulatory enforcement – waste management and litter
- Judicial review of administrative decisions
- Civil litigation
- Recovery of rates and debt collection
- Data protection and freedom of information
- Corporate governance.





# Municipal Services

Assisted in delivery of infrastructure in  
**6 village improvement schemes**

Provided **9.1 km**  
new cycle routes 

**194** cycle  
parking stands  
supplied to schools

**212** cycle parking  
stands giving **424** spaces installed  
in public realm 


**73** full time  
school wardens **& 13** reserve  
school wardens


  
**50%**  
of paid parking  
transactions now  
“cashless payment”


Maintain **c. 827km** roads  
and **c. 1,400km** footpaths

**c. 11km** of footpaths upgraded  
under Footpath Programme  
**c. 2km** of cycleway resurfaced under  
Cycleway Maintenance Programme

 Accessibility  
works carried  
out at  
**6** locations

  
**23,500**  
public lights maintained  
in the county

  
**2,946**  
LED lanterns  
were installed

Reduced public lighting  
use by **153kW** which  
will save over  
**€82,000** per year 

**3,366** tonnes in weight of rubbish collected from streets/beaches

**12,869**  
gullies cleaned

Digital screens installed at  
**Seapoint, Sandycove and Killiney**



**Blue flag**   
at **Seapoint**

**223**   
Bathing Water  
Samples taken

Carried out  
**c. 47,525**  
street bin collections



**893** fly tipping/dumping  
incidents managed



Supported over  
**526** voluntary clean ups

# Municipal Services

Municipal Services is the operations department of Dún Laoghaire-Rathdown County Council which covers most of the outside operations of the Council. The sections included are Water & Drainage including Service Level Agreement with Irish Water; Flood Alleviation; Coastal Protection; Water Pollution Control; Traffic; Road Safety; School Wardens; Paid Parking; Road Maintenance; Roads Control, Public Lighting; Cleansing; Beaches; Fleet/Machinery Yard and Dún Laoghaire Harbour.

## Water Services

The Flood Alleviation Section within Water Services manage the OPW funded Eastern Catchment Flood Risk Management (ECFRAM) projects.

The first of several projects has recently commenced, namely the Loughlinstown Scheme, which includes the Deansgrange and Carrickmines/Shanganagh Rivers.

The Deansgrange Stream Flood Relief Scheme (FRS) is well underway, the detailed hydraulic model is completed, and extreme flood events have been modelled. The project is now examining several flood alleviation options (and their costs) and the preferred options will be presented to the public during a public engagement day in mid-2021.

The Kilbogget Park Flood Storage contract is an essential part of the flood alleviation options for the Deansgrange Stream FRS and this project was fast tracked to commence in Q4 2020. Work is well underway and is due to be completed mid-2021.

The Carrickmines Shanganagh FRS has recently commenced, and comprehensive data gathering is currently taking place in the catchment.

The Section also project manages dlr and OPW funded flood risk mapping projects (required by the EU Floods Directive) and smaller more localised flood alleviation projects, including the installation of screen/flood cameras.

### Key Achievements 2020

- Carrickmines/Shanganagh Flood Relief Scheme awarded to Engineering/Environmental Consultants.
- Flood Attenuation Works Contract awarded and works commenced on site in Kilbogget Park.

## Coastal Protection

The Part 8 planning process was finalised in early 2019 in relation to coastal protection measures at the Old Bray Landfill at Woodbrook and this project progressed through detailed design in 2020. The scheme was delayed due to COVID 19 and is expected to commence construction shortly upon easing of restrictions.

The Council continues to monitor coastal erosion at key locations along the coast, which are known to be vulnerable to erosion because of their geology and soil type. The key locations are south of Killiney beach to the end of the dlr boundary near Bray.

Coastal protection methods can include a variety of hard and soft engineering techniques depending on the requirements identified by the assessment. These can include anything from rock armour, gabions, revetments to beach nourishment, land management and beach stabilisation.

### Key Achievements 2020

- Detailed design for coastal works associated with Old Bray Landfill remediation at Woodbrook and contract awarded.
- Ongoing monitoring of extent of erosion at key locations along the dlr coastline.
- Following localized bedrock failure at Coliemore Harbour, consultant engaged and surveys and conceptual solution for repair established.

## Water Pollution Control

The Water Pollution Control Section works to maintain and improve water quality in the various water bodies in DLR. The Water Framework Directive (WFD) requires that all water bodies in Europe achieve good ecological status. Discussions were held with the EPA in relation to the Draft Plan for Phase 3 of the WFD (2022-2027). The Glencullen River achieved high ecological status in 2020. Maintaining this and reaching good ecological status in the Carrickmines catchment will be targets for DLR in Phase 3.

The EU Funded Dublin Urban Rivers Life Project began in 2020. For dlr this project aims to reduce pollution in the Cabinteely and Ballyogan Streams (both in the Carrickmines Catchment) both of which suffer from domestic misconnections.

The Water Pollution Act is used to licence surface water trade effluent discharges and to prosecute water pollution offences. Regular sampling of all the streams in the County is undertaken.

## Water Services – SLA Agreement with Irish Water

Water Services Section manages and maintains the public water and foul drainage systems in the county under a Service Level Agreement with Irish Water, and in accordance with an Annual Service Plan. The Service Level Agreement also includes for dlr Water Services staff to assist Irish Water in the planning of future infrastructure in the county, which is a necessary component in achieving the Corporate Goals of facilitating the development of housing and supporting business growth opportunities in the county.

## Transportation Services

### Traffic & Road Safety Section

The principal activities of the Traffic & Road Safety Section include:

1. Design, construction and upgrading the Council's road network, traffic management and road safety.
2. Management of the traffic signals system (SCATS)

3. The provision of Statutory Signing & Lining
4. The provision and upgrade of pedestrian and cycling facilities and the improvement of facilities for mobility impaired and disabled road users.
5. The delivery of sustainable mobility and active travel initiatives



Cruagh Greenway. Photo Credit: Peter Cavanagh Photography.

### **Paid Parking Section**

The Council operates a Paid Parking Scheme on several public roads/car parks within its administrative area. The scheme is operated under the Council's parking Control Bye-Laws 2020.

### **Key Achievements 2020**

#### **Traffic & Road Safety Section**

#### **Sustainable Mobility and Active Travel Initiatives**

Assisted with the delivery of infrastructure schemes:

- Six village improvement schemes (Blackrock, Dalkey, Dundrum, Glasthule, Foxrock, Stillorgan)
- 9.1km of new cycle route
- 4.4km cycle protection on routes
- Cycle protection provided at 20 junctions.
- 8.5km cycle improvements in Parks

Delivered or made progress on several cycle infrastructure schemes:

- Completed – Cruagh Wood to Ballyogan Road Greenway, Dundrum Village Mobility Scheme, Stillorgan Village Movement Framework Plan - Phase 2, Goatstown Road and Benildus Avenue Cycle Protection Scheme, Cross Avenue Cycle Scheme, Nutgrove Avenue Cycle Route Enhancements
- Construction Stage - Stillorgan Road Cycle Route near UCD, Sandyford Cycle Route (Drummartin Link Road/M50 Rotary)
- Design Stage - Sandyford Business District Cycle Routes, N11/Brewery Road Cycle Scheme, Wyattville Road Phase 2, Clonskeagh to Dodder Bridge Cycle Route, Stillorgan Park Road Cycle Scheme, Phase 3 of Stillorgan Village Plan.

Delivered several pedestrian improvement schemes:

- Pedestrian crossing on Carysfort Avenue
- Zebra Crossing on Castlepark Road

- Shanganagh Road Pedestrian Crossing
- Hudson Road Zebra Crossing
- Wyvern Killiney Zebra Crossing
- Junction upgrade at Adelaide Road/Silchester Road
- Meadowbrook car park pedestrian improvements
- 3 no. zebra crossings at the schools in Belarmine
- Pedestrian crossing on Enniskerry Road near Rosemount School

#### **Cycle Parking:**

- 212 cycle parking stands (424 spaces) installed in public areas.
- 194 cycle parking stands supplied to schools.

Made a number of submissions related to Sustainable Mobility and Active Travel:

- Bus Connects Infrastructure
- Personal Powered Transport including e-scooters.
- GDA Transport Strategy
- National Road Safety Strategy

#### **Cycling Initiatives:**

- Abandoned Bike Procedure developed
- Cycle Bus Guide issues to all schools

#### **Car share and bike share:**

- Stationless bike share licences were issued to Moby Bike and BleeperBike
- Car club licences were issues to Gocar and YUKŌ Toyota Car Club

#### **Road Safety:**

- The provision of the School Warden Service with 73 full time wardens and 13 reserve wardens.
- Assisted the Department of Transport, Tourism and Sport with the delivery of 'Cycle Right' Training programme for 532 pupils in 11 primary schools.

#### **Parking Section**

- A review of the Parking Control Bye Laws was completed and the implementation of the Parking Control Bye Laws 2020
- Increase of 'cashless' transactions to 50% of all payments made.
- Involved in a campaign with Parking Tag, to encourage 'stay local, shop local, support local' for Christmas 2020.
- Works commenced on site to implement two Paid Parking Schemes approved by the Council.
- The designation of the first 'Electric Charging Disabled Bay,' in conjunction with the Council's Disability Steering Group

Road Classification	Length (kms)	Percentage of Total Length	Maintenance Responsibility	Funding
Motorway (M)	33	4.2%	TII/MMaRC Contractor	TII
National (N)	34	4.3%	DLR	TII
Regional (R)	113	4.3%	DLR	DLR
Local (L)	647	77.8%	DLR	DLR
<b>Total</b>	<b>827</b>			

## Road Maintenance

The Road Maintenance Section maintains a network of c. 827 km of roads of various categories (national, regional, local, etc.) throughout the County and c. 1400 km of footpath. The work to maintain this network is to a very significant extent funded by dlr's own resources. Funding for national road maintenance is provided by Transport Infrastructure Ireland (TII). In terms of the M50 and M11 motorway road network, this is managed and funded by TII and maintenance is carried out by either M50 PPP Concessions (applies to most of the M50) or by a Motorway Maintenance and Renewal Contractor (MMARC). Breakdown of the public road network within the dlr Area shown above.

We carry out a wide range of maintenance works including road resurfacing, footpaths programmes, bridge & structure maintenance, drainage & gulley repairs, cycleway maintenance and accessibility works programme, amongst other works. The work is carried out through a mix of direct labour and contractors.

## Key Achievements 2020

- Despite the negative impact caused by Covid-19, the Road Maintenance team actively engaged with the National Transport Authority (NTA) to avail of significant funding via the July Stimulus Plan and Covid Mobility Measure Schemes. In summary, the Road Maintenance Section successfully availed of c. €2.5M funding to supplement our Road, Footpath, Cycleway and Accessibility improvement schemes. Road Maintenance also provided crucial maintenance upgrade and enhancement works as part of the COVID Mobility Schemes such as the Coastal Mobility Route, Blackrock Village, Glasthule Village, Dalkey Village and Dundrum Village, with COVID Mobility projects expenditure totalling €6M in 2020.
- Road Resurfacing Programme – Major Works ('Roads' Programme) resulted in the reconstruction/resurfacing of a road length of c. 6.2 km.
- Road Resurfacing Programme – Minor Works ('Patching' Programme) resulted in a road area of c. 10,630 square metres being reconstructed/resurfaced or the equivalent of c. 1.8km of road.
- Footpath Upgrade Programme works completed to upgrade a footpath length of c. 11km.
- Cycleway Maintenance Programme works completed to resurface a cycleway length of c. 2km.
- Drainage and Gully Repairs carried out to resolve long-term flooding issues at 5 No. locations across the County.
- In conjunction with the Community and Cultural Development Department, resurfacing and footpath upgrades completed in 1 No. Estate with Estate Management Forums.

- Extensive Accessibility Works were implemented in 2020 to overcome local mobility challenges at 6 No. locations.
- Purchase of two bespoke mini-gritters and trialed the implementation of a gritting regime on cycle tracks.



New winter gritters



Nutgrove Road Improvement

## Roads Control

The Roads Control Unit is responsible for the control and management of roadworks throughout the County with a view to minimising the impact of roadworks on traffic flow and maintaining public safety.

The Unit also processes Surface Permit applications which include licences for hoarding, scaffolding, skips and abnormal load permits.

The Unit is implementing the programme of permanent reinstatement repair works on behalf of Irish Water/ Water Services as agreed under the current Service Level Agreement.



The Unit is involved in carrying out restoration works on roads and footpaths that have deteriorated directly because of utility or private development reinstatements to complete works to the satisfaction of the Council by using 'long-term impact' charges collected from road opening licenses.

### Key Achievements 2020

- Processed and granted 1414 No. Road Opening Licences.
- Processed and granted 66 No. Surface and Hoarding Permits.
- Completed 298 No. permanent reinstatements on behalf of dlr Irish Water/Water Services Section under the Service Level Agreement
- Patching repair works completed at Park Court, Glengageary Heights, Glengageary
- Reinstatement works at Devitt Villas as part of licensed works completed by Gas Networks Ireland.
- Reinstatement works at Eaton Brae in conjunction with Private residential Development.



Roads Control - Reinstatement Works Devitt Villas

### Public Lighting

The Public Lighting Section manage and maintain the lighting on all the roads, footpaths, walkways and parks that are accessible to members of the public 24 hours per day.

There are over 23,500 lights in the county maintained by the Public Lighting Section and these numbers continue to grow with the taking in charge of estates and roads. Alongside the day-to-day maintenance, there is an on-going upgrade programme of columns, brackets, networks and de-coupling of direct feed networks.

The Public Lighting Section, through its Energy Reduction Programme, is committed to environmentally friendly lighting. This programme is focused on the installation of energy efficient LED lanterns which use white light to match moon light, electronic ballasts and dimming capabilities. The programme aims to meet the 50% public lighting energy reduction by the year 2030.

DLR Public Lighting are also working towards installing EV Charging for on-street charging where off-street parking is not available in locations.

### Key Achievements 2020

- Continued to provide a high level of maintenance even through the pressures of the Covid-19 pandemic

- Installed 2,946 LED lanterns
- Reduced public lighting energy use by 153kW which will save over €82,000 each year in energy costs

### Cleansing and Beaches

The Cleansing and Beaches Section provides services centred on the cleaning and tidying of roads, streets and public areas and maintains beaches, harbours and bathing areas. The section also monitors bathing water quality throughout the year with a particular focus on the summer bathing season

The section delivers a wide range of services including:

- Road, footpath, laneway and cycle track sweeping
- Litter-picking
- Management of the street bin service
- Maintenance of 22,000 gullies to ensure effective road drainage
- Management of large-scale clean-ups after storm events
- Provision of a flood response service
- Management of illegal dumping
- Cleaning of bottle banks in public areas
- Weed control on roads and streets
- Management of beaches, harbours and bathing areas including the management of navigational aids
- Lifeguard service provision at Killiney, Seapoint and Sandycove beaches during bathing season
- Bathing Water Quality Monitoring and Management
- Management of public conveniences
- Liaison with Parks department and bathing/swimming groups
- Ongoing engagement with the swimming and bathing community, Tidy Towns Groups, Residents Associations and much more.

### Key Achievements 2020

- Deep Clean initiative extended into 2020 and completed with positive results in the villages of Dún Laoghaire, Sandycove Village, Stepside, Ballybrack and Shankill.
- N11 and Wyattville Link Road Cleansing Projects delivered
- Digital screens installed and operational at Seapoint, Sandycove and Killiney
- Ring buoy project trial commenced at bathing areas
- 3 No. additional mini sweepers purchased to facilitate essential segregated cycle track maintenance
- Extensive seasonal weeding across the county
- Sweeping of 794 km of roads and 1,400 km of footpaths.
- Successful management of challenging bathing season amidst COVID 19 restrictions
- Blue Flag at Seapoint maintained
- Completed c. 47570 No. street bin collections during the year.
- Support of over 527 voluntary clean-ups.





Seapoint Digital Screen

## Fleet Management

The Fleet Management Unit's focus is on providing a modern fleet that meets the operational requirements of the Council while being cost effective, energy efficient, satisfying procurement regulations and the Climate Action Bill. One of the immediate targets is to increase the fleet's stock of electric vehicles.

The Fleet Management Unit (FMU) is run by a dedicated team who deal with purchasing new vehicles, leasing, hiring, repairing, and reporting on the energy used by fleet vehicles. In addition, the unit also ensure the relevant legal certifications, insurances and other associated administrative duties, by dealing directly with the relevant insurance companies, DOE, etc.

### Key Achievements in 2020

- Introduced a complex Quality Assurance System of measures to govern the entire activity of Fuel Cards used by Council drivers.
- Progress made in defining the role of the Council Fleet Section as a quantified energy consumer and saver, which, with further work, will satisfy the requirements of ISO 50001.
- Significant steps made towards building a Fleet Procurement Strategy 2021-2031, which will respond to the necessity to renew the Council's Fleet, as well as

energy savings considerations, and the Climate Action Bill requirements. In 2020, two cars, two vans and two small tractors, all of which are electric, were purchased.



100% Electric Van

## Dún Laoghaire Harbour

The Harbour Section currently has 13 direct staff within management, administration, maintenance and security.

Harbour staff are responsible for the management of vessels within or on approach to the Harbour, Aids to Navigation, Port Security requirements, enforcement of the Harbour Bye-Laws along with boat storage and swing moorings.

Harbour staff are also responsible for the management of the Harbour Car Parks, management and upkeep of Harbour Properties, liaison with Harbour Tenants, cleansing and general maintenance within the Harbour as well as the management of all events and filming within the Harbour Estate

### Key Achievements 2020

#### COVID-19

- Rapid roll out of Social Distance signage throughout.
- Temporary toilets installed on Carlisle Pier.

#### Infrastructure

- Completed Phase 2 Storm Emma Repairs - East and West Piers, Seaward side & Rock Armour.
- Commenced Fender Repairs - Berth 4 - St. Michaels Pier
- Commenced condition survey of West Pier



View of East Pier gardens



# Planning

## Development Contributions Collected

€27.5m

DS.48  
Scheme



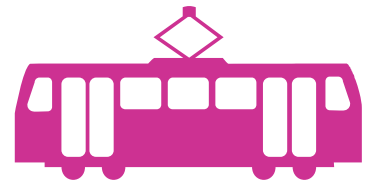
€1.7m

Glenamuck  
Scheme



€8.8m

Luas  
Levy



## S.34 Planning Applications received in 2020 - 1443



150

Applications for  
Disability Access  
Certificates received

139

Disability Access  
Certificates granted

165



Fire Safety Certificate  
applications received

175



Decisions made  
on Fire Certificate  
applications

Launch of new  
user-friendly  
on-line planning portal



The planning applications  
online facility was searched

92,227 during  
2020

# Planning

Planning and building control were identified as an essential service, since April all regulatory and service roles for both planning and building control have continued to be provided. The level of Planning and Building Control activity has remained strong throughout the year, the delivery of our services had to be re-engineered to operate in the current environment and deliver the service to our customers.

The review and preparation of the Draft County Development Plan was a priority for the Department. The year culminated with the draft Development Plan being considered and amended by the Members and work commencing on the preparation of both the virtual and physical display of the Draft Plan.

## Forward Planning

### Key Achievements 2020

- Preparation and production of Draft Dún Laoghaire-Rathdown County Development Plan 2022 – 2028 (December 2020)
- The Draft County Plan has aligned with the National Planning Framework and the Regional Spatial and Economic Strategy, the Plans policies and objectives are underpinned by 5 Strategic Outcomes.
- Use of innovative virtual room for display of the Draft County Development Plan
- Work continued on the Dundrum and Old Connaught Draft Local Area Plan's, with progress made on ancillary studies to inform the making of these Plan's.

### Active Land Management

Active Land Management – uses the tool of the vacant site register to encourage residential development. The reporting carried out by dlr on a quarterly basis, as part of the Housing Task Force, on the level of development activity in the County is tracked to inform our decision making.

URDF applications provide the Local Authority with an opportunity to compete for funding for projects, The Planning Department in conjunction with the Community Department lead in the preparation of the Dundrum Community Civic and Cultural Plan which underpinned the application to the Department for funding.

The Q3 figures for dlr provides details on the level of development activity in the County:

### Vacant Site Register

- 14 sites on the Vacant Sites Register
- 4 sites removed due to development
- 9 levy demands issued

### Studies funded by URDF

Dundrum Community, Cultural and Civic Action Plan completed



## Development Management

The challenge in 2020 was to meet our statutory deadlines which was achieved. This included the workload created by the freeze in decision making for 8 weeks during the first lock down which resulted in all decisions being due on the same day. The services including the registry of applications, the management of submissions and the availability of documents continued throughout the year, with the new on line services improving the experience for our customers.

### Key Achievements 2020

#### Pre-planning

- Number of pre planning applications on which advice was provided in 2020: 257



- Number of Strategic Housing Development preplanning meetings were held with An Bord Pleanála: 34

#### **Applications for Development**

- S.34 Planning Applications received in 2020 - 1443
- S.34 Decisions in 2020 (by number /units/floor area) – 1444/no. of units 2022 / commercial 206,048sqm
- SHD Apps received in 2020 - 20
- SHD Apps assessed in 2020 – Chief report discharged – 20 (3,126 residential units)
- Submissions/Observations received – 1632
- Appeals received - 161
- Appeals decided – 122
- Final Grants issued in 2020 - 892

#### **Development Contributions**

- 16 Agreements entered in 2020 for larger developments
- Enforcement cases commenced in 2020 - 10

#### **Development Contributions collected;**

- S.48 Scheme - €27.5m.
- Glenamuck - €1.7m.
- LUAS Levy - €8.8m.

#### **Exempt Development**

- Number of Section 5 applications - 113
- Number of Section 5 decisions - 122

#### **Enforcement**

- A total of 369 Warning Letters were issued in 2020.
- 19 Enforcement Notices Issued.
- 11 prosecutions were initiated.
- There were no injunction proceedings initiated.
- 323 Enforcement files were closed during 2020.

#### **Building Control**

The primary role of the Building Control section is ensuring compliance with the Building Control Acts 1990-2007 and the Building Regulations 1997 to 2018 as well as the following;

- Issuing Fire Safety Certificates
- Issuing Disability Access Certificates
- Inspections

#### **Key Achievements 2020**

- 192 Houses and apartment blocks were inspected
- 152 applications for Disability Access Certificates were received
- 139 Disability Access Certificates granted
- 165 Fire Safety Certificate applications received
- 175 Decisions made on Fire Certificate Applications
- 3 Developments TIC
- BCMS went live for On-Line applications



The Grange, Stillorgan - photo credit to OMP Corocam and Kennedy Wilson

## Departmental Service improvements

- The planning applications online facility was searched 92,227 during 2020.
- The planning counter remained open on an appointment only basis when Covid restrictions applied.
- New planning GIS module was implemented with improved efficiency of data capture and added data analysis capabilities.
- 6 Special Area Committee meetings were held to facilitate the presentation of SHD applications to members

The new On-Line Planning Service, “dlrOPS”, went live in August. This is a modern, intuitive system that provides an improved experience for the customer.

In July 2020, the BCMS system began to facilitate online applications for Fire Safety Certificates, Disability Access Certificates, Dispensation and Relaxation Certificates. The new system means that all Building Control applications can be carried out online and allows Local Authorities to provide a more efficient service along with improving timelines on projects.



# Statement of Comprehensive (Income & Expenditure Account Statement) for year ended 31st December 2020

The Income and Expenditure Account Statement brings together all the revenue related income and expenditure.

It shows the surplus/(deficit) for the year.

Note 16 allocates transfers by service division in the same format as Table A of the adopted Local Authority budget.

	Note	Gross Expenditure 2020 €	Income 2020 €	Net Expenditure 2020 €	Net Expenditure 2019 €
<b>Expenditure By Division</b>		€	€	€	€
Housing and Building		42,461,462	41,299,344	1,162,118	3,680,228
Roads, Transportation & Safety		31,116,581	16,879,156	14,237,424	16,816,658
Water Services		11,884,046	8,208,643	3,675,403	3,668,487
Development Management		49,728,145	33,763,793	15,964,352	14,014,117
Environmental Services		29,353,735	5,921,650	23,432,085	22,001,768
Recreation & Amenity		32,034,109	4,694,356	27,339,752	27,673,870
Agriculture, Education, Health & Welfare		4,647,782	3,834,395	813,387	393,535
Miscellaneous Services		56,179,686	58,379,916	(2,200,231)	(274,741)
<b>Total Expenditure/Income</b>	<b>15</b>	<b>257,405,545</b>	<b>172,981,254</b>		
Net Cost of Division to be funded from Rates and Local Property Tax				84,424,291	87,973,922
Rates				89,309,549	84,875,186
Local Property Tax				10,743,645	10,743,340
<b>Surplus/(Deficit) for Year before Transfer</b>				<b>15,628,903</b>	<b>7,644,604</b>
Transfers from/(to) Reserves	14			(15,623,331)	(8,697,082)
<b>Overall Surplus/(Deficit) for Year</b>	<b>16</b>			<b>5,572</b>	<b>(1,052,478)</b>
General Reserve at 1st January				8,735,240	9,787,717
General Reserve at 31st December				<b>8,740,812</b>	<b>8,735,240</b>

# Statement of Financial Position (Balance Sheet) as at 31st December 2020

	Notes	2020 €	2019 €
<b>Fixed Assets</b>	1		
Operational		1,457,761,656	1,446,490,678
Infrastructural		1,767,215,873	1,772,437,956
Community		57,108,437	57,936,539
Non-Operational		102,941,284	102,941,284
		<b>3,385,027,251</b>	<b>3,379,806,457</b>
<b>Work-in-Progress and Preliminary Expenses</b>	2	<b>40,913,124</b>	<b>34,323,448</b>
<b>Long Term Debtors</b>	3	<b>129,671,296</b>	<b>117,618,036</b>
<b>Current Assets</b>			
Stock	4	943,296	842,687
Trade Debtors & Prepayments	5	73,914,623	58,205,965
Bank Investments		269,410,605	223,777,517
Cash at Bank		862,284	320,875
Cash in Transit		7,682,417	64,740
		<b>352,813,224</b>	<b>283,211,784</b>
<b>Current Liabilities</b>			
Bank Overdraft		-	-
Creditors & Accruals	6	122,680,779	93,888,492
Finance Leases		-	-
		<b>122,680,779</b>	<b>93,888,492</b>
<b>Net Current Assets / (Liabilities)</b>		<b>230,132,444</b>	<b>189,323,292</b>
<b>Creditors (Amounts greater than one year)</b>			
Loans Payable	7	140,551,310	146,679,713
Finance Leases		-	-
Refundable Deposits	8	43,071,242	36,822,957
Other		41,186,420	28,638,308
		<b>224,808,972</b>	<b>212,140,979</b>
<b>Net Assets / (Liabilities)</b>		<b>3,560,935,143</b>	<b>3,508,930,254</b>
<b>Represented By</b>			
Capitalisation	9	3,385,027,251	3,379,806,457
Income WIP	2	34,770,830	31,162,260
General Revenue Reserve		8,740,812	8,735,240
Other Specific Reserves		12,033,190	12,033,190
Other Balances	10	120,363,061	77,193,108
<b>Total Reserves</b>		<b>3,560,935,144</b>	<b>3,508,930,254</b>





# Appendix

## APPENDIX 1

### Energy Management Awareness

The designated Energy Performance Officer for dlr is the County Architect. The Architects' Department manage the cross-departmental dlr Energy Team and co-ordinate the ISO50001 Energy Management System, the scope of which, is the energy use under the control of Dún Laoghaire-Rathdown County Council.

The Energy Team, promote and implement projects to improve energy efficiency by 33% from the 2009 base year by the end of 2020, to meet the government target. The Significant Energy Users are in the Municipal (public lighting, fleet), Community and Corporate Affairs departments. Compliance with the relevant Statutory Instruments in relation to Energy including Energy Efficient Design and annual Display Energy Certificates (DEC) is actively managed. The exemplar role of Public Sector (PS) in Energy Efficiency, the measurement, monitoring and recording of energy consumption for the Sustainable Energy Authority of Ireland (SEAI) Public Sector Monitoring & Reporting (PSMR) platform continues to be carried out annually and is reported in the LG Returns.

Energy awareness helps us understand how we can all play our part in taking climate change action. A dlr Energy Saving Staff Handbook was developed and distributed through dlr Link, the online noticeboard and by email to all staff. The illustrated handbook has useful tips about energy saving in the workplace. Energy Team members and all dlr staff were encouraged to learn about energy efficiency through the free online SEAI Energy Academy. A Townhall staff talk on 'Energy and Buildings' is planned for 2021 to raise awareness of energy improvement and the role we all play individually and collectively in taking climate change action.

Home Energy Saving Kits are available in all dlr libraries for use by the public and dlr staff to check the energy efficiency in homes and to inform about potential improvements. Due to high demand, two additional kits were added to dlr libraries, eleven kits are now available to borrow and one for staff. A new LA Tenant Energy Awareness Handbook was devised by the dlr Energy Team for the Housing Department.

#### Key Achievements in 2020

- Dún Laoghaire-Rathdown County Council improved its energy performance by 37.2% based on its 2019 energy data, compared to the baseline year of 2009. Therefore, dlr has exceeded the 2020 public sector target of 33% energy efficiency a year ahead of target, as reported by the SEAI Monitoring & Reporting System. It was the best performance of the four Dublin Local Authorities. These energy and emissions targets relate to energy used by Dún Laoghaire-Rathdown County Council – public lighting, fleet and in buildings where energy is in the Council's ownership and control.
- In terms of greenhouse gas emissions, dlr has also achieved its 2030 target of 40% reduction. Compared to the baseline year, dlr's CO<sup>2</sup> (carbon) emissions by end of 2019 had reduced by 40.5% to 8,800 tonnes, 11 years ahead of the 2030 target of 40%. This is a total reduction of 6,000 tonnes CO<sup>2</sup> since 2009.
- An annual audit by Certification Europe in November determined that dlr's Energy Management System continues to meet the needs of the organisation and

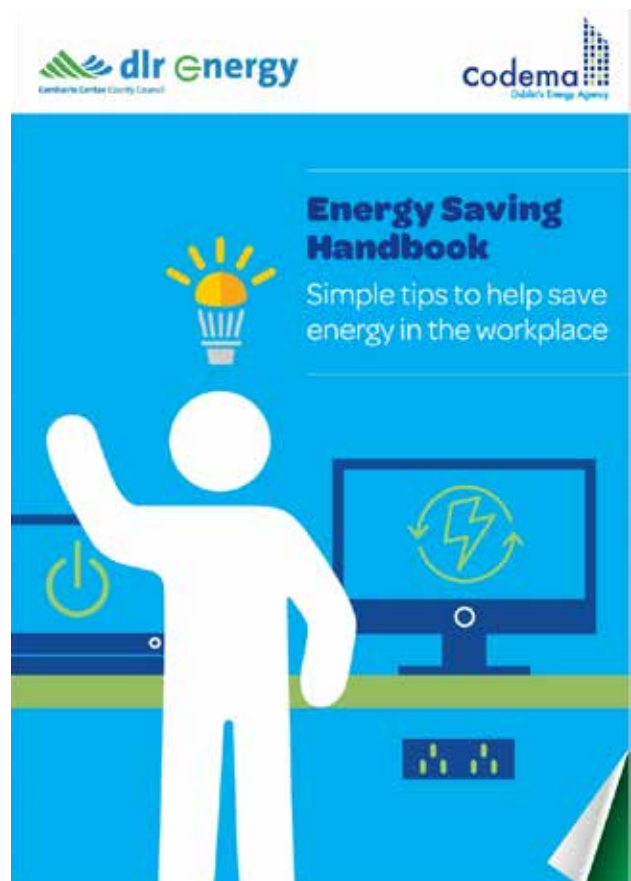
conforms to the world-class requirements of ISO 50001:2018.

- Energy Assessments, part funded by SEAI, were carried out by energy consultants in four Significant Energy User buildings, namely County Hall, Harbour Square, dlr Lexlcon and Ballyogan Operations Centre. The reports identified potential energy improvements and provided recommendations to improve the building energy ratings, to meet the (Building Energy Rating) BER B rating requirement by 2030.
- The procurement process for the dlr Leisure Energy Performance Contract, which included competitive dialogue, was completed and a preferred bidder identified.
- 200 participants attended a free energy webinar 'How to Make Your Home More Energy Efficient and Help Build a Sustainable Community' in October. A panel of four energy experts and architects gave presentations on case studies of home energy upgrades, Sustainable Energy Communities and SEAI funding available for home energy improvements.

#### Actions undertaken in 2020

The Energy Team met regularly throughout the year and participated in SEAI energy training and briefings. The process of automating the upload of energy bills on Energy Elephant, a software platform, was completed for the main energy sources, gas and electricity.

6 new EV chargers were installed in County Hall's car park. The Council provided 14 new E-Bikes for staff to use to attend meetings and to carry out site visits. 7 staff members borrowed the Home Energy Kit in 2020, loans were limited due to Covid.



Ballygown House, the Council creche, got a more energy efficient heating system.

Public lighting replaced 2,946 old lights with new LED. Improved the efficiency of the lights from 98W per light to 91.8W per light and saved over 153kW which will save DLR over €82,000 per annum on electricity costs.

The Fleet Management Unit raised awareness of energy (fuel) efficiency with and introduced a quality assurance scheme and written protocols for Fuel Cards used by dlr drivers. A dlr Driver's Handbook with eco-driving tips was developed and distributed. Two electric cars, two electric vans and two small electric tractors were purchased.

Energy awareness posters were displayed in the dlr Leisure centres from September.

The Community Grant application process have introduced energy efficiency projects as part of the assessment process. An energy awareness guide was distributed to Community Centres to highlight the energy efficiency agenda and climate action responsibility.

LED lighting upgrades took place in the dlr Lexlcon car park and in Deansgrange, Dalkey and Blackrock libraries. A roof upgrade, insulation and more energy efficient heating was installed in Dundrum Library. Energy Champions are active in each library branch and several have competed the Energy Academy online training.

## Actions planned for 2021

The Energy Performance Contract is due to commence for three dlr Leisure Centres, Monkstown, Meadowbrook and Loughlinstown, with upgrades of plant, floodlights and energy efficiencies.

The potential for an upgrade of building fabric of County Hall with improved airtightness, insulation, heating and plant room upgrades are being investigated. The new facilities management contract will integrate Harbour Square buildings.

The public lighting section plans to replace another 2,500 to 3,000 LED upgrades. There are plans to install Electric Vehicle (EV) charger trial in Dundrum for retrofit EV on public lighting columns. The feasibility of renewable technologies for use with street lighting installations will be investigated.

A Fleet Procurement Strategy 2021-2031 will be developed to address the necessary renewal of the Council's fleet, taking into consideration energy savings and the new Climate Action Bill and linked to the Fleet Asset Register. A new vehicle tracking system contract will be awarded to link to fuel purchases. As required by an external Audit, a complex Quality Assurance System of measures was introduced to govern the entire activity of Fuel Cards used by dlr drivers.

As part of the dlr community grant process from 2021, sustainable projects which include energy efficiency for groups or centres will be actively encouraged.

A Samuel Beckett Energy team will be formed in the Samuel Beckett Community Facility, comprising of the key tenants in the building. They will regularly review energy performance and discuss ways of improving energy efficiency in the building.

An upgrade of the roof in Deansgrange library and LED light replacement is planned. Installation of motion sensors in My Open Library branches to counteract energy increase of increased opening hours is planned. Quarterly meetings are planned with Codema, Apleona and library staff to identify and achieve further energy efficiencies in the dlr Lexlcon. The

purchase and promotion of further Home Energy Saving Kits is planned for use by the public and staff. There is a programme of events for energy awareness and energy efficiency aimed at staff and the public and campaign on digital signage.

A CCMA sponsored online training programme on 'Climate Action' awareness for all elected members and staff is commencing in 2021. A Dublin Local Authorities Climate Action week is being developed for September 2021.

dlr is setting a national example and demonstrating continued leadership in improving pedestrian and cycling infrastructure, to encourage the uptake of cycling and walking throughout the county. Staff travel will be included in the SEAI Measurement and Reporting (M&R) figures from 2020. Use of public transport and active travel modes will be encouraged amongst staff.

A significant housing energy retrofit programme is planned for 2021. Two more architects will complete Passive House training to upskill in this area.

## **APPENDIX 2 Acronyms**

**AAMP** - Ambient Air Monitoring Programme

**ACA** - Architectural Conservation Area

**BHIS** - Built Heritage Investment Scheme 2020

**CARO** - Climate Action Regional Office

**CCAP** - Climate Change Action Plan

**CCMA** - County and City Management Association

**CPO** - Compulsory Purchase Order

**DAPT** - Cherrywood Development Agency Project Team

**DLA** - Dublin Local Authorities

**dIrr PPN** - Dún Laoghaire Rathdown Public Participation Network

**ETB** - Education and Training Boards

**FPI** - Forward Planning Infrastructure

**GDPR** - General Data Protection Regulation

**ICC** - Infrastructure and Climate Change

**IHREC** - Irish Rights and Equality Commission

**JPC** - Joint Policing Committee

**LDA** - Land Development Agency

**LGMA** - Local Government Management Agency

**NIAH** - National Inventory of Architectural Heritage

**NOAC** - National Oversight and Audit Commission

**NTA** - National Transport Authority

**OPC** - Older Persons Council

**SEAI** - Sustainable Energy Authority of Ireland

**SICAP** - Social Inclusion and Community Activation Programme

**SPC** - Strategic Policy Committee

**LCDC** - Local Community Development Committees

**LECP** - Local Economic Community Plan

**LIFT** - Leading Ireland's Future Together

**LIHAF** - Local Infrastructure Housing Activation Fund

**SDZ** - Strategic Development Zone

**URDF** - Urban Regeneration Development Fund





