



Annual Report 2024

Dún Laoghaire-Rathdown County Council



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FOREWORD

“The Annual Report for 2024 outlines and reflects on the Council’s efforts in delivering a diverse array of public services and significant projects throughout the year. These initiatives played a vital role in positioning Dún Laoghaire-Rathdown as a leader in local public service provision, encompassing housing, public realm enhancements, and infrastructure development. Together, these efforts ensured the County remained an appealing and inclusive destination for living, working, investing, and visiting.

“In 2024, Dún Laoghaire-Rathdown pressed forward with Public Realm improvements across the County, creating valuable public spaces for residents and visitors alike. The Council remained committed to delivering top-quality services to its citizens throughout the year. Full Council services operated effectively, with staff increasingly adapting to a flexible hybrid working model. Housing delivery continued to increase, support for local businesses and community organizations was strengthened through grants and resources, and critical infrastructure projects were successfully completed.”

Below is a brief list of Dún Laoghaire-Rathdown County Council’s achievements and highlights in 2024 and the awards that we are proud to have received during the year:

2024 Awards:

- The Black Stuff, representing LEO DLR won the Best Start Up Award at the National Enterprise Awards 2024.
- DLR won the SEAI ‘Energy in Buildings’ 2024 Award for the Ballyogan Square social housing project. 67 new energy-efficient houses were designed to Passive House standards and A1 BERs, featuring airtightness, insulation, solar PV panels, heat pumps, and MVHR, to ensure low energy bills and improved indoor air quality.
- The redevelopment of Dún Laoghaire Baths won the prestigious Architectural Review Public Space Award 2024 and was shortlisted initially along with 15 other projects from across the world.
- The redevelopment of Dún Laoghaire Baths was shortlisted for the CCCB European Prize for Public Space and was a finalist in the Seafront category along with four other projects from across Europe.
- DLR had two winners in the annual IPB Pride of Place Awards. Ballinteer Active Retirement Association (BARA) won the National Award for Age Friendly Communities and Shankill Village received runner up in the Population over 5,000 category.
- DLR was awarded the Smarter Travel Mark at Gold level in June 2024 by the NTA, in recognition of the importance of DLR’s commitment to sustainable travel initiatives.
- An Taisce Green Flags were awarded to Marlay Park, Cabinteely Park, Shanganagh Park, The People’s Park, Deerpark and Blackrock.

Highlights of 2024:

- Management and administration of Local Elections 2024.
- The Council’s 2025 Revenue Budget was adopted by DLR councillors at the Budget Meeting held on 27 November 2024. The budget provides for expenditure of €275m to invest in services and supports for residents, businesses and visitors.
- 726 new homes delivered in 2024.
- The first affordable housing scheme advertised by DLR in Shanganagh Castle.
- In collaboration with the Dún Laoghaire Business Association, the Tourism Unit assisted with the reintroduction and development of the St Patrick’s Day Parade in Dún Laoghaire.
- New Traveller Accommodation Programme 2025-2029 developed and adopted.
- Adoption of the Corporate Plan 2025–2029 by Members.
- Launch of the dlr Tourism Strategy 2024–2028.
- The year was capped off with a spectacular Fireworks event on New Years Eve. This event was a collaboration between DLR, Fáilte Ireland and MCD Productions.
- €450,000 funding administered to community groups in DLR through the Local Enhancement Programme and the Community Recognition Fund, funded by the Department of Rural and Community Development.
- Over 16,600 people were directly engaged throughout the year in DLR Sports Partnership initiatives delivered across key target population groups.
- Tender issued for National Watersports Campus Design Team to appoint in 2025.

- 71 Cruise Ships arrived into Dún Laoghaire in 2024 with 154,088 passengers and crew visiting Dublin and Dún Laoghaire.
- In 2024, a new shuttle bus service was trialled to encourage visitors to explore Dún Laoghaire.
- Awarded 28 community groups funding under the Community Climate Action Programme to the value of €883,000.
- 79 cycle parking spaces were installed in private and public spaces.
- The creation of a new wetland on the Trimleston Stream at Seamount Apartments.
- Negotiation and completion of the Sandyford Lease for Uisce Éireann.
- 46 LEO Measure 1 grants (8 Feasibility Study, 4 Business Priming, 7 Business Expansion, 20 Export Marketing, 6 IP Start and 1 RD&I) were approved to the value of €495,585 and directly supporting 20 new local jobs.

Projects completed in 2024:

- The upgraded running track at Kilbogget Park was completed for club and public access. Part 8 for the floodlighting was also approved.
- A new all-weather pitch at Oatlands College was completed which provides the schools and local clubs with much needed facilities for active recreation.
- 6 grass pitches were refurbished throughout the County with extensive drainage and five were handed over for use by the clubs.
- A new skills and MUGA were completed at Stonebridge Park in partnership with the local clubs.

- A new sports pavilion at Hudson Park, Glasthule was completed for use by the local clubs and schools.
- Delivery of 282 homes at Shanganagh Castle, including 35 Social Homes, 51 Affordable Purchase and 195 Cost Rental.
- 4 homes completed at Moyola Court.
- Park House regeneration completed, with 4 social homes and a commercial unit.
- Refurbishment of old Coastguard cottages at Dún Laoghaire Harbour.
- Cherrywood to Rathmichael (S.38 of the Road Traffic Act).
- Dodder Greenway (S.38 of the Road Traffic Act).
- Living Streets Dún Laoghaire (Part 8).



Jim O'Leary

Jim O'Leary
An Cathaoirleach



Frank Curran

Frank Curran
Chief Executive

COUNCILLORS AND MEETINGS

Names, Addresses, Party Affiliations and Telephone Numbers of Members of Dún Laoghaire-Rathdown County Council

AHMED, Kazi (FG) AN LEAS CATHAOIRLEACH

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O'CONNOR, Oisín (GP)

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O'LEARY Jim (FG) AN CATHAOIRLEACH

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Councillor Membership of Committees & Other Bodies

Councillor membership of DLR Committees

✓ - Denotes membership for entire year

♦ - Denotes membership pre-Local Election June 2024
(part of the year)* - Denotes membership post-Local Election June 2024
(part of the year)

Councillor Name	Dún Laoghaire Area Committee	Dundrum Area Committee	Organisation, Procedure & Protocol Committee
Ahmed, Kazi (FG) <i>An Leas Cathaoirleach from June 2024</i>		✓	
Baker, Marie (FG)	✓		✓
Blain, Emma (FG) <i>Ceased membership 14th June 2024</i>		♦	
Brennan, Shay (FF) <i>Elected to Dáil Éireann 1st December 2024</i>		♦ *	
Burke, Jacqueline (FG) <i>Elected following Local Elections June 2024</i>	*		
Carson, Dan (FG) <i>Elected following Local Elections June 2024</i>	*		
Clark, Michael (FF)	✓		
Cody, Meabh (GP) <i>Co-opted 14th October 2024 (temporary)</i>		*	*
Colgan, Anne (IND)		✓	✓
Daly, Kevin (IND) <i>Elected following Local Elections June 2024</i>		*	
Dargan, Pierce (FG) <i>Elected following Local Elections June 2024</i>		*	
Dockery, Liam (FF)		✓	✓
Dockrell, Maurice (FG)	✓		♦
Donnelly, Deirdre (IND) <i>Ceased membership 14th June 2024</i>		♦	
Dowling, Conor (GP) <i>Elected following Local Elections June 2024</i>	*		
Dowling, Eva Elizabeth (GP) <i>Temporary absence from 14th October 2024</i>		♦ *	♦ *
Dunne, Daniel (GP) <i>Ceased membership 14th June 2024</i>		♦	
Durkan, JP (FG) <i>Elected following Local Elections June 2024</i>	*		
Fanning, Martha (LAB)	✓		✓
Fayne, Mary (FG)	✓		✓
Feeney, Kate (FF) <i>Ceased membership 14th June 2024</i>	♦		♦
Fleming, Michael (IND)		✓	
Gildea, Jim (FG)	✓		✓
Grainger, Anna (FG)		✓	
Hall, Lorraine (FG)	✓		
Halpin, Melisa (PBP)	✓		✓
Hanafin, Mary (FF) <i>Ceased membership 14th June 2024</i>	♦		♦
Hurley, John (SD) <i>Elected following Local Elections June 2024</i>		*	*
Jones, Robert (GP) <i>Elected following Local Elections June 2024</i>		*	
Joseph, Thomas (LAB) <i>Elected following Local Elections June 2024</i>		*	
Kennedy, John (FG)		✓	
Kivlehan, Tom (GP)	✓		✓
Lewis, Hugh (IND)	✓		

Councillor Name	Dún Laoghaire Area Committee	Dundrum Area Committee	Organisation, Procedure & Protocol Committee
McCarthy, Lettie (LAB)		✓	
McLoughlin, Sean (IND)		✓	
McNamara, Frank (FG)	✓		
Moylan, Justin (FF)	✓		✓
Murphy, Tom (FF)		✓	✓
Murray, Fiona (FF) <i>Co-opted 18th December 2024</i>		*	
O'Brien, Peter (LAB)		✓	✓
O'Callaghan, Denis (LAB) <i>Ceased membership 14th June 2024</i>	◆		◆
O'Connell, Juliet (LAB) <i>Ceased membership 14th June 2024</i>	◆		
O'Connell, Maeve (FG) <i>Elected to Dáil Éireann 1st December 2024</i>		◆ *	◆ *
O'Connor, Oisín (GP)		✓	
O'Driscoll, Eoin (FG) <i>Co-opted 18th December 2024</i>		*	
O'Keeffe Dave (PBP) <i>Elected following Local Elections June 2024</i>	*		
O'Leary, Jim (FG) <i>An Cathaoirleach from June 2024</i>		✓	✓
Power, Una (GP) <i>Temporary absence from 15th January – 14th June 2024, Ceased membership 14th June 2024</i>	◆		
Quinn, Dave (SD) <i>Ceased membership 14th June 2024</i>	◆		◆
Ruddock, Kate (GP) <i>Ceased membership 14th June 2024</i>	◆		
Saul, Barry (FG)		✓	✓
Sexton, Senan (IND) <i>Ceased membership 14th June 2024</i>		◆	
Smyth, Carrie (LAB)	✓		
Tuite, Lauren (GP) <i>Co-opted 15th January 2024</i>	◆ *		

Councillor Membership of Other Bodies

- ✓ - Denotes membership for entire year
- * - Denotes membership before Local Elections 2024
- ◆ - Denotes membership after Local Elections 2024

Councillor Name	Association of Irish Local Government	Audit Committee	Dalkey Heritage Town Company	DLR Properties	Dodder Greenway Steering Group	Dublin & Dún Laoghaire Education & Training Board	Dún Laoghaire Drugs & Alcohol Task Force	Dún Laoghaire-Rathdown Leisure Services	Dún Laoghaire-Rathdown Mill Theatre Company	Dún Laoghaire-Rathdown Sports Partnership
AHMED, Kazi (FG) <i>An Leas Cathaoirleach from June 2024</i>						*				
BAKER, Marie (FG)								◆		
BLAIN, Emma (FG) <i>Ceased membership 14th June 2024</i>	*									
BRENNAN, Shay (FF) <i>Elected to Dáil Éireann 1st December 2024</i>				*					* ◆	
BURKE, Jacqueline (FG) <i>Elected following Local Elections June 2024</i>						◆				
CARSON, Dan (FG) <i>Elected following Local Elections June 2024</i>							◆			
CLARK, Michael (FF)						✓				
COLGAN, Anne (IND)	✓	*								
CODY, Meabh (GP) <i>Co-opted 14th October 2024</i>										
DALY, Kevin (IND) <i>Elected following Local Elections June 2024</i>										
DARGAN, Pierce (FG) <i>Elected following Local Elections June 2024</i>										◆
DOCKERY, Liam (FF)		◆								
DOCKRELL, Maurice (FG)										
DONNELLY, Deirdre (IND) <i>Ceased membership 14th June 2024</i>								*		*
DOWLING Conor (GP) <i>Elected following Local Elections June 2024</i>										
DOWLING, Eva Elizabeth (GP) <i>Temporary absence from 14th October 2024</i>					*					
DUNNE, Daniel (GP) <i>Ceased membership 14th June 2024</i>										
DURKAN, JP (FG) <i>Elected following Local Elections June 2024</i>										
FANNING, Martha (LAB)										

Councillor Name	Association of Irish Local Government	Audit Committee	Dalkey Heritage Town Company	DLR Properties	Dodder Greenway Steering Group	Dublin & Dún Laoghaire Education & Training Board	Dún Laoghaire Drugs & Alcohol Task Force	Dún Laoghaire-Rathdown Leisure Services	Dún Laoghaire-Rathdown Mill Theatre Company	Dún Laoghaire-Rathdown Sports Partnership
FAYNE, Mary (FG)			◆							
FEENEY, Kate (FF) <i>Ceased membership 14th June 2024</i>	*									
FLEMING, Michael (IND)										
GILDEA, Jim (FG)				◆						
GRAINGER, Anna (FG)	◆							◆	◆	
HALL, Lorraine (FG)	◆									◆
HALPIN, Melisa (PBP)										
HANAFIN, Mary (FF) <i>Ceased membership 14th June 2024</i>										
HURLEY, John (SD) <i>Elected following Local Elections June 2024</i>										
JONES, Robert (GP) <i>Elected following Local Elections June 2024</i>										
JOSEPH, Thomas (LAB) <i>Elected following Local Elections June 2024</i>						◆				
KENNEDY, John (FG)										
KIVLEHAN, Tom (GP)		✓								
LEWIS, Hugh (IND)										
MCCARTHY, Lettie (LAB)										
MCLOUGHLIN, Sean (IND)										
MCNAMARA, Frank (FG)										
MOYLAN, Justin (FF)			✓				◆			
MURPHY, Tom (FF)								✓		
MURRAY, Fiona (FF) <i>Co-opted 18th December 2024</i>					◆				◆	
O'BRIEN Peter (LAB)					*		*		*	
O'CALLAGHAN, Denis (LAB) <i>Ceased membership 14th June 2024</i>										
O'CONNELL, Juliet (LAB) <i>Ceased membership 14th June 2024</i>			*					*		
O'CONNELL, Maeve (FG) <i>Elected to Dáil Éireann 1st December 2024</i>										
O'CONNOR, Oisín (GP)								*		

Councillor Name	Association of Irish Local Government	Audit Committee	Dalkey Heritage Town Company	DLR Properties	Dodder Greenway Steering Group	Dublin & Dún Laoghaire Education & Training Board	Dún Laoghaire Drugs & Alcohol Task Force	Dún Laoghaire-Rathdown Leisure Services	Dún Laoghaire-Rathdown Mill Theatre Company	Dún Laoghaire-Rathdown Sports Partnership
O'DRISCOLL, Eoin (FG) <i>Co-opted 18th December 2024</i>					◆					
O'KEEFFE, Dave (PBP) <i>Elected following Local Elections June 2024</i>										
O'LEARY, Jim (FG) <i>An Cathaoirleach from June 2024</i>		✓		◆	◆					
POWER, Una (GP) <i>Temporary absence from 15th Jan – 14th June 2024, Ceased membership 14th June 2024</i>						*				
QUINN, Dave (SD) <i>Ceased membership 14th June 2024</i>										
RUDDOCK, Kate (GP) <i>Ceased membership 14th June 2024</i>										
SAUL, Barry (FG)				✓				◆		
SEXTON, Senan (IND) <i>Ceased membership 14th June 2024</i>										
SMITH, Dónal (FF) <i>Ceased membership 14th June 2024</i>										
SMYTH, Carrie (LAB)				*						
TUITE, Lauren (GP) <i>Co-opted 15th January 2024</i>							*			*

- ✓ - Denotes membership for entire year
 ♦ - Denotes membership for part of 2022

Councillor Name	Dún Laoghaire-Rathdown Theatre Company	Eastern & Midland Regional Assembly	Heritage Forum	Irish Public Bodies Mutual Insurances Limited	Joint Policing Committee	Local Authority Members Association	Local Community Development Committee	Lord Edward Fitzgerald Memorial Fund	Local Policing Forum: Dundrum & Stillorgan (Est July 2021)
AHMED, Kazi (FG) <i>An Leas Cathaoirleach from June 2024</i>							*		
BAKER, Marie (FG)			*					♦	
BLAIN, Emma (FG) <i>Ceased membership 14th June 2024</i>			*						
BRENNAN, Shay (FF) <i>Elected to Dáil Éireann 1st December 2024</i>					*				* ♦
BURKE, Jacqueline (FG) <i>Elected following Local Elections June 2024</i>									
CARSON, Dan (FG) <i>Elected following Local Elections June 2024</i>								♦	
CLARK, Michael (FF)	♦		*		*			♦	
COLGAN, Anne (IND)					*				
CODY, Meabh (GP) <i>Co-opted 14th October 2024</i>									
DALY, Kevin (IND) <i>Elected following Local Elections June 2024</i>									
DARGAN, Pierce (FG) <i>Elected following Local Elections June 2024</i>					♦				
DOCKERY, Liam (FF)									
DOCKRELL, Maurice (FG)									
DONNELLY, Deirdre (IND) <i>Ceased membership 14th June 2024</i>	*							*	
DOWLING, Conor (GP) <i>Elected following Local Elections June 2024</i>									
DOWLING, Eva Elizabeth (GP) <i>Temporary absence from 14th October 2024</i>					*			*	*
DUNNE, Daniel (GP) <i>Ceased membership 14th June 2024</i>							*		
DURKAN, JP (FG) <i>Elected following Local Elections June 2024</i>		♦					♦		
FANNING, Martha (LAB)							♦		

Councillor Name	Dún Laoghaire-Rathdown Theatre Company	Eastern & Midland Regional Assembly	Heritage Forum	Irish Public Bodies Mutual Insurances Limited	Joint Policing Committee	Local Authority Members Association	Local Community Development Committee	Lord Edward Fitzgerald Memorial Fund	Local Policing Forum: Dundrum & Stillorgan (Est July 2021)
FAYNE, Mary (FG)	◆								
FEENEY, Kate (FF) <i>Ceased membership 14th June 2024</i>							*		
FLEMING, Michael (IND)									
GILDEA, Jim (FG)		*			◆		◆		
GRAINGER, Anna (FG)					*				
HALL, Lorraine (FG)					✓				
HALPIN, Melisa (PBP)									
HANAFIN, Mary (FF) <i>Ceased membership 14th June 2024</i>	*	*			*			*	
HURLEY, John (SD) <i>Elected following Local Elections June 2024</i>									
JONES, Robert (GP) <i>Elected following Local Elections June 2024</i>									
JOSEPH, Thomas (LAB) <i>Elected following Local Elections June 2024</i>									
KENNEDY, John (FG)					*				
KIVLEHAN, Tom (GP)			*						
LEWIS, Hugh (IND)			*						
McCARTHY, Lettie (LAB)			*		*		*		
MCLOUGHLIN, Sean (IND)									
MCNAMARA, Frank (FG)	◆				*				
MOYLAN, Justin (FF)		◆					◆		
MURPHY, Tom (FF)									
MURRAY, Fiona (FF) <i>Co-opted 18th December 2024</i>					◆				◆
O'BRIEN, Peter (LAB)		*							
O'CALLAGHAN, Denis (LAB) <i>Ceased membership 14th June 2024</i>					*				
O'CONNELL, Juliet (LAB) <i>Ceased membership 14th June 2024</i>	*								
O'CONNELL, Maeve (FG) <i>Elected to Dáil Éireann 1st December 2024</i>				* ◆					◆

Councillor Name	Dún Laoghaire-Rathdown Theatre Company	Eastern & Midland Regional Assembly	Heritage Forum	Irish Public Bodies Mutual Insurances Limited	Joint Policing Committee	Local Authority Members Association	Local Community Development Committee	Lord Edward Fitzgerald Memorial Fund	Local Policing Forum: Dundrum & Stillorgan (Est July 2021)
O'CONNOR, Oisín (GP)		♦							
O'DRISCOLL, Eoin (FG) <i>Co-opted 18th December 2024</i>					♦				♦
O'KEEFE Dave (PBP) <i>Elected following Local Elections June 2024</i>									
O'LEARY, Jim (FG) <i>An Cathaoirleach from June 2024</i>									
POWER, Una (GP) <i>Temporary absence from 15th Jan – 14th June 2024, Ceased membership 14th June 2024</i>									
QUINN, Dave (SD) <i>Ceased membership 14th June 2024</i>			*						
RUDDOCK, Kate (GP) <i>Ceased membership 14th June 2024</i>									
SAUL, Barry (FG)									
SEXTON, Senan (IND) <i>Ceased membership 14th June 2024</i>									
SMITH, Dónal (FF) <i>Ceased membership 14th June 2024</i>									
SMYTH, Carrie (LAB)					*				
TUITE, Lauren (GP) <i>Co-opted 15th January 2024</i>									

- ✓ - Denotes membership for entire year
 ♦ - Denotes membership for part of 2021

Councillor Name	Local Policing Forum: Dún Laoghaire	Local Policing Forum: Loughlinstown, Ballybrack & Shankill	Local Policing Forum: Sandycove / Stepside Area	Local Traveller Accommodation Consultative Committee	Memorials Committee	Public Arts Steering Committee	Regional Health Forum	Sandycove BID Company	Southside Partnership dlr	Sutton to Sandycove (S2S)
AHMED, Kazi (FG) <i>An Leas Cathaoirleach from June 2024</i>										
BAKER, Marie (FG)						*				*
BLAIN, Emma (FG) <i>Ceased membership 14th June 2024</i>										
BRENNAN, Shay (FF) <i>Elected to Dáil Éireann 1st December 2024</i>										
BURKE, Jacqueline (FG) <i>Elected following Local Elections June</i>							♦			
CARSON, Dan (FG) <i>Elected following Local Elections June</i>										
CLARK, Michael (FF)				♦	✓	*				
COLGAN, Anne (IND)										
CODY, Meabh (GP) <i>Co-opted 14th October 2024</i>										
DALY, Kevin (IND) <i>Elected following Local Elections June</i>										
DARGAN, Pierce (FG) <i>Elected following Local Elections June</i>			♦		♦					
DOCKERY, Liam (FF)										
DOCKRELL, Maurice (FG)					♦				♦	
DONNELLY, Deirdre (IND) <i>Ceased membership 14th June 2024</i>										*
DOWLING, Conor (GP) <i>Elected following Local Elections June</i>										
DOWLING, Eva Elizabeth (GP) <i>Temporary absence from 14th October 2024</i>						*				
DUNNE, Daniel (GP) <i>Ceased membership 14th June 2024</i>										

Councillor Name	Local Policing Forum: Dún Laoghaire	Local Policing Forum: Loughlinstown, Ballybrack & Shankill	Local Policing Forum: Sandymount / Stepaside Area	Local Traveller Accommodation Consultative Committee	Memorials Committee	Public Arts Steering Committee	Regional Health Forum	Sandymount BID Company	Southside Partnership dlr	Sutton to Sandymount (S2S)
DURKAN, JP (FG) <i>Elected following Local Elections June 2024</i>					♦					
FANNING, Martha (LAB)										
FAYNE, Mary (FG)					♦					*
FEENEY, Kate (FF) <i>Ceased membership 14th June 2024</i>										*
FLEMING, Michael (IND)								♦	*	
GILDEA, Jim (FG)		♦					✓			
GRAINGER, Anna (FG)							✓			
HALL, Lorraine (FG)	♦									
HALPIN, Melisa (PBP)										
HANAFIN, Mary (FF) <i>Ceased membership 14th June 2024</i>										
HURLEY, John (SD) <i>Elected following Local Elections June 2024</i>					♦				♦	
JONES, Robert (GP) <i>Elected following Local Elections June 2024</i>										
JOSEPH, Thomas (LAB) <i>Elected following Local Elections June 2024</i>					♦		♦			
KENNEDY, John (FG)										
KIVLEHAN, Tom (GP)										
LEWIS, Hugh (IND)				✓	*					
McCARTHY Lettie (LAB)			*					*		
MCLOUGHLIN, Sean (IND)					*					
MCNAMARA, Frank (FG)										
MOYLAN, Justin (FF)	*						✓			
MURPHY, Tom (FF)									♦	
MURRAY, Fiona (FF) <i>Co-opted 18th December 2024</i>					♦					
O'BRIEN, Peter (LAB)										
O'CALLAGHAN, Denis (LAB) <i>Ceased membership 14th June 2024</i>					*				*	

Councillor Name	Local Policing Forum: Dún Laoghaire	Local Policing Forum: Loughlinstown, Ballybrack & Shankill	Local Policing Forum: Sandycove / Stepside Area	Local Traveller Accommodation Consultative Committee	Memorials Committee	Public Arts Steering Committee	Regional Health Forum	Sandycove BID Company	Southside Partnership dlr	Sutton to Sandycove (S2S)
O'CONNELL, Juliet (LAB) <i>Ceased membership 14th June 2024</i>										
O'CONNELL, Maeve (FG) <i>Elected to Dáil Éireann 1st December 2024</i>										
O'CONNOR, Oisín (GP)				◆						
O'DRISCOLL, Eoin (FG) <i>Co-opted 18th December 2024</i>										
O'KEEFE Dave (PBP) <i>Elected following Local Elections June 2024</i>										
O'LEARY, Jim (FG) <i>An Cathaoirleach from June 2024</i>										
POWER, Una (GP) <i>Temporary absence from 15th Jan – 14th June 2024, Ceased membership 14th June 2024</i>		*					*			
QUINN, Dave (SD) <i>Ceased membership 14th June 2024</i>					*		*		*	
RUDDOCK, Kate (GP) <i>Ceased membership 14th June 2024</i>										
SAUL, Barry (FG)					*					
SEXTON, Senan (IND) <i>Ceased membership 14th June 2024</i>										
SMITH, Dónal (FF) <i>Ceased membership 14th June 2024</i>										
SMYTH, Carrie (LAB)							*			
TUITE, Lauren (GP) <i>Co-opted 15th January 2024</i>					◆		◆			

Strategic Policy Committee Membership

♦ - Denotes membership Pre-Local Election June

Councillor Name	Community, Culture & Wellbeing SPC	Economic Development & Enterprise SPC	Environment & Climate Action SPC	Housing SPC	Planning & Citizen Engagement SPC	Transportation & Marine SPC
AHMED, Kazi (FG) <i>An Leas Cathaoirleach from June 2024</i>	♦			♦		
BAKER, Marie (FG)	♦					♦
BLAIN, Emma (FG) <i>Ceased membership 14th June 2024</i>			♦	♦		
BRENNAN, Shay (FF) <i>Elected to Dáil Éireann 1st December 2024</i>		♦				♦
BURKE, Jacqueline (FG) <i>Elected following Local Elections June 2024</i>						
CARSON, Dan (FG) <i>Elected following Local Elections June 2024</i>						
CLARK, Michael (FF)		♦	♦			
COLGAN Anne (IND)				♦	♦	
CODY, Meabh (GP) <i>Co-opted 14th October 2024</i>						
DALY, Kevin (IND) <i>Elected following Local Elections June 2024</i>						
DARGAN, Pierce (FG) <i>Elected following Local Elections June 2024</i>						
DOCKERY, Liam (FF)			♦	♦		
DOCKRELL, Maurice (FG)				♦		♦
DONNELLY, Deirdre (IND) <i>Ceased membership 14th June 2024</i>	♦					♦
DOWLING, Conor (GP) <i>Elected following Local Elections June 2024</i>						
DOWLING, Eva Elizabeth (GP) <i>Temporary absence from 14th October 2024</i>		♦				♦
DUNNE, Daniel (GP) <i>Ceased membership 14th June 2024</i>	♦				♦	
DURKAN, JP (FG) <i>Elected following Local Elections June 2024</i>						
FANNING, Martha (LAB)	♦					♦
FAYNE, Mary (FG)		♦	♦			

Councillor Name	Community, Culture & Wellbeing SPC	Economic Development & Enterprise SPC	Environment & Climate Action SPC	Housing SPC	Planning & Citizen Engagement SPC	Transportation & Marine SPC
FEENEY, Kate (FF) <i>Ceased membership 14th June 2024</i>		◆				◆
FLEMING, Michael (IND)	◆	◆				
GILDEA, Jim (FG)		◆		◆		
GRAINGER, Anna (FG)	◆				◆	
HALL, Lorraine (FG)		◆				◆
HALPIN, Melisa (PBP)					◆	◆
HANAFIN, Mary (FF) <i>Ceased membership 14th June 2024</i>	◆				◆	
HURLEY, John (SD) <i>Elected following Local Elections June 2024</i>						
JONES, Robert (GP) <i>Elected following Local Elections June 2024</i>						
JOSEPH, Thomas (LAB) <i>Elected following Local Elections June 2024</i>						
KENNEDY, John (FG)		◆			◆	
KIVLEHAN, Tom (GP)	◆			◆		
LEWIS, Hugh (IND)			◆	◆		
McCARTHY, Lettie (LAB)			◆		◆	
MCLOUGHLIN, Sean (IND)	◆					◆
MCNAMARA, Frank (FG)				◆	◆	
MOYLAN, Justin (FF)	◆			◆		
MURPHY, Tom (FF)					◆	◆
MURRAY, Fiona (FF) <i>Co-opted 18th December 2024</i>						
O'BRIEN Peter (LAB)	◆			◆		
O'CALLAGHAN, Denis (LAB) <i>Ceased membership 14th June 2024</i>		◆		◆		
O'CONNELL, Juliet (LAB) <i>Ceased membership 14th June 2024</i>		◆			◆	
O'CONNELL, Maeve (FG) <i>Elected to Dáil Éireann 1st December 2024</i>					◆	◆
O'CONNOR, Oisín (GP)				◆		◆

Councillor Name	Community, Culture & Wellbeing SPC	Economic Development & Enterprise SPC	Environment & Climate Action SPC	Housing SPC	Planning & Citizen Engagement SPC	Transportation & Marine SPC
O'DRISCOLL, Eoin (FG) <i>Co-opted 18th December 2024</i>						
O'KEEFFE, Dave (PBP) <i>Elected following Local Elections June 2024</i>						
O'LEARY, Jim (FG) <i>An Cathaoirleach from June 2024</i>			◆		◆	
POWER, Una (GP) <i>Temporary absence from 15th Jan – 14th June 2024, Ceased membership 14th June 2024</i>			◆		◆	
QUINN, Dave (SD) <i>Ceased membership 14th June 2024</i>				◆	◆	
RUDDOCK, Kate (GP) <i>Ceased membership 14th June 2024</i>		◆	◆			
SAUL, Barry (FG)		◆	◆			
SEXTON, Senan (IND) <i>Ceased membership 14th June 2024</i>		◆	◆			
SMYTH, Carrie (LAB)			◆			◆
TUITE, Lauren (GP) <i>Co-opted 15th January 2024</i>			◆		◆	

Sectoral Representatives	Community, Culture & Wellbeing SPC	Economic Development & Enterprise SPC	Environment & Climate Action SPC	Housing SPC	Planning & Citizen Engagement SPC	Transportation & Marine SPC
ALKEN, Gregory						◆
BROWNE, Dr Josephine	◆	◆				
BROWNE, Ronan					◆	
CAHILL, Emma						◆
CARROLL, Dara						◆
CLOONEY, Elizabeth			◆			
CLINCH, Andrew	◆					
CORBETT, Ger		◆				
DRUDY, P.J.				◆		
DUNNE, Olivia	◆					
EGLINGTON, Aileen		◆				
GEARY, David				◆	◆	
GIRVAN, David				◆		
GRACE, Sheila	◆					
GRAYDON, Geraldine					◆	
JACOB, Reji Chacko			◆			
JOSEPH, Thomas				◆		
KING, Dervla			◆			
LONG, Jim						◆
MAGUIRE, Philip			◆			
MCAREE, Diarmuid			◆			
MCCABE, Caroline		◆				
MEEHAN, Brid					◆	
MOORE, Aaron						◆
MULCAHY, Dan					◆	
MULLEADY, Julie						◆
NEILL, Pat						◆
NGADI, Pierrot	◆					
O'FARRELL, Gerard					◆	
O'NEILL, Sean				◆		

Sectoral Representatives	Community, Culture & Wellbeing SPC	Economic Development & Enterprise SPC	Environment & Climate Action SPC	Housing SPC	Planning & Citizen Engagement SPC	Transportation & Marine SPC
O'TOOLE, John		◆				
REYNOLDS, Maoilíosa				◆		
SCULLY, Sharon				◆		
SCOTT LENNON, Mark		◆				
SULTAN, Fardus		◆				
WALSH, Michael					◆	
YOUNG, John			◆			

Councillors Attendance at Meetings in 2024

Councillor Name	Total Number of Meetings	Number of Meetings Attended	%
AHMED, Kazi (FG) <i>An Leas Cathaoirleach</i>	45	40	89%
BAKER, Marie (FG)	36	36	100%
BLAIN, Emma (FG) <i>Ceased membership 14th June 2024</i>	22	15	68%
BRENNAN, Shay (F.F) <i>Elected to Dáil Éireann 1st December 2024</i>	37	30	81%
BURKE, Jacqueline (FG) <i>Elected following Local Elections June 2024</i>	17	17	100%
CARSON, Dan (FG) <i>Elected following Local Elections June 2024</i>	19	18	95%
CLARK, Michael (FF)	34	31	91%
CODY, Meabh (GP) <i>Co-opted 14th October 2024</i>	10	10	100%
COLGAN, Anne (IND)	40	37	93%
DALY, Kevin (IND) <i>Elected following Local Elections June 2024</i>	21	17	81%
DARGAN, Pierce (FG) <i>Elected following Local Elections June 2024</i>	23	22	96%
DOCKERY, Liam (FF)	37	28	76%
DOCKRELL, Maurice (FG)	36	32	89%
DONNELLY, Deirdre (IND) <i>Ceased membership 14th June 2024</i>	18	14	78%
DOWLING, Conor (GP) <i>Elected following Local Elections June 2024</i>	18	18	100%
DOWLING, Eva Elizabeth (GP) <i>Temporary absence from 14th October 2024</i>	33	31	94%
DUNNE, Daniel (GP) <i>Ceased membership 14th June 2024</i>	20	20	100%
DURKAN, JP (FG) <i>Elected following Local Elections June 2024</i>	18	17	94%
FANNING, Martha (LAB)	36	36	100%
FAYNE, Mary (FG)	38	35	92%
FEENEY, Kate (FF) <i>Ceased membership 14th June 2024</i>	17	17	100%
FLEMING, Michael (IND)	43	39	91%
GILDEA Jim (FG)	36	36	100%
GRAINGER, Anna (FG)	43	38	88%
HALL, Lorraine (FG)	38	33	87%
HALPIN, Melisa (PBP)	38	31	82%
HANAFIN, Mary (FF) <i>Ceased membership 14th June 2024</i>	18	15	83%
HURLEY, John (SD) <i>Elected following Local Elections June 2024</i>	19	19	100%

Councillor Name	Total Number of Meetings	Number of Meetings Attended	%
JONES, Robert (GP) <i>Elected following Local Elections June 2024</i>	21	20	95%
JOSEPH, Thomas (LAB) <i>Elected following Local Elections June 2024</i>	20	19	95%
KENNEDY, John (FG)	35	34	97%
KIVLEHAN, Tom (GP)	36	34	94%
LEWIS, Hugh (IND)	33	25	76%
McCARTHY, Lettie (LAB)	45	44	98%
MCLOUGHLIN, Sean (IND)	40	32	80%
MCNAMARA, Frank (FG)	33	31	94%
MOYLAN, Justin (FF)	38	38	100%
MURPHY, Tom (FF)	46	35	76%
MURRAY, Fiona (FF) <i>Co-opted 18th December 2024</i>	1	1	100%
O'BRIEN, Peter (LAB)	42	39	93%
O'CALLAGHAN, Denis (LAB) <i>Ceased membership 14th June 2024</i>	18	18	100%
O'CONNELL, Juliet (LAB) <i>Ceased membership 14th June 2024</i>	17	15	88%
O'CONNELL, Maeve (FG) <i>Elected to Dáil Éireann 1st December 2024</i>	31	25	81%
O'CONNOR, Oisín (GP)	44	43	98%
O'DRISCOLL, Eoin (FG) <i>Co-opted 18th December 2024</i>	1	1	100%
O'KEEFE, Dave (PBP) <i>Elected following Local Elections June 2024</i>	17	17	100%
O'LEARY, Jim (FG) <i>An Cathaoirleach</i>	43	39	91%
QUINN, Dave (SD) <i>Ceased membership 14th June 2024</i>	18	17	94%
RUDDOCK, Kate (GP) <i>Ceased membership 14th June 2024</i>	16	16	100%
SAUL, Barry (FG)	37	31	84%
SEXTON, Senan (IND) <i>Ceased membership 14th June 2024</i>	22	17	77%
SMYTH, Carrie (LAB)	33	33	100%
TUITE, Lauren (GP) <i>Co-opted 15th January 2024</i>	32	31	97%

Councillor Name	Salary (LG 05 - 2021 & LG 02 & 07-2022)	SPC Chair	Travel & Subsistence (EL04-2021 & LG 05-2022)	LRA Vouched	LRA Non-vouched	Mobile Charges	Conferences/ Training / Seminar
Ahmed Kazi	€ 29,480.99		€ 4,831.47	€ 3,924.96	€ 960.00	-€ 97.09	€ 2,289.05
Baker Marie	€ 29,480.99		€ 4,831.47	€ 1,993.91	€ 960.00	-€ 151.24	€ -
Blain Emma	€ 13,579.95		€ 1,956.63	€ 2,020.00	€ 437.33	€ -	€ -
Brennan Shay +	€ 27,392.27		€ 4,442.98	€ 261.35	€ 882.58	-€ 141.35	€ -
Burke Jacqueline	€ 14,870.00		€ 2,636.13	€ 678.27	€ 525.33	-€ 88.07	€ 45.30
Carson Dan	€ 14,870.00	€ 2,376.46	€ 2,636.13	€ 184.39	€ 525.33	-€ 84.39	€ -
Clark Michael	€ 29,480.99		€ 4,831.47	€ 4,200.00	€ 960.00	-€ 99.39	€ -
Cody Meabh **	€ 4,989.72		€ 1,043.74	€ 160.98	€ -	€ -	€ -
Colgan Anne	€ 29,480.99		€ 4,831.47	€ 838.29	€ 960.00	-€ 189.99	€ 56.70
Daly Kevin	€ -		€ 2,636.13	€ 677.60	€ 525.33	-€ 84.39	€ -
Dargan Pierce	€ 14,870.00		€ 2,636.13	€ 525.33	€ 525.33	-€ 84.39	€ -
Dockery Liam	€ 29,480.99		€ 4,963.93	€ 188.13	€ 960.00	-€ 138.13	€ -
Dockrell Maurice	€ 29,480.99		€ 4,831.47	€ 4,200.00	€ 960.00	-€ 141.35	€ -
Donnelly Deirdre	€ 13,579.95		€ 2,208.73	€ 2,020.00	€ 437.33	-€ 96.81	€ 1,704.40
Dowling Conor	€ 14,870.00		€ 2,636.13	€ 84.39	€ 525.33	-€ 84.39	€ -
Dowling Eva Elizabeth	€ 29,480.99	€ 2,376.46	€ 3,346.15	€ 2,428.56	€ 664.00	-€ 110.60	€ -
Dunne Daniel	€ 13,579.95	€ 2,338.13	€ 2,208.73	€ 444.31	€ 437.33	-€ 77.10	€ -
Durkan J P	€ -		€ 2,636.13	€ 85.08	€ 525.33	-€ 97.93	€ -
Fanning Martha	€ 29,480.99		€ 4,831.47	€ 469.67	€ 960.00	-€ 346.17	€ -
Fayne Mary ***	€ 29,480.99		€ 2,595.04	€ 1,372.03	€ 640.00	-€ 153.29	€ 916.37
Feeney Kate	€ 13,579.95	€ 2,338.13	€ 2,208.73	€ 1,914.43	€ 437.33	-€ 77.79	€ -
Fleming Michael	€ 29,480.99	€ 2,338.13	€ 4,831.47	€ 4,200.00	€ 960.00	-€ 135.44	€ -
Gildea Jim ***	€ 29,480.99		€ 631.47	€ -	€ 320.00	€ -	€ -
Grainger Anna	€ 29,480.99		€ 4,831.47	€ 4,200.00	€ 960.00	€ -	€ -
Hall Lorraine	€ 29,480.99		€ 4,638.77	€ 3,957.16	€ 960.00	-€ 49.34	€ 399.75
Halpin Melisa ***	€ 29,480.99		€ 464.93	€ 153.24	€ 480.00	-€ 166.27	€ -

Hanafin, Mary	€ 13,579.95		€ 2,208.73	€ 198.01	€ 437.33	-€ 99.44	€ -
Hurley John	€ 14,870.00		€ 2,636.13	€ 548.85	€ 525.33	-€ 84.39	€ -
Jones Robert	€ 16,015.61		€ 2,636.13	€ 84.39	€ 525.33	-€ 84.39	€ -
Joseph Thomas	€ 16,015.61		€ 2,636.13	€ 84.39	€ 525.33	-€ 71.54	€ 398.82
Kennedy John	€ 29,480.99	€ 2,376.46	€ 4,831.47	€ 284.85	€ 960.00	-€ 141.35	€ -
Kivlehan Jnr, Tom	€ 29,480.99		€ 4,831.47	€ 2,321.40	€ 960.00	-€ 114.97	€ -
Lewis Hugh	€ 29,480.99		€ 4,007.01	€ 148.50	€ 800.00	-€ 148.50	€ -
McCarthy Lettie	€ 29,480.99		€ 4,831.47	€ 4,214.32	€ 960.00	-€ 150.93	€ -
McLoughlin Sean	€ 29,480.99		€ 4,610.64	€ 1,065.89	€ 960.00	-€ 116.51	€ -
McNamara Frank	€ 29,480.99		€ 4,831.47	€ 4,200.00	€ 960.00	-€ 233.43	€ 4,430.01
Moylan Justin	€ 29,480.99	€ 2,376.46	€ 4,831.47	€ 2,335.61	€ 960.00	-€ 142.23	€ 1,064.79
Murphy Tom	€ 29,480.99		€ 2,050.71	€ 261.45	€ 800.00	-€ 141.35	€ -
Nic Cormaic Sorcha	€ -		€ -	€ -	€ -	€ -	€ -
O'Brien Peter	€ 29,480.99	€ 4,714.59	€ 4,831.47	€ 3,326.19	€ 960.00	-€ 105.75	€ -
O'Callaghan Denis	€ 14,154.48		€ 2,208.73	€ 355.65	€ 437.33	-€ 77.98	€ -
O'Connell Juliet	€ 13,579.95		€ 2,208.73	€ 913.49	€ 437.33	-€ 77.79	€ -
O'Connell Maeve +	€ 27,392.27	€ 2,031.49	€ 4,442.98	€ 2,965.47	€ 882.58	€ -	€ -
O'Connor Oisín	€ 29,480.99	€ 3,353.87	€ 4,831.47	€ 3,406.86	€ 960.00	-€ 136.02	€ -
O'Keefe Dave	€ 14,870.00		€ 2,636.13	€ 86.95	€ 525.33	-€ 86.95	€ -
O'Leary Jim	€ 29,480.99		€ 4,831.47	€ 3,332.55	€ 960.00	-€ 186.69	€ -
Power Una *	€ 15,870.46		€ -	€ -	€ -	€ -	€ -
Quinn Dave	€ 13,579.95		€ 2,208.73	€ 2,838.80	€ 437.33	-€ 61.20	€ -
Ruddock Kate	€ 13,579.95		€ 2,208.73	€ 2,020.00	€ 437.33	-€ 64.89	€ 1,125.00
Saul Barry ***	€ 29,480.99		€ 1,163.08	€ 214.85	€ 320.00	-€ 141.35	€ -
Sexton Senan	€ 13,579.96		€ 2,208.73	€ 61.20	€ 437.33	-€ 61.20	€ -
Smyth Carrie	€ 29,480.99		€ 4,831.47	€ 1,851.09	€ 960.00	-€ 183.48	€ -
Tuite Lauren **	€ 28,159.80		€ 4,636.63	€ 2,232.35	€ 924.00	-€ 182.29	€ -
Total Expenditure 2024 on Elected Members Expenses	€ 1,129,256.71	€ 26,620.18	€ 173,369.55	€ 80,992.75	€ 35,539.76	-€ 5,589.53	€ 12,430.19

Councillor Name	Estimated Amount due to Councillors for Conferences Training & Seminars	Cathaoirleach's Allowance/ Leas Cathaoirleachs Allowance (LG 04-2018 & LG 05-2021)	Additional Administrative Support/Expenses (LG 04/2023)	Security Allowance (LG 05/2023)	Gratuity (LG 17-2014 & LG 02-2022)	Total
Ahmed Kazi	€ -	€ 2,989.74	€ -		€ -	€ 44,379.12
Baker Marie	€ -					€ 37,115.13
Blain Emma	€ -					€ 17,993.91
Brennan Shay +	€ -				€ 47,363.67	€ 80,201.50
Burke Jacqueline	€ -					€ 18,666.96
Carson Dan	€ -					€ 20,507.92
Clark Michael	€ -					€ 39,373.07
Cody Meabh **	€ -					€ 6,194.44
Colgan Anne	€ -					€ 35,977.46
Daly Kevin	€ 1,124.53					€ 4,879.20
Dargan Pierce	€ -					€ 18,472.40
Dockery Liam	€ -					€ 35,454.92
Dockrell Maurice	€ -					€ 39,331.11
Donnelly Deirdre	€ 247.26					€ 20,100.86
Dowling Conor	€ -					€ 18,031.46
Dowling Eva Elizabeth	€ -	€ 2,782.85	€ 2,401.40			€ 43,827.37
Dunne Daniel	€ -					€ 18,931.35
Durkan J P	€ -					€ 3,148.61
Fanning Martha	€ -					€ 35,395.96
Fayne Mary ***	€ 840.54					€ 35,691.68
Feeney Kate	€ -					€ 20,400.78
Fleming Michael	€ -					€ 41,675.15
Gildea Jim ***	€ 1,556.50					€ 31,988.96
Grainger Anna	€ 648.05					€ 40,120.51
Hall Lorraine	€ -		€ 1,840.00			€ 41,227.33
Halpin Melisa ***	€ -					€ 30,412.89

Hanafin, Mary	€	-			€ 1,700.71	€ 49,310.99	€ 67,336.28
Hurley John	€	-					€ 18,495.92
Jones Robert	€	-					€ 19,177.07
Joseph Thomas	€	€ 250.07					€ 19,838.81
Kennedy John	€	-					€ 37,792.42
Kivlehan Jnr, Tom	€	-					€ 37,478.89
Lewis Hugh	€	-					€ 34,288.00
McCarthy Lettie	€	-					€ 39,335.85
McLoughlin Sean	€	-					€ 36,001.01
McNamara Frank	€	-					€ 43,669.04
Moylan Justin	€	-					€ 40,907.09
Murphy Tom	€	-					€ 32,451.80
Nic Cormaic Sorcha	€	-				€ 19,166.00	€ 19,166.00
O'Brien Peter	€	-					€ 43,207.49
O'Callaghan Denis	€	-	€ 25,336.13			€ 95,977.79	€ 138,392.13
O'Connell Juliet	€	-			€ 961.69		€ 18,023.40
O'Connell Maeve +	€	-					€ 37,714.79
O'Connor Oisín	€	-					€ 41,897.17
O'Keefe Dave	€	-					€ 18,031.46
O'Leary Jim	€	-	€ 17,286.83				€ 55,705.15
Power Una *	€	-					€ 15,870.46
Quinn Dave	€	-				€ 22,550.50	€ 41,554.11
Ruddock Kate	€	-					€ 19,306.12
Saul Barry ***	€	-					€ 31,037.57
Sexton Senan	€	-				€ 9,773.38	€ 25,999.40
Smyth Carrie	€	-					€ 36,940.07
Tuite Lauren **	€	-					€ 35,770.49
Total Expenditure 2024 on Elected Members Expenses	€ 4,666.95		€ 48,395.55	€ 4,241.40		€ 244,142.33	€ 1,784,888.04

* Cllr Power Maternity Leave

**Co-opted for Cllr Power 15 January 2024

** Co-opted for Cllr Dowling 14 October 2024

*** Total less offset LRA

+ Elected to Dail Eireann 01/12/2024

New Cllrs June 2024

Former Cllrs June 2024

Conferences/Training Attended During 2024

Date	Details	Conference/ Training	Location	No. of Councillors
19th - 20th January 2024	LAMA Spring Seminar 2024	Conference	Abbey Hotel, Donegal Town	3
25th - 27th January 2024	AILG Training: Elected members Briefing: Annual Declaration, Donations, code of conduct, and local Representation Allowance update	Training	The Fairways Hotel, Dundalk, Greenhills Conference & Leisure Centre, Limerick	3
26th January 2024	AILG Training: "Introduction to Advertising on Facebook and Instagram"	Webinar	Online	2
2nd February 2024	AILG Training: Planning Budgets, Tracking Results, and Getting Authorised to run political ads on meta"	Webinar	Online	2
14th - 15th February 2024	2024 AILG Annual Training Conference	Training	Arklow Bay Hotel, Co. Wicklow	5
7th & 9th February 2024	AIR: Region in Focus: Irish Regions Building Capacity to address the challenges of a changing Ireland	Conference	The Woodlands House Hotel, Adare, Co, Limerick	4
21st - 22nd February 2024	Zero Emissions Building Summit	Conference	County Hall/ Royal Marine Hotel/ RDS, Dublin	2
6th March 2024	Housing Conference Ireland 2024	Conference	Croke Park, Dublin	2
13th & 14th March 2024	Suck Valley Way Conference 2024	Conference	Hannon's Hotel, Roscommon	1
15th March 2024	AILG Online Training: How to use Canva to create Marketing Images- Beginner Level	Training	Online	0
21st – 23rd March 2024	AILG Module 2 Training: Local Election 2024 Preparation- A briefing from the Electoral Commission	Training	Hotel Kilkenny/ Hodson Bay Hotel, Athlone	1
5th March 2024	AILG-CMG Security Training-Protecting yourself when canvassing for Elections	Training	Online	0
12th April 2024	AILG Defensive Social Media Training – Protecting yourself online	Training	Online	0
18th -19th March 2024	Local Government Tourism Conference 2024	Training	Killashee House Hotel, Naas, County Kildare	0

Date	Details	Conference/ Training	Location	No. of Councillors
24th June 2024	Gaelchultúr Irish Language Course: Intermediate Level B2	Training	Online	2
26th June 2026	AILG Elected Member General post June Local Elections: Role and Functions of Local Authorities, Operational Structures, and Local Authority Committees	Webinar	Online	2
11th July 2024	AILG Elected Member General Induction Training in – person induction Training Module	Training	Mullingar Park Hotel	2
5th July 2024	Role of the Elected Members, Leadership Role of the Elected Council, and Reserved Functions	Webinar	Online	1
12th July 2024	Role of the Chief Executive, Executive Functions, Council Meeting Procedures, and Standing Orders	Webinar	Online	2
13th July 2024	AILG Elected Member General Induction Training in-person Induction Training Module	Training	Radisson Blu Hotel, Cork	2
18th - 20th July 2024	MacGill Summer School 2024	Training	Glenties, Co. Donegal	1
19th July 2024	Local Authority Financing, Funding, and Expenditure	Webinar	Online	1
26th July 2024	Elected Members Governance and oversight role, Internal and external Audit Committees, and National Oversight and Audit Committee	Webinar	Online	1
2nd August 2024	Local Authority Plans including Corporate Plan, Annual Service Delivery Plan, Development Plan, and Climate Action Plan	Training	Webinar	0
11th- 12th September 2024	AILG Autumn Training Seminar	Training	The Kilmore Hotel, Cavan	0
20th September 2024	AILG Elected Member Training Webinar 8 – CARO – Local Authority Climate Action Plans	Training	Webinar	0
September 2024	AILG/UCC Climate Crisis and Local Government	Online & in-person Session		0
28th September 2024	AILG Training: An Overview of the Planning System	Training	Bridge House Hotel, Tullamore	5

Date	Details	Conference/ Training	Location	No. of Councillors
1st October 2024	Irish Language Course for Elected Councillors	Training	Online	4
11th October 2024	AILG Training Overview of the National Retrofitting Programme: A briefing from SEAI/CARO	Webinar	Online	0
17th - 18th October 2024	LAMA Autumn Seminar	Seminar	Newgrange Hotel, Navan, Co. Meath	4
25th October 2024	AILG Training: The process of preparing Statutory Plans: A briefing from the OPR	Webinar	Online	0
2nd November 2024	AILG Training: Local Authority Finance and Budget	Training	Radisson Hotel Limerick	4
16th November 2024	AILG Training Course: Government Legislation Policy Programme 2024- A briefing for Elected Members	Training	Claregalway Hotel, Galway	4
22nd November 2024	AILG Training: “Overview of the implementation of the Local Authority Climate Action Plans” A briefing from CARO	Webinar	Online	0
29th November 2024	AILG Training: “The Development Management Process” A Briefing from the OPR	Webinar	Online	0
24th November 2024	IrDEA Annual Conference 2024	Conference	Alex Hotel, Fenian St., Dublin 2	2

Strategic Policy Committee (SPC) Reports

Community, Culture & Wellbeing Strategic Policy Committee

1 meeting was held in 2024.

- Updates were given on the Library Development Plan and Creating with Communities: the DLR Arts Development Plan 2024-2030.
- Presentations were given on the provision of support for residents' associations and from the DLR Public Participation Network.

Economic Development & Enterprise Strategic Policy Committee

The Economic Development and Strategic Policy Committee met in March 2024. This was the final meeting before the local elections took place in 2024.

The main topic for discussion at the meeting was a review of the work of Economic Development and Enterprise SPC 2019-2024.

The following topics were also discussed:

- Review of Local Enterprise Week 2024.
- Digital Twin for Sandyford Business District.

Environment and Climate Action Strategic Policy Committee

There was one meeting held in 2024. Below are the highlights of some items that were discussed.

- Presentation on Coffee Cup Software Initiative.
- Presentation on the Return Deposit Scheme.
- Update on the Dublin Agglomeration Noise Action Plan 2024-2028.
- Climate Action Plan 2024 – 2029 update.

Housing Strategic Policy Committee

There was one meeting of the Housing Strategic Policy Committee held in March 2024. This was the final meeting of this 2019 – 2024 Committee before the Local Elections were held in May 2024.

The following is a summary of the issues discussed:

- Land Development Agency (LDA): Presentation by the LDA which included an overview of Project Tosaigh, staffing levels, capacity and delivery on State Lands, Cost Rental, and partnerships with Local Authorities.
- Traveller Accommodation Programme (TAP) 2025 – 2029: Update on the new Traveller Accommodation Programme 2025 – 2029, the process and timelines for preparing the new TAP and an update on the ending of TAP 2019 – 2024.
- Private rightsizing scheme which assists older private homeowners who find their current homes too large to downsize or rightsize into social housing accommodation.

- Update from the Housing & Disability Steering Group and the ongoing work of the Group.

Planning and Citizen Engagement Strategic Policy Committee

The Planning and Citizen Engagement Strategic Policy Committee had one meeting in 2024 prior to the Local Elections in June 2024.

The following policy topics were considered:

- Presentation by the DLR Disability & Consultations Group.
- Presentation on the role of Planning Enforcement.
- Discussion on the draft Communications Strategy.

Transportation & Marine Strategic Policy Committee

1 meeting was held in 2024 prior to the Local Elections in June.

Some of the items discussed included:

- Dún Laoghaire Town Bus update.
- Countywide Speed Limit review.
- Timing of traffic lights.
- Policies around shared pathways.

The background is a collage of geometric shapes in teal, orange, and yellow. In the top left, there's a teal circle on an orange background. The top right features a light blue triangle on a teal background. The middle left has a teal square, and the middle right has a yellow triangle on a teal background. The bottom left and right corners contain teal semi-circles with diagonal green and yellow stripes, respectively. The text 'CORPORATE AFFAIRS' is centered in the middle teal section.

CORPORATE AFFAIRS

2024 IN NUMBERS

2,694,985

Corporate website
views



Instagram followers
increased by
43%

Reductions of
16,812 KWH
in Electrical Consumption



161
FOI requests
processed



65
consultations on
our online Public
Consultation Hub

Over **93,311**
phone calls answered in
the Civic Hub.



45 Council & Area Committee
meetings live streamed

37



staff members
participated in
a 10-week Irish
language
learning course



119
Press
Releases
issued



205
New employees
recruited



Total number of
electors on the
register of electors is
181,112



Responded to
1,250
procurement queries.

CORPORATE AFFAIRS

The Corporate Affairs department provides a central supporting role underpinning all Council departments and services, ensuring best practise and efficiencies in the delivery of services to DLR Councillors and the public. The functions carried out by the Corporate Affairs department include:

- An Cathaoirleach's Office.
- Council Meetings.
- Facilities Management.
- Communications Office.
- Irish Office.
- Digital Initiatives.
- Customer Service.
- Service Delivery.
- Governance.
- Equality Office.
- Freedom of Information.
- Ethics Register.
- Register of Electors.
- Dundrum Area Office.
- Audit Services.
- Protected disclosures.
- Health & Safety.
- Human Resources.
 - Recruitment
 - Staff Development, Wellbeing and Training
 - Time and Attendance, Performance Management and Industrial Relations
- Information Technology.
 - IT Service Desk
 - IT Infrastructure
 - Business and Digital Solutions
 - GIS, Knowledge Management
 - Business Engagement and Business Process Improvement
 - Data and Cyber Security
- Workplace Partnership.
- Archives.



Council Meetings

Dún Laoghaire-Rathdown has 40 Elected Members (County Councillors). The Elected Members represent the following Local Electoral Areas (LEAs):

- Blackrock.
- Dundrum.
- Dún Laoghaire.
- Glencullen-Sandyford.
- Killiney-Shankill.
- Stillorgan.

In 2024 the Local Elections were held to elect Councillors for a new council term. Each council term runs for 5 years. Dún Laoghaire-Rathdown had 80 candidates for 40 seats on DLR in the 2024 Local Elections.

Following the Local Elections, DLR were required to adopt a new Corporate Plan to set our vision and mission for the County for the next 5 years. Extensive consultation was carried out with the Elected Members, the Leadership Team, staff, community groups, business groups and members of the public. The Corporate Plan 2025 – 2029 was adopted at DLR meeting in December 2024.

The Secretariat Section manages Council Meetings, Dundrum & Dún Laoghaire Area Committees, Corporate Policy Group meetings, Organisation, Procedure and Protocol meetings, and Deputation meetings.

In 2024 the following meetings of DLR were held:

- County Council (including the Annual Meeting, Special Council Meetings and the Budget Meeting): 18.
- Dundrum Area Committee: 15.
- Dún Laoghaire Area Committee: 15.
- Deputations: 21.
- Strategic Policy Committees: 6.
- Joint Policing Committee: 2.
- Organisation, Procedure and Protocol Committee: 3.
- Corporate Policy Group: 5.

Key Achievements in 2024

- Management and administration of Local Elections 2024.
- Updated an Induction Manual and provide training for newly Elected Members.
- Adoption of the Strategic Policy Committee Scheme 2024 – 2029 by the Members.
- Adoption of the Corporate Plan 2025 – 2029 by the Members.
- Live stream of all Council and Area Committee meetings from DLR's website; in total 48 meetings were live streamed in 2024.
- Ahead of the 2024 Local Elections a Spring Training Programme for DLR women Councillors and prospective women candidates was provided, in partnership with Women for Election. The training programme was funded by the Department of Housing, Local Government and Heritage to support women & diversity in Local Government. An informal coffee morning concluded the programme, where



Ballyogan Operations Centre Solar Panels

former Minister Mary Mitchell O'Connor and DLR Councillors took part in a panel discussion on "Women's Experiences in Politics". The event was attended by 30 women and provided a space for prospective women candidates to network.

Facilities Management

The Facilities Management Section falls under the remit of Corporate Services and is divided into two sections. The in-house Facilities Management section has responsibility for County Hall, Harbour Square, Harbour Lodge and Dundrum office. The external/outsourced Facilities Management sections have responsibility for 19 buildings that include Libraries, Community Centres, Leisure Centres, Municipal Depots and Civic buildings. Work by the in-house Facilities Management Section includes:

- Building maintenance of corporate offices and general housekeeping.
- Management of cleaning services, security services, canteen services, waste disposal and recycling, staff car parks, access control systems and fire evacuation procedures.
- Management of fixed line telephone system and corporate mobile telephones.
- Porters' Desk.
- Setting up events in County Hall.
- Hire of halls/Civil Ceremonies.

The Facilities Management Section is also responsible for the retrofitting and decarbonisation of Corporate Buildings, to achieve Climate Action Plan targets 2030 and 2050.

Key Achievements in 2024

- Monitoring of Planned and Reactive Maintenance programmes for 19 DLR Buildings, incorporating maintenance strategies for over 12,000 Council assets. Asset Condition reporting carried out for top-tier assets across the portfolio.
- Upgrade of CCTV system for County Hall.
- Awarding and mobilisation of new tender for mobile phones.
- LED lighting upgrade on Level 2 Harbour Square.
- Installation of a modular office pod to create additional meeting space at Ballyogan Operations Centre.
- Fitout of new workshop for Housing Maintenance section in Ballyogan Operations Centre.
- Engagement for the preliminary design & costing for energy saving, retrofitting and decarbonisation of County Hall, The Lexicon Library and Pavilion Theatre.
- Ongoing monitoring and management of existing system to drive efficiencies. Savings achieved in 2024 vs. the 2016-2018 baseline:
 - Gas consumption for all of 2024 was 29% lower than the baseline. This was a reduction of 385,076 kWh.
 - Gas savings for winter months November and December 2024 were 41.3% and 42.7% respectively.

- Electrical consumption was reduced by 2% for all of 2024. This was a reduction of 16,812 kWh.

- Ballyogan Operations Centre underwent a comprehensive energy saving and decarbonisation upgrade. Gas boiler and biomass boiler were replaced with Air-to Water heat pumps and Water-to-Water heat pump. Reduction of 102,660 kWh in thermal performance 2024 vs. 2023, almost 100% reduction in consumption. Two further phases of photovoltaic (PV) solar have now been installed on the office and utility buildings, increasing estimated PV solar generation potential to 165,000 kWh/year.

Communications Office

The Communications Office oversees communications for the organisation and is responsible for all internal and external communications, public relations, crisis management, advertising, event promotion, and marketing extending across all other departments in DLR.

Key Achievements in 2024

- Management of DLR's corporate website. The number of corporate website page views in 2024 was 2,694,985. The corporate website had 1,037,310 visitors in 2024.
- Responded to all queries from local, national and international media - 188 in total.
- Issue of 119 press releases.
- Promotion and advertisement of local elections, including a DLR Times special on local elections and live updates from count centre throughout the days following the elections.
- Promotion and management of Council service launches and events.
- Publication of four editions of the DLR Times in both English & Irish.
- Management of DLR Connect mobile app for outdoor staff.
- Continued to expand and advertise the "Engineer your Future" campaign to recruit engineers.
- Management of digital screens in County Hall & Marine Road, Dún Laoghaire, supported management of screens at beaches and libraries across the County.
- Video image content creation for new services throughout the year.
- Publication of Annual Report 2023.
- Management of DLR's social media accounts, providing DLR with a highly responsive incoming and outgoing communications tool. Followers on DLR's social media accounts were as follows:
 - Facebook followers increased by 21%.
 - X (formerly Twitter) followers decreased by 1%.
 - Instagram followers increased by 43%.
- Launch and development of LinkedIn social media account to grow online presence and target specific audiences for certain

specialist vacancies throughout the year. Our following grew to 3,624 people since starting the account in early 2024.

- Development of DLR's Irish Language Scheme under the Official Languages Act 2003, including hiring an Irish Language Development Officer.
- The public were invited to take part in a total of 65 consultations on our online Public Consultation Hub in 2024.

An Cathaoirleach's Office

Corporate Affairs provides full support to An Cathaoirleach, including:

- Advice on Protocol and Event Management.
- Management of An Cathaoirleach's diary and appointments.
- Issuing and management of invitations to official events including launches and openings.
- Responding to emails and correspondence.
- Preparing speeches.
- Issues press releases post events.

Irish Language

The Irish Language Development Office continued to provide practical advice and support to all Departments in relation to dealing with customers via written, web, media, and oral communications.

Key Achievements in 2024

- New Irish Language Development Officer appointed in July.
- Distributed basic phrases and correspondence words to staff during Seachtain na Gaeilge and throughout the year.
- Assisted staff and particularly new staff, with bilingual email signatures and out-of-office messages.
- Hosted events in conjunction with the libraries: Bilingual quiz, Seachtain na Gaeilge on 14 March, Ceol, Caint agus Craic le Comhaltas Ceoltóirí Éireann, Rónán Ó Snodaigh, Ré Ó Laighléis, Bilingual poetry event with Ciara Ní É and Roxanna Nic Liam, Áine Gallagher Comedian, A Cup of Focals, Storytime as Gaeilge, Comhrá at the Café, DLR Lexicon, Irish Quizzes for Gaeilscleanna.
- 37 staff members participated in a 10-week Irish language learning course.
- 55 incorrect road signs amended throughout the County.

Civic Hub

The DLR Civic Hub is a digitally enhanced one-stop-shop that manages and delivers accessible Council services on living, working, visiting and doing business in the County. The Civic Hub provides an accessible single point of contact for customers' needs. All customer queries are answered by the Civic Hub including phone, email, online queries, postal items, and our public counter. This ensures consistency on while also providing

the ability to track all queries across the organisation and allowing customers to receive updates on their requests. The Civic Hub also logs and tracks all representations from Elected Representatives.

The Civic Hub is a fully accessible facility with lower counters, customer seating and an induction Loop system in place. Self-service kiosks allow customers to access our services independently. We also have nine digital screens on-site to promote council services and events.

Key Achievements in 2024

- Over 134,000 customer contacts, including:
 - 93,311 phone calls answered.
 - 34,697 emails responded to.
 - 2,141 items of registered post logged.
 - 3,855 in person counter queries.

Service Delivery

Service Delivery continued to work with Departments throughout the organization, the Civic Hub and the Elected Members to improve Customer Relationship Management (CRM) efficiency and customer service delivery.

Key Achievements in 2024

- Good progress made on resolving older CRM cases.
- Improvement in average response times to Councillors by approximately 34% in 2024 from 2023.
- Improvement in average response times to public by approximately 23% in 2024 from 2023.
- CRM admin teams established in key areas including Parks and Traffic to improve CRM processing.
- Interface created between ProWorks handheld devices and CRM to improve case management for relevant areas.
- Further implementation of departmental CRM apps in 2024.

Procurement

Procurement is a strategic process that involves the acquisition of goods and services. DLR delivers a huge number of services across the County and our Procurement Unit is in place to ensure value-added procurement, that is strategically focused and supports the delivery of innovative, sustainable, cost-effective and quality services while meeting our National and European legal obligations.

Key Achievements in 2024

- Responded to 1,250 procurement queries.
- Carried out 170 compliance checks on transactions across all departments.
- Assisted procuring departments in publishing 144 tenders on the new e-Tenders platform.

- Provided procurement training to 78 members of staff.

Governance

The Governance Section comprises of the Data Protection Unit and the Freedom of Information (FOI) Unit. The Data Protection Unit monitors compliance with data protection obligations, informs the organisation of these obligations, and acts as a contact point for data subjects and the relevant supervisory authority. The FOI Unit is the first port of call for all FOI requests, Access to Information on the Environment (AIE) and Data Access requests. In 2024 DLR received 161 FOI requests, 10 AIE requests, and 20 Data Access Requests.

Freedom of Information Statistics for 2024

A total of 161 Freedom of Information requests were processed in 2024

Freedom of Information sources	
Personal	56
Non-Personal	105
Total	161
Members of the Public	116
Journalists	26
Business/Interest Groups	19
Total	161
FOI Outcomes	
Requests Granted	22
Requests Part-granted	83
Requests Refused	41
Requests Transferred	0
Requests Withdrawn	14
Requests Handled outside of FOI	1
Total	161
Internal Reviews Conducted	10
Appeals to Information Commissioner	0

Equality Office

The Equality Officer for DLR was appointed in June 2024. The Equality Officer ensures that DLR has the policies and structures in place to meet its statutory obligations under relevant legislation and treaties including the Equal Status Acts and the Public Sector Equality and Human Rights Duty.

Key Achievements in 2024

- Several community stakeholder group consultations were carried out, to highlight Equality, Diversity, Inclusion (EDI) and accessibility gaps in relation to the provision of DLR’s services.
- Development of an ‘Equal Status Policy’ for DLR and its employees, committees, Elected Members, volunteers and vendors.
- The dissemination of an EDI and accessibility survey through the DLR Public Participation Network.
- The development of the Public Sector Equality and Human Rights Duty Implementation Plan.
- Coordination of the DLR Disability Consultation Group and expansion of membership. The DCG is an advisory group set up to advise DLR on all things related to accessibility.
- Awareness training sessions for staff.
- Public awareness campaigns, such as the ‘DLR Together’ anti-racism campaign.
- Dealing with internal and external equality queries.

Register of Electors

The Register of Electors is a rolling register since the introduction of the Electoral Reform Act 2022. The total number of electors on the register of electors in December 2024 was 181,112. The Franchise section works continuously to encourage the public to register to vote and maintain their own details.

Dundrum Office

The Franchise section promoted the Register of Electors to encourage people to register to vote and update their details at various locations throughout 2024. There was also a nationwide campaign, particularly in the lead up to electoral events, which encouraged all residents to register to vote or check their details which increased the number of people interacting with the Register of Electors. Other achievements include:

- Management of the Register of Electors for three electoral events in 2024: Referenda in February, Local and European Elections in June, and the Dáil Elections in November.
- The balancing list for the 39th and 40th Amendment to the constitution was 6,193.
- The balancing list for the Local and European elections was 5,684.
- The balancing list for the Dáil Elections was 7,648.
- Engaged with An Coimisiún Toghcháin/Electoral Commission.
- Provided promotion stands in UCD, IADT Dún Laoghaire, and in all Dún Laoghaire-Rathdown libraries with leaflets, flyers, and application forms to encourage voter registration and awareness.
- Communicated with all second level schools in the County to encourage younger people to join the register.

- Advertised in cinemas, train stations, shopping centres and pop-up shops, encouraging citizens to join the register and update their details.
- Received 24,034 applications via Voter.ie, Check the Register, and paper forms.
- The Dundrum Office hosted 59 meetings which included Dundrum Area Committees, Local Policing Forums and various department briefings.

Internal Audit

The role of Internal Audit is to provide independent assurance to DLR's Senior Management and Audit Committee that the organisation's governance, risk management and internal control processes are operating effectively.

The Internal Audit Annual Plan, approved by the Audit Committee, contains a programme of audits that are completed throughout the year. The findings and recommendations from each audit are presented to the Management Team and Audit Committee. Internal Audit monitor implementation of recommendations from audit reports using the audit and risk management system, Viclarity.

The section also provides support to the Audit Committee in carrying out their duties.

Key Achievements in 2024

- Five completed Internal Audit reports were brought to Audit Committee meetings.
- Two "In-depth" checks, required under the Public Spending Code, were presented to the Audit Committee.
- The Internal Audit Plan 2024 was prepared and approved by the Audit Committee.
- Internal Audit staff participated in Local Government Internal Audit regional and national network meetings.
- Internal Audit staff participated in three Audit Committee meetings.

Audit Committee

The Audit Committee is a statutory committee of DLR appointed under section 59 of the Local Government Reform Act 2014. It has seven members, comprised of three Elected Members and four external representatives. The Audit Committee met three times in 2024 with the Executive and held a separate meeting with the Local Government Auditor.

The Audit Committee was dissolved and following Local Elections in June 2024 a new Audit Committee was established for the term 2024 to 2029. The appointment of three Elected Members to the Audit Committee was approved at the County Council meeting held on 21 June 2024 and the appointment of the External Members was approved at County Council meetings on 9 September and 9 December 2024.

Key Achievements in 2024

- Approved the Audit Committee Charter, Activity Report for 2023, and Annual Work Programme for 2025.
- Approved the Audit Committee report on the audited AFS and Local Government Auditor's Report for 2023.
- Approved the 2024 Internal Audit Plan and Annual Report on 2023.
- Considered five Internal Audit reports, two Public Spending Code in-depth checks and reviewed regular updates on status of audit report recommendations.

Protected disclosures Act 2014

There were no Protected Disclosures in 2024.

Archive Services

The archive section is responsible for all the documentary heritage of the organisation, fulfilling the statutory function of the proper management, custody, care and conservation of local archives and making them publicly available.

Health and Safety

DLR is committed to maintaining a safe and healthy working environment, not just for employees of DLR, but for others who may be affected by DLR's activities.

The role of Corporate Safety and Health office is to advise the Chief Executive, senior management, and associated departments on the management of occupational safety and health within DLR.

In 2024, the Safety Management System (SMS) continued to be implemented, reviewed and amended, as necessary in line with statutory and public health requirements.

As part of DLR's policy to continually improve upon safety management arrangements, external audits of the following sections were undertaken during 2024:

- Corporate Safety.
- Roads Operations.
- Parks Operations.

The Safety Management Committee (SMC) continued to update applicable structures to support the safe undertaking of operations for and on behalf of DLR.

Internal inspections of direct labour & contractor operations were routinely undertaken during 2024 across all departments and functions of DLR.

Key Achievements in 2024

- 231 in-house site inspections were completed during the calendar year.
- 706 statutory inspections were completed during the calendar year with one immediate defect reported.

- Active consultation with internal (safety reps) and external (HSA / LGMA / Irish Water / contractors) stakeholders were undertaken with a view to ensuring the safe undertaking of operations within the functional area.

Human Resources

The Human Resources Section is responsible for planning and delivering the workforce requirements of DLR alongside building a high-performance ethos through dynamic learning and development and supporting our staff by ensuring a fair and healthy work environment.

On a daily basis, the Section delivers on the operational requirements of Recruitment, Time & Attendance Management, Learning & Development, Wellbeing, Employee Engagement, Policy Development, Payroll & Superannuation Support, and HR Enablement through project streams.

Recruitment and retention of staff remained a key objective during 2024, and HR continued to promote DLR as an employer of choice through our many recruitment campaigns.

Our teams continued to optimise the working life experience of our staff through our Learning & Development Programmes, Employee Engagement processes, Staff Wellbeing Initiatives and HR Enablement Projects.

In 2024 DLR's third Gender Pay Gap Report was published with a gender pay gap of -2.93, reinforcing our focus on supporting an open and inclusive workplace.

Key Achievements in 2024

- 105 people resigned from DLR, and 205 new people joined the team. In addition, there were 48 retirements. 121 staff were promoted internally. 58 recruitment competitions were advertised, 752 applicants were invited to interview, and 382 successful candidates were placed on panels. At the end of 2024, DLR had a total headcount of 1,190 permanent and 63 temporary staff, and increase from a total of 1164 staff at the end of 2023.
- Over 4,300 Learning & Development invitations were issued to 580 training events in 2024. 61 staff members were supported into courses of further education under the Scheme of Assistance.
- The Time & Attendance Management Team processed over 650 individual leave applications of all types. 137 new staff commenced the probationary process. 10 new digital application forms were successfully developed and rolled out to staff during the year.
- The Staff Wellbeing Service continued to grow in 2024, and individual staff interactions increased again to 831 interactions with staff during the year. 6 Wellbeing Seminars covering a range of topics were held throughout the year and a total of 525 staff attended these seminars online. Spectrum Life, our independent Employee Assistance Service continued to provide a 24/7 365 days a year service to staff members & elected representatives.

- The HR Enablement Team completed a number of projects including roll out of the Coaching & Mentoring Programme and a variety of digitalisation programmes.

Information Technology and Digital Initiatives

Playing a pivotal role in ensuring the seamless operations of DLR, the IT department is charged with maintaining our digital infrastructure, safeguarding our data, supporting inter-departmental operations and managing our IT assets. The department delivers technology-driven solutions and service delivery improvements, while also supporting the organisation's digital transformation initiatives.

The responsibilities of the IT department include:

- Enforcing strong security measures to ensure data protection, compliance and defence against cyber-attacks.
- Overseeing, maintaining and upgrading the organization's IT infrastructure, including networks, servers, hardware, and software.
- Providing technical support and solutions across all departments, through our Service Delivery team.
- Managing IT budgets, procurement, and inventory tracking for all hardware and software.
- Continuously evaluating and enhancing IT processes, systems, and services to improve efficiency and user experience.
- Implementing new and emerging technologies to improve internal processes and public services, with a particular focus on the implementation of AI in the workplace.

Key Achievements in 2024

- 4,422 calls were resolved by the IT Service Desk in 2024, a 20% increase on the previous year. The increase was driven by the overall increase in Council staffing, along with an increase in the number of digital solutions being used by staff. In addition to this, we also added over 200 new hardware devices to our network.
- Directed the upgrade and redesign of the DLR Libraries website. This project was shortlisted for a Public Sector Digital Transformation award.
- Successfully secured significant funding to research and develop an improved methodology for monitoring Bathing Water Quality with the FinEst Centre for Smart Cities. This is of critical importance to Dublin and, over the course of the project, various scientific approaches to improving Bathing Water Quality detection, monitoring and communication will be trialled. The Council is partnering with Fingal County Council and Dublin City University on this project.
- Led by the IT Business Process Improvement team, 31 members of staff engaged in Lean Six Sigma training on a variety of essential operational issues. Groups from Planning and Housing successfully undertook projects relating to pre-planning and maintenance.

- Implemented SOC/SOAR. SOC is a security operation centre that manages all our alerts in one central location 24/7. The SOAR triggers playbooks to activate on P1 alerts.
- Complete upgrade and migration of ESRI ArcGIS Enterprise to the latest version in a new environment. This achievement provides a user-friendly GIS interface built on the latest innovations in data analysis and management.
- Supported implementation of a Cloud based Stock System for Ballyogan Operations Centre. This supports real-time inventory tracking and reporting.
- Seamlessly introduced Privileged Access Management (PAM) Engine 360, as a more secure method of access for remote users. PAM utilises the DUO app to implement multi-factor authentication for our Server Estate.
- The Smart Dún Laoghaire team, in conjunction with the Sandyford BID, launched the ground-breaking Pedal Pulse project aimed at transforming cycling in the Sandyford area. By providing circa 200 cyclists with “See.Sense” bike lights, we are leveraging the power of smart cycling technology to better manage and maintain infrastructure and improve cycle safety.
- Creation of a user-friendly Capital Projects Tracker app, by our in-house development team, with all historical data successfully migrated to the new platform.
- Domain-based Message Authentication, Reporting & Conformance (DMARC) was successfully implemented across all our domains. DMARC is an email authentication, policy, and reporting protocol. It builds on the widely deployed SPF and DKIM protocols, adding linkage to the author domain name, published policies for recipient handling of authentication failures, and reporting from receivers to senders, to improve and monitor protection of the domain from fraudulent email.
- Implementation of a stock and inventory management system to track IT assets, ensure efficient resource allocation and to streamline procurement. This new system enhances visibility of IT hardware and improves service delivery to users.

Workplace Partnership

The Partnership Committee held their schedule of meetings during the year and continued to advance objectives and activities.

Key Achievements in 2024

- County-wide educational tours for staff. There were 4 staff tours, with a total of 180 staff attending and a Councillor tour was also provided in 2024 for newly elected and sitting Members. The feedback from attendees was very positive.



ARCHITECTURAL SERVICES

2024 IN NUMBERS



€200,000 secured under Thrive Funding



91% of all Street lighting have LED lights

22

events held during
Open House Dublin 2024



**Open
House
Dublin**



€264,829

received for the
Historic Structures Fund



13

EV chargers re-established
and connected in 2024

Architectural Service

The Architects' Department provides services to improve the quality of life for all in the County, including strategically reviewing and developing suitable sites for housing, civic amenities and urban development, as well as inputting into the County Development Plan and Local Area Plans. Primarily the Department project manages the construction of housing projects, but the Architects' Department also supports other departments and sections including Infrastructure and Climate Change, Corporate Affairs, Parks, Community and Libraries on building projects, urban design, and public realm projects.

The Conservation Section contributes to the County Development Plan, advises on planning applications relating to protected structures and dwellings in Architectural Conservation Areas and allocates grants to successful applicants under the Conservation Grants and the Historic Structures Fund Schemes.

The Department is also responsible for dealing with Dangerous Structures and Places in the County under the Local Government (Sanitary Services) Act.

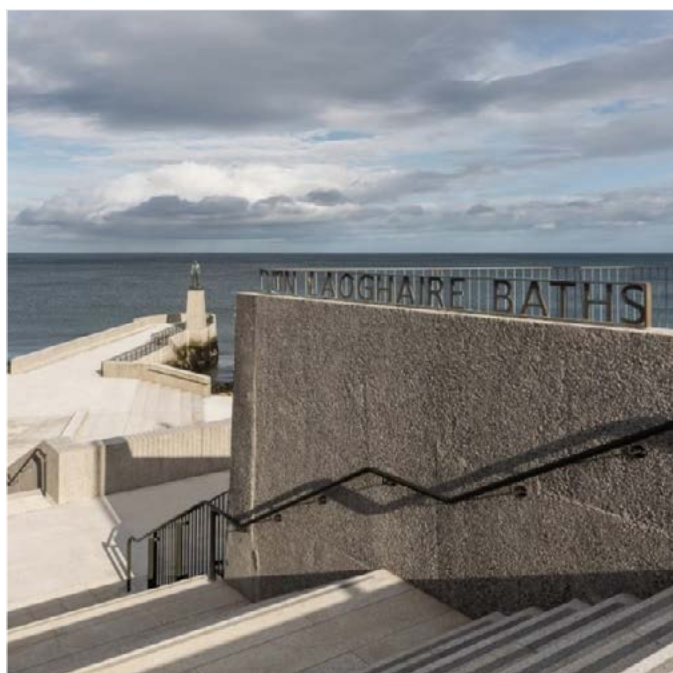
The Architects' Department drives the energy and carbon reduction agenda in the County in a range of areas:

- Managing the corporate wide ISO 50001 Energy Management System and cross-departmental Energy Team.
- Monitoring and improving the energy performance in DLR's own buildings, fleet and public lighting.
- Engaging with stakeholders and government departments relating to energy efficient buildings and decarbonisation across thermal and transport.

DLR Architects supports the Irish Architectural Foundation's Open House Dublin annual architecture festival. Free public tours, activities and events are organised to promote the high-quality built environment in the County and encourage a better understanding of the broad scope of architecture for all ages.

Awards

- DLR won the SEAI "Energy in Buildings" 2024 Award for the Ballyogan Square social housing project. 67 new energy-efficient houses were designed to Passive House standards



and A1 BERs, featuring airtightness, insulation, solar PV panels, heat pumps, and MVHR, to ensure low energy bills and improved indoor air quality.

- The redevelopment of Dún Laoghaire Baths won the prestigious Architectural Review Public Space Award 2024 and was shortlisted initially along with 15 other projects from across the world.
- The redevelopment of Dún Laoghaire Baths was shortlisted for the CCCB European Prize for Public Space and was a finalist in the Seafront category along with four other projects from across Europe.

Housing

- Four new dwellings at Moyola Court were delivered.
- A two-bed infill house was delivered at Rollins Villas, Sallynoggin.
- The first phase of the sustainable community at Shanganagh was handed over, comprising of 51 affordable units, 195 cost rental units and 35 social units. The development of 597 social, affordable and cost rental homes at Shanganagh, Shankill by DLR is in partnership with the Land Development Agency.
- DLR Architects progressed on site the refurbished and extended Park House as an exemplary “Living over the Shop” project, to create 4 apartments over a new commercial unit at street level.
- DLR Architects brought to site the first net-zero project at Roebuck Road, a scheme of two 4-bed units and two 1-bed apartments.
- Construction of 13 units at Rockville Green, Rockville Drive, commenced and is due to be completed in 2025.
- Tender documents were progressed for 52 apartments in Ballyogan Rise, a mixture of both social and cost rental units, construction to commence in 2025.
- The schemes for 129 units at Blackglenn Road and 24 units at the former Mount Anville depot site were well progressed towards planning stage.
- Design commenced for the redevelopment of the Boylan Centre, to provide housing and a new community facility.

Urban Design & Public Realm

- DLR Architects collaborated with DLR Planners to deliver new Local Area Plans for the Old Connaught and the Kiltiernan areas following best practice urban design place-making principals.
- DLR Architects developed proposals for the reinstatement of East Pier Sun Shelter and are progressing with the preferred option.
- The next portion of the Dún Laoghaire Baths project was completed in July with the opening of the accessible ramp linking the mid-level promenade level with the lower plaza level.

- DLR Architects continue to work with the Infrastructure and Climate Change Department and the Active Travel Section on the design of several public realm projects throughout the County. Together we worked to deliver safe routes to schools and living streets projects in Blackrock village and Dún Laoghaire. We continue to maintain the COVID and summer streets projects and were also involved in the Seaford safe and quiet streets initiative, and ongoing work on the Coastal Mobility Route.
- DLR Architects commenced work to bring forward proposals for the seafront car park area in Blackrock. This project includes a comprehensive re-imagining of the seafront area including the car parks outside the DART Station, links over the DART line to the seafront and the development of a new civic plaza.

Civic Buildings

- DLR Architects progressed on site the new Ballyogan library at the Samuel Beckett Civic Campus. This new, light-filled space, framed with natural wood panels and columns, will offer state-of-the-art library facilities over two floors. The children’s area will feature colourful child-scale spaces for reading and learning, this will be the first public library in the County with a sensory space, a dedicated teen area and a music studio.
- DLR Architects delivered a series of office refurbishments and fit outs for other DLR departments.
- Part 8 planning was granted for an exciting new Sports Facility at the Samuel Beckett Centre, Ballyogan and a design team was appointed to progress tender preparation. The centre will include two swimming pools (25m and learner pool), sports hall, gym, studios, new small all-weather area, covered outdoor changing area, children’s playgrounds, teen area, skate park, civic space, extension of existing car park, drop-off parking areas, peripheral pathways with incidental activities, viewing areas, site drainage and landscaped areas enhancing site biodiversity.
- Part 8 planning was granted for a Fáilte Ireland waters sports facility at Killiney Beach, and a tender package commenced.
- Proposals continued for locating a new Community, Cultural and Civic Centre in the heart of Dundrum. The proposal is to serve the people of Dundrum and surrounding areas in a manner that caters to the needs of existing and future generations, providing a large and updated library as well as community, cultural and civic amenities including a Council chamber.

Conservation of the Built Heritage

The Conservation Division implements Part IV (Architectural Heritage) of the Planning and Development Act, 2000 and offers advice to members of the public and their agents on all aspects of the Built Heritage. The team continues to support the Planning Department with Development Management and Forward Planning.

Development Control

Planning Applications (inc. FI & comp reports)	Section 5 Declarations	Section 57 Declarations
230	58	4

Grants

The Department of Housing, Local Government and Heritage annual Conservation grant schemes are administered by the Conservation Division of the Architects’ Department.

For the Historic Structures Fund 2024 (HSF) €264,829 was awarded by the Minister of State for Heritage and Electoral Reform for 4 projects.

No. of projects funded	Amount of privately leverages funds spent by applicants	No. of days employment created (1 day =8 hours)
4	€ 227,363	683

For the Built Heritage Investment Scheme 2024 (BHIS) DLR was allocated €131,400 which funded a range of projects.

No. of projects funded	Amount of privately leverages funds spent by applicants	No. of days employment created (1 day = 8 hours)
20	€353,380.42	540.5

Dangerous Structures

The Architects’ Department implements the Local Government (Sanitary Services) Act 1964 in relation to Dangerous Structures & Places. The department co-ordinates the follow-up with Building Inspectors, Law, Property Management, various government agencies and the public to minimise risk. The table below outlines the categories of dangerous buildings and total number of cases reported in 2024.

Dangerous	6
Potentially Dangerous	59
Not Dangerous	12
Total	77

Energy Management

Based on the Sustainable Energy Authority of Ireland’s (SEAI) Monitoring and Reporting (M&R) system, Dún Laoghaire-Rathdown County Council improved energy efficiency by 51% in 2023 compared to the 2009 baseline. DLR’s energy-related emissions in 2023 were 47.1% lower than the baseline of the 2016-2018 average, however, there remains a significant gap in the non-electrical emissions associated with thermal (heating) and transport with a 17.8% reduction achieved by 2023.

Significant investment is required to achieve the 51% absolute reduction in greenhouse gas emissions required by 2030, and

further on to meet our emissions targets of net zero carbon by 2050. To meet the 2030 and 2050 targets requires moving away from fossil fuel heating for DLR’s buildings, continuing the rollout of LED upgrades for public lighting, improvements in fleet and new buildings to be designed to meet zero-carbon.

Further details of achievements in 2024 are shown in Appendix 1.

Open House 2024 Architecture Festival

2024’s Open House Dublin festival of architecture invited the public to debate and discuss all that you see, hear and feel in October, from the harbour to the home, to join in the tours, conversations, exhibitions, studio visits, workshops and more. There were opportunities to access our built environment and bring people together to talk, learn, listen, experience and enjoy architecture.

The flagship event was the “Bringing Back Homes - Creative and Sustainable Ways to Revitalise Old Buildings into a Home” discussion in Council Chamber, that showcased four examples of vacant buildings that have been transformed into new homes and the incentives and supports available. Exploring the potential of underutilised or vacant buildings helps address some of the challenges of the housing shortage and climate action. Four architects and building professionals presented their transformative projects that have creatively re-developed vacant shops and offices into homes in Dún Laoghaire. Dr. Kathleen Stokes from Dublin City University presented findings from the 2024 research report ‘Opportunities and challenges of vacant above the shop units for residential use in Ireland’. Oliver Kinnane from UCD Architecture, Planning and Environmental Policy, moderated the discussion, questions and answers.

Open House Dublin DLR Programme Highlights:

Talks & Conversations

- Bringing Back Homes: Creative and Sustainable Ways to Revitalise Old Buildings in DLR Council Chamber.
- Dún Laoghaire Harbour: Current Uses and New Opportunities talk in DLR Council Chamber.
- ‘Common Ground: Campus, Community & Climate’ workshop in UCD.

Building Tours

- Carnegie Library in Dún Laoghaire
- Sandycove Martello “James Joyce Tower”.
- Eurofound, Loughlinstown House.
- Reimagining George’s Place – Revitalising through Reuse – George’s Place and Kelly’s Corner, Dún Laoghaire.
- Harbour Master’s Lodge.

Walking & Cycling Tours

- King Laoghaire Monument.
- To the Lighthouse – a tour of the West Pier.



West Pier Lighthouse

- How the East Pier defines Dún Laoghaire from the Crimean War to Samuel Beckett.
- Dún Laoghaire Baths - winner of the Architectural Review (AR) Public Awards 2024.
- Ballyogan Square Housing.
- Coastal Mobility Route (CMR) Cycle tour.

Junior and Family events

- Wildlife Safari in Marlay Park.

- Interactive Augmented Reality Park Experience in Marlay House.
- Dún Laoghaire Town Hall tour.
- Create Your Own Treasure Chest Workshop in DLR Lexlcon.
- Make Your Own Seabird workshop in DLR Lexlcon.
- Wish You Were Here! Dún Laoghaire Harbour Postcards in DLR Lexlcon.
- Drop-in workshop: Ideas for Outdoor Play and Recreation for Children and Teens in Samuel Beckett Community Centre.
- Family walking tour - Architrek: Dún Laoghaire.

Thrive Funding

In April 2024, DLR applied for funding under Strand 1 for an integrated urban study and the development of proposals for reuse of vacant buildings on George's Place and Kelly's Avenue, Dún Laoghaire. This application was approved with €200,000 funding awarded. This project is co-funded by the Government of Ireland and the European Union through the ERDF Southern, Eastern & Midland Regional Programme 2021-2027.

The aim of the Integrated Urban Study titled "Reimagining George's Place - Revitalising through Reuse" is to identify uses and develop proposals for the reuse of the two buildings.

The Part 8 design was progressed for the renovation, extension and reuse of No. 9 George's Place and renovation and reuse of the former Wash House, to provide a Centre for Creative Lifelong Learning. An application for THRIVE Strand 2 Capital Works Funding will be submitted in April 2025.



Kiltiernan Wood

The background is a collage of geometric shapes. In the top left, there's a large orange circle. The top half is divided into orange and teal sections. The bottom half is primarily teal, with a yellow triangle in the middle-left. On the right side, there are several curved, overlapping teal shapes that resemble stylized waves or a fan.

COMMUNITY CULTURAL SERVICES & PARKS

2024 IN NUMBERS

€450,000

funding administered to community groups in dlr through the Local Enhancement Programme and the Community Recognition Fund, funded by the Department of Rural and Community Development

61 community groups

&

54 volunteers

were formally acknowledged at DLR Community and Volunteer Awards.



171

Community Grants were awarded to a total value of

€179,000

in Government grant funding administered to community groups in DLR under Local Enhancement Programme 2024.

€179,642

56

National Heritage Week events.



23

meetings of the Community Response Forum, in response to the arrival of displaced Ukrainians and International Protection Applicants

50,000

people attended

2,700

events in library branches



The Family Fun Day during the Coastival Festival in July attracted some

2,800 VISITORS to DLR Lexlcon

An Taisce Green Flags were awarded to Marlay Park, Cabinteely Park, Shanganagh Park, The People's Park, Deerpark and Blackrock



€125,700

Allocated to groups to support events across the County

COMMUNITY, CULTURAL SERVICES AND PARKS

The Community, Cultural Services and Parks Department includes a range of key services including the Arts; the Library Service; Community Development & Social Inclusion; Parks, Biodiversity, Heritage, and Sports Development & Partnership. These services are aimed at supporting community development, social inclusion, and driving quality of life and wellbeing for all.

Community Development

- DLR Community and Volunteer Awards took place in April 2024. 61 community groups and 54 volunteers were formally acknowledged for the valuable contributions they made to their communities.
- DLR had two winners in the annual IPB Pride of Place Awards. Ballinteer Active Retirement Association (BARA) won the National Award for Age Friendly Communities and Shankill Village received runner up in the Population over 5,000 category.
- The community team continued to work closely with operators of DLR Community Facilities, providing community activation programmes as well as addiction services, family support services, youth services, childcare, active retirement groups, Men's Sheds, and social and recreational activities.
- Bi-monthly Community Facility Network meetings continued in 2024. Meetings focused on the areas of Governance, Policy Development and Health & Safety.
- Continued engagement of up to 115 participants across the DLR Community Employment Scheme, offering training opportunities, job skills, coaching and mentoring to those who are long-term unemployed or disadvantaged.
- Continued operation of the Estate Management Programme in 12 areas, working in partnership to progress actions to improve the local environment.
- DLR were awarded an allocation of funding from the Department of Health to continue rolling out a period dignity programme. Products were distributed to 27 sites across the County which included Libraries, Youth Services, Community Facilities, Family Resource Centres and Community Development Groups.



Community & Volunteer Awards

- DLR was successful in receiving funding for National Play Day 2024, the theme for which was “Time to Play”. Local Child & Youth Services benefited from the funding, promoting and encouraging play and recreation opportunities for children and young people across the County.

Social Development and Inclusion

The DLR Social Inclusion Unit supported many activities and training during the year with community groups, organisations and voluntary committees, representing older people, migrant communities, LGBTQI+, Traveller, people with disabilities and from communities in areas identified as disadvantaged. Events supported include Southside Travellers Action Group 40-year archive project, DLR Integration Fest, Africa Day events, DLR Integration Forum activities and more.

DLR Festival of Inclusion 2024 took place from the 15 – 26 May, celebrated the theme of “*Building Friendships in the Community | Ag Cothú Cairdis sa Phobal*” and received widespread local and national publicity for the events. Participation in DLR Festival of Inclusion increased in 2024 with over 70 events organised by 60+ groups and almost 5,000 in attendance at the variety of diverse and inclusive events.

DLR Local Authority Integration Team (LAIT)

The DLR LAIT was established in August 2024 with 4 staff members supporting International Protection Applicants and the Ukrainian community living in State provided accommodation in DLR. Each local authority has LAIT’s now

in place with statutory responsibility for local integration, coordinating and linking local service providers appropriate to the needs of new arrivals as well as developing a Strategy for Migrant Integration.

The DLR LAIT act as a point of contact to provide information, signposting and advice about available services to access employment; develop English language proficiency, childcare; healthcare services etc. The team also collaborates on addressing needs, providing training as well as administering funding and support for sporting, cultural and other local/ community facilities and activities that help promote opportunities for integration in the community.

Age Friendly Programme

- DLR Age-Friendly Alliance, the strategic partnership chaired by DLR Chief Executive, Frank Curran, met quarterly to update, coordinate and monitor implementation of DLR Age-Friendly Strategy 2022-2026.
- DLR Age-Friendly Magazine 2024 launched in February - a free 84-page publication dispersed county-wide with information on Age-Friendly services, supports & activities across DLR.
- Foxrock Village businesses received National Age-Friendly Business Recognition and Age-Friendly parking spaces were provided by DLR – all actions as part of Foxrock being DLR’s first Age-Friendly Village.
- Dalkey DART Station was identified by Iarnród Éireann, and work began on becoming an Age-Friendly Train Station.



Cover of 2024 dlr Age-Friendly Magazine

- DLR Older People's Council met monthly and supported many older people's groups across the County with the DLR annual Transport Grants.
- The DLR Age-Friendly Programme managed the DLR High Security Locks Scheme and supported many social and cultural activities and events for older people during the year.

Comhairle na nÓg

- DLR Comhairle na nÓg's Annual Youth Conference 2024 took place on 6 November. 100 young people from 27 schools across Dún Laoghaire-Rathdown attended.
- DLR Comhairle na nÓg members hosted a "Bridging the Gap" event in Dundrum Shopping Centre aimed at supporting students moving into secondary school.
- DLR Comhairle na nÓg members engaged with and participated in consultations with DLR on the development of the Harbour Masterplan, CYPSC Young Persons Plan and the DLR Corporate Plan.
- DLR Comhairle na nÓg attended and participated in Dáil na nÓg.
- DLR Comhairle na nÓg were represented through the coordinators on the DLR Youth at Risk Network.
- DLR Comhairle na nÓg presented to Elected Members at the April Council meeting.
- DLR Comhairle na nÓg members took part in a weeklong summer team building programme.

Local Community Development Committee (LCDC)

5 LCDC meetings and 2 Subgroup meetings were held in 2024.

The LCDC monitored and reviewed progress on implementation of the SICAP Programme 2024-2028 by Southside Partnership DLR CLG in 2024. The annual contract was valued at €1,111,184 with an additional €187,389 allocated for SICAP supports for displaced Ukrainians and International Protection Applicants in DLR. Additional funding of €23,056 was allocated by the Department in July 2024 for SICAP supports for New Arrivals to end 2024.

- 44 Local Community Groups, Social Enterprises and Network & 639 individuals were supported in 2024.
- 288 children received educational or developmental support.
- 42 individuals progressed into employment.
- 100 individuals were supported into self-employment.
- Monitored implementation of the community actions in DLR's Local Economic & Community Plan 2016-2021. Supported development and launch of the Local Economic & Community Plan 2023-2028 in September.
- Supported and promoted community interests including:
 - DLR PPN (Public Participation Network) had 629 active member organisations, up from 600 in 2023. PPN representatives served on LCDC and SPCs with LCDC members attending PPN National Conference in Limerick in October 2024.
 - DLR Volunteer Corps: 387 hours of supports given to local events and there were 1,321 newly registered volunteers in DLR. Supported events such as Booterstown Nature Reserve clean-ups, Ukulele Hooley, India Fest, and Santa Run.
 - €179,000 in Government grant funding administered to community groups in DLR under Local Enhancement Programme 2024.



Le Chéile Festival of Inclusion Launch



Coastival

- Local Enhancement Programme 2025 launched in November with €203,922 available to local community groups, particularly those serving disadvantaged communities.
- Supported implementation of Healthy Ireland Round 4 in DLR 2022-2025 with community-based actions in 2024 supporting the selected goals of the programme in DLR including Social Wellness Activity Programme, Mindful Gardening, Social Farming, Tea Dancing and the development of social walking groups.

Joint Policing Committee (JPC) / Local Policing Fora (LPF)

- The JPC held 2 Committee meetings and 1 public meeting in 2024. The JPC is no longer operational as it is to be replaced by the Local Community Safety Partnership (LCSP). Guidance is awaited from the Department of Justice as to the establishment of the LCSP.
- Work continued in early 2024 on the implementation of the DLR JPC Strategic Plan 2023-28 under the four goals of Supporting and Promoting Crime Prevention in DLR, Enhancing Safer Communities, Supporting Victims and the Vulnerable, and Facilitating Community Engagement and Collaboration on Safety Issues.
- There were 5 committee meetings of the Sandyford Stepside LPF and 1 public meeting.
- 4 committee meetings of the Loughlinstown, Ballybrack, and Shankill LPF and 1 public meeting.
- 4 committee meetings of the Central Dún Laoghaire LPF and 1 public meeting
- 5 committee meetings of the Dundrum Stillorgan LPF and 1 public meeting.

Library Services

2024 saw another busy year for Libraries. Significant progress was made with building work on Stillorgan Library and the refurbishment of Ballyogan Library. The Department of Rural and Community Development (DRCD) Libraries Capital Grant



India Fest Launch

funding was claimed in respect of both projects. Conservation and some energy works were completed in Cabinteely and Blackrock libraries. Dundrum Library refurbishment has continued.

In 2024, Libraries saw continued development with major progress on Stillorgan Library construction and Ballyogan Library refurbishment, both supported by DRCD Capital Grant funding. Conservation and energy upgrades were completed at Cabinteely and Blackrock libraries, while refurbishment work at Dundrum Library progressed.

DLR Libraries expanded public access by adding 42 additional staffed hours each week. Usage of the My Open Library (MOL) service grew significantly, with over 12,000 new users. To support visitors with visual impairments, visual aids packs were purchased for all library branches.

Inclusive programming continued, with events tailored for age-friendly, dementia-friendly, and neurodiverse audiences. Sensory Cubbies were installed at DLR Lexlcon and Ballyogan Library, and Cabinteely Library Garden hosted the official launch of the Braille Scéal Trail, an outdoor story walk.

DLR Libraries maintained active partnerships with organisations supporting IPAS centres near library locations. Free sanitary products were made available in all library bathrooms under the Period Poverty programme.

Staff continued to participate in national initiatives and collaboration with other DLR colleagues continued. Working with consultants MDB, work progressed on the Community and Culture Audit.

Our Rapid Reads junior short loan and Page Turners adult short loan collections were extended to all 8 branches in 2024, ensuring our members were able to borrow these popular titles without long waiting lists.

The 2024 DLR Lexlcon exhibitions programme highlighted local, national, and international talent and our extensive in-house collections continue to be promoted.

Highlight events during the year included Celebrating Eavan Boland where we marked what would have been the 80th Birthday of renowned Irish poet Eavan Boland. We hosted two events, one in Dundrum Library, one in DLR Lexlcon, both featuring readings of Eavan’s poetry by her friends and family, and an exhibition of Eavan’s books and other personal possessions.

In September, DLR Lexlcon was delighted to host acclaimed author Jacqueline Wilson.

The Family Fun Day during the Coastival Festival in July attracted some 2,800 visitors to DLR Lexlcon.

Irish Language Support

We continued to support events and initiatives through the Irish language through quizzes, class visits, a Comic competition, book clubs and a lively programme for Seachtain na Gaeilge.

Top titles borrowed from DLR Libraries in 2024: Top 5 Adult Fiction titles

Title	Author
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1 The Secret	Lee and Andrew Child
2 Strange Sally Diamond	Liz Nugent
3 It Starts With Us	Colleen Hoover
4 The Lighthouse Secret	Carmel Harrington
5 The Mystery Guest	Nita Prose

Top 5 Junior Fiction titles

Title	Author
1 Dog Man	Dav Pilkey
2 Looshkin: The Maddest Cat in the World	Jamie Smart
3 Dog Man Unleashed	Dav Pilkey
4 Investigators	John Patrick Green
5 Bunny Vs Monkey: Rise of the Maniacal Badger	Jamie Smart

Arts Programme

The Arts Office leads the development of the arts, supporting the creative identity of DLR and enhancing quality of life. It plays a vital role in creating pride in our county and supports DLR’s cultural economy. A highlight of 2024 was the adoption of Creating with Communities, DLR’s Arts Development Plan 2024 – 2030. This plan sets out the focus areas for further development of the arts, including investing in local arts provision, connecting communities, making space for the arts and empowering artists.

The appointment of a new Public Art Co-Ordinator was another highlight, providing a greater capacity to deliver more public art projects allowing for even more opportunities for artists and communities to work together across the County. Our Municipal Gallery at DLR Lexlcon also celebrated its first 10 years of operation with its 50th exhibition in December. The Gallery has welcomed over 350,000 visitors since opening.

Creative Ireland

2024 saw the appointment of DLR’s Creative Communities Engagement Officer, a new role across all LAs to support the delivery of DLR’s Creative Communities Culture and Creativity Strategy. In 2024 the total amount of Creative Ireland funding received was €367,394, with the total number of participants across all initiatives 33,088. 2024 saw a rich programme of events for Cruinniú na nÓg, including an early years commission, community projects, a large-scale family day in Blackrock Park and an interactive nature walk in Fernhill Park and Gardens. Additional Health and Wellbeing funding was successfully applied for supporting music in residential care settings, capacity building for the arts and health sector, the development of the Creative Café series and Creative Brainwaves talks and workshops, along with a new performing arts club. These along with core funded projects delivered by DLR’s interdisciplinary Culture Team enabled a wide range of projects to be delivered.

Music Generation

2024 saw the reigniting of Music Generation DLR. Under its new lead partner of Dublin and Dún Laoghaire Education & Training Board (DDLETB) with support from DLR, a new Music Development Officer, Administrator, and team of Musician Educators were hired. A series of trial projects took place in collaboration with Crosscare Dundrum. 16 young people in Sandyford Community Centre, Nutgrove Youth Centre, and Kilcross Resource Centre took part in music production and songwriting workshops that were centred around creativity and self-expression through music. Looking ahead to 2025, Music Generation DLR will be rolling out its programming in a stepwise manner to provide children and young people access to performance-based music instruction across the County.

Parks and Landscape Services

Parks & Landscape Services manage and maintain over 1,200 hectares of Parks and Open Spaces. In the last number of years, the mowing regimes have changed to accommodate more pollinators.

Major Parks in the County include Marlay, Cabinteely, Kilbogget, Shanganagh, Fernhill, Blackrock, Killiney Hill and The Peoples' Park.

The Council also manage an extensive network of neighbourhood parks throughout the County.

An Taisce Green Flags were awarded to Marlay Park, Cabinteely Park, Shanganagh Park, The People's Park, Deerpark and Blackrock.

Projects delivered by Operations Teams include:

- Extensive Tree Planting across the County was delivered under the 2023/24 Tree Care Programme.
- Bulb Planting took place at Rathsallagh Park, Beech Park, Longford Gardens, Pinewood/Ralahine, Loughlinstown Wood Park (open space), Farmleigh Estate, and Rockfield Park.
- Community Woodlands were planted at Belarmine, Cluny Park, Shanganagh Cliffs, and Clonkeen Park.
- Several estates were Taken in Charge: open space and street trees.
- The public realm planting in Stillorgan Village was included in the Landscape Maintenance Contract.
- Upgrade of paths at St Luke's Crescent, Marlay Grange Shanganagh Cliffs, Cluny Park.
- New steps constructed at St Patrick's Park onto the Kilgobbin Rd (Stepside).
- Upgrade of Boules Court at Cabinteely Park.
- The replacement Aviary was constructed in Walled Garden, Marlay Park.
- Extension to Estate Railing undertaken in Marlay Park.
- Playground refurbishment works undertaken and completed at Deerpark, Marlay Woodland Playground, The Gallops and

Belarmine. Section of Marlay Regional Playground refurbished with new zip line and group swing.

- Seating installed at various locations throughout the County.
- Goat welfare facilities accommodated at Fernhill for grazing firebreaks at Fernhill, Roches Hill, and Killiney Hill.
- Stone wall was reconstructed at Orby Park.
- Stillorgan Wood railings restored.
- Cabinteely car-park – public lighting upgraded.
- Wildfire Strategy Killiney Hill and Roches Hill.
- Buffer Zone Vegetation Management complete (third year of work).
- Goat grazing trial undertaken.
- Ongoing litter clean up with community help where burnt vegetation has exposed legacy rubbish.

Projects delivered by Parks Capital Team include:

- 6 grass pitches were refurbished throughout the County with extensive drainage and 5 were handed over for use by the clubs.
- The upgraded running track at Kilbogget Park was complete for club and public access. Part 8 for the floodlighting was also approved.
- A new all-weather pitch at Oatlands College was completed which provides the schools and local clubs much needed facilities for active recreation.
- New steps linking the bandstand with the historic kiosk at Blackrock Park were completed as well as an extensive seating strategy and upgraded entrance all undertaken in line with the masterplan.
- A new skills and MUGA were completed at Stonebridge Park in partnership with the local clubs.
- Construction of a new boxing pavilion at Mounttown commenced.
- Conservation of the Historic Kiosk at Blackrock Park commenced for use as a park tea-rooms.
- A new sports pavilion at Hudson Park, Glathule was completed for use by the local clubs and schools.
- Construction commenced on new tennis facilities at Shankill Tennis Club.
- A new play space was delivered at Kilcross, Sandyford and construction commenced for a new play space at Finsbury Park in line with the play policy.
- Part 8 was approved for the Shanganagh Park – Phase 1 proposed development.
- A new Part 8 was approved for multi-sport buildings at St. Thomas (Phase 2) and tenders were invited for the works.
- A Part 8 was approved for a new sports pavilion, the restoration of the gate-lodge and the upgrade of the Bray Road entrance at Cabinteely Park. Public consultation was undertaken for the Clonkeen Park play space.

- Tenders were invited for a new adventure play space at Fernhill Park & Gardens.
- Large Scale Sport Infrastructure Funding was obtained for Marlay Park and Hyde Park.

Cemeteries

The Council continues to operate and maintain several cemeteries within its administrative area. Many of these cemeteries are historic closed grounds. Deansgrange and Shanganagh are the two main operational cemeteries in the County. There are staff stationed at both cemeteries, with the headquarters for administration and customer service located at Deansgrange. Burial records for Deansgrange and Shanganagh cemeteries are available online to the public via DLR's website.

There were 1,064 interments in total in 2024. Total number of graves sold in Shanganagh was 136. The total number of graves sold in Deansgrange Cemetery was 3. There were 33 niches sold in the Columbarium Wall.

- Deansgrange Cemetery retained its Green Flag.
- New tree & hedge planting.

DLR Events

In 2024 DLR events:

- Allocated €125,700 to groups to support events across the County.
- Facilitated approximately 105 local community events within DLR parks.
- Coastival took place with numerous events taking place in Dún Laoghaire including arts, music, libraries, sports, movies, water activities and family fun days.
- The Christmas Festival of light took place across the County, with light installations in locations such as Cabinteely Park, DLR Lexicon, Dundrum Library, and with the successful lighted walks in Marlay & Cabinteely and for the first time a lighted experience took place in Marlay Park, Wonderlights. In conjunction with DLR Sports partnership, the Santa Dash took place in Cabinteely Park with approximately 451 participants.



Opening of Kilbogget Running Track



Launch of 'We go swing' in Kilbogget playground

Sports Partnership & Sports Development

In 2024, over 16,600 people were directly engaged in DLR Sports Partnership initiatives delivered across key target population groups.

- Participation Programmes & Events: 11,800 people of all ages and abilities attended targeted initiatives across a wide range of sports and activities.
- Disability Sports Inclusion: a wide range of initiatives and camps were delivered across all disability types for over 1,900 children and adults.
- Active Cities Dublin: Steering Group continuing to lead out and create collaborations across both capital and participation projects (2,000 participants) to achieve a more active county.
- Volunteer/Coach Training: 1,020 club volunteers attended a range of workshops and courses.
- Club Participation Grants: €37,000 in Sport Ireland funding was allocated to clubs across 29 grants.
- Information & Awareness Raising: utilising a range of communication channels (website, social media, print etc.) to inform individuals and communities of what is available in their local area.



Oatlands College All-weather pitch opening

- Sports Development Grants: €35,000 allocated to clubs and groups across the County.
- Continued and developed partnerships with, FAI, Leinster Cricket, Leinster Rugby, Irish Sailing participation programmes, after school programmes and club development through education workshops.
- Targeted programmes for youth at risk: over 800 sessions facilitating 1,816 participants for youth groups across the County.

Heritage

The Heritage Plan sets out how we tell the stories of this place, care for what we hand on to the next generation and enable community-led initiatives. This involves cross-departmental working, partnerships with organisations and collaboration with community groups. 2024 highlights included:

- 20 community-led projects supported by DLR community heritage funding.
- 56 National Heritage Week events.
- Spring and Summer of Heritage - 25 events per week over 4 months.
- Conservation works at medieval graveyards, castles, Victorian railings and historic houses.
- Dublin Mountains Archaeology, training, walks, exhibitions, storymap, school resources.
- 2 DLR People's Archive Days.
- Books: A People's History of Dún Laoghaire-Rathdown, A True Record, a guide to the archaeology of Ticknick Park.
- IDI award for Harbour Trail signage.

Biodiversity

DLR's Biodiversity spans all areas of the County from the marine and coastal areas to the growing urban lands and stretching westward to the mountains. Management of our biodiversity is guided by the EU Biodiversity Strategy 2030, EU Nature Restoration Law 2024 and the subsequent development of the National Restoration Plan for Ireland, the National Biodiversity Action Plan 2023 – 2030, All Ireland Pollinator Plan 2021 - 2025 and our own County Biodiversity Action Plan 2021- 2025. It involves a cross departmental approach with many sections of DLR affecting the outcomes for biodiversity. It also involves a collaborative approach with many partners including the Biosphere partners, government bodies, NGOs, public, local communities, sports bodies and individuals.

Key Achievements in 2024

- Implementation of the Actions of the Killiney Hill Habitat and Species Plan 2024. Signs of recovery of ground vegetation in the Red Squirrel restoration area which is a good sign that nature is working to restore it. This is co-funded by the Department of Housing, Local Government and Heritage.

- DLR Workshop with staff and the Dublin and Wicklow Local Authorities, National Parks and Wildlife Service (NPWS) and Scottish Red Squirrel project. The aim is to develop a landscape approach across Dublin and Wicklow to the management of grey squirrel.
- Dalkey Islands Tern Project Review: resulted in success of the tern colony breeding season in 2024.
- Commissioning of the Old Irish Goat Society for the DLR Goat Project. The DLR Goat Herder plus support Herder managing 25 goats for DLR. Commencement of the Goat grazing project as part of the Fire Strategy for fire breaks and for Biodiversity for ecograzing.
- Completion of the woodland management plan for Loughlinstown Woods Proposed Natural Heritage Areas (pNHA).
- Completion of the Vegetation Management and Woodland Plan for Fitzsimons Woods pNHA.
- Commencement of the County Riparian and Wetland Restoration Plan.
- Biodiversity events including nature walks and talks including collaborations with LAWPRO, HSI, Coastwatch and others.
- Coill na nÓg, a native tree and hedgerow planting initiative that was supported again by DLR Biodiversity for schools.
- Local seed harvesting for capital projects for 2024.

CoCo Markets

CoCo Markets continued to operate in Marlay Park on Saturday and Sunday and in Dún Laoghaire on Sundays. The CoCo Markets serve as a springboard for emerging businesses, provide a forum for the local food movement and offer a focal point for vibrant community gatherings.

- Dún Laoghaire CoCo Market: 74 Traders
- Marlay CoCo Market (Saturday): 25 Traders.
- Marlay CoCo Market (Sunday): 26 Traders.

The background is a collage of geometric shapes in various shades of teal, orange, and yellow. In the top left, there is a large orange circle. The top right features a light blue triangle. The middle left has a teal square, and the middle right has a yellow triangle. The bottom half of the image is a solid dark teal band containing the text.

FINANCE AND WATER SERVICES

2024 IN NUMBERS



Almost **36,000**
payments were processed with a total value of
€470M



Three-Year
Capital Programme =

€1.1B



Expenditure
Budget 2024 =

€275M



1644

properties were assessed
for misconnections



Over

100GB

of Operational data
transferred to Uisce Eireann

FINANCE AND WATER SERVICES

Finance

The Finance Department provides a broad range of financial services including:

- Treasury Management and Cash Flow.
- Preparation of Draft Annual Budget and budgetary control.
- Preparation of Annual Financial Statements.
- Administration of the Financial Management System.
- Preparation of Three-Year Capital Programme.
- Payroll Administration.
- Commercial Rates Billing & Collection.
- Business Improvement Districts Levy (BID) Billing & Collection (on behalf of BID Company).
- Payment of Suppliers.
- Management and review of Risk Registers.
- Insurance and Claims Administration.
- Administration and Collection of arrears of the Non-Principal Private Residence Charge (NPPR).

The Finance Department also ensures that statutory and financial accounting principles are complied with.



Glenamuck Distributor Road

Sections	Services Provided
Payroll	Administration of payment of Salaries, Wages, Councillors Payments and Travel & Subsistence.
Finance Secretariat	Management of and facilitation of the quarterly review of the Corporate and Departmental Risk Registers and ensure mitigation strategies are aligned to the risks identified to lower the risk consequences. Management/Administration of policies and claims. Management and collection of NPPR arrears. Processing of NPPR Exemption and Discharge Certificates.
Rates	Management and collection of Rates income and incoming arrears. Management and collection BID Levy.
Financial Management	Preparation of annual revenue Budget and Three-Year Capital Programme, Preparation of Annual Financial Statements, Budgetary control, preparation of monthly financial reports for Council and quarterly reporting to Department of Housing, Local Government and Heritage, Treasury Management, Bank Reconciliation, Income Receipting, Maintenance of Asset Register and Loan Repayments.
Accounts Payable	Payment of suppliers, Tax compliance, Statutory reporting.

Key Achievements in 2024

Rates

The Local Government Rates and Other Matters Act (LGROMA) 2019 was passed by the Oireachtas and enacted on 11 July 2019. Only certain provisions of the Act relating to rates commenced in 2019. The Historic and Archaeological Heritage and Miscellaneous Provisions Act, 2023 was identified as the vehicle for carrying Rates Act amendments. That Act was signed into law by the President on 13 October 2023.

Section 4(3) of the Local Government Rates & Other Charges Act 2019 results in changes to how rates were levied from 1 January 2024. Rates are now due on 1 January and are no longer payable in two moieties.

There is now provision for pro-rata liability and billing where occupation ends or begins mid-year.

Scheme for the Abatement of Rates in Respect of Vacant Properties:

- On 10 July 2024, the Minister of State at the Department of Housing, Local Government & Heritage published the “*Local Government Abatement of Rates in Respect of Vacant Properties Regulations 2024*”.
- The Council adopted the 2025 Vacancy Abatement Scheme at the Budget meeting held on 27 November 2024. There will be no abatement of rates for commercial properties except for those with a rates bill of €10,000 or less in 2025.

From 1 January 2026, interest will be applied on overdue rates (Section 12).

DLR continues to facilitate businesses who are experiencing difficulty paying their rates and where possible payment plans are entered into which are mutually acceptable to the business and DLR. There has been a continued increase in the number of accounts paying monthly instalments by direct debit.

We have increased enforcement including the use of a Debt Collection Agency, who have issued reminders to Commercial Rate’s customers who are in arrears.

Accounts Payable

Accounts payable continues to work to ensure suppliers are paid as quickly as possible to assist with their cash flow requirements. Almost 36,000 payments were processed with a total value of €470m.

Capital Programme

DLR’s three-year Capital Programme 2024 – 2026 set out an ambitious programme of housing, recreational and infrastructural projects across the County. Projected programme expenditure amounts to €1.1b. Projects progressed during the year included the Shanganagh and St. Laurence’s housing projects, Stillorgan Library, Glenamuck District Roads Scheme, improvement works at Blackrock Park & Dún Laoghaire Baths and play space development across the County. The capital programme is funded through a combination of grants, LPT and development contributions.

Budget 2025

The Council’s 2025 Revenue Budget was adopted by DLR Councillors at the Budget Meeting held on 27 November 2024. The budget provides for expenditure of €275m to invest in services and supports for residents, businesses and visitors, measures to support the physical and economic development of county are funded through a combination of commercial rates, LPT, grants and income from other services raised locally. In addition to adopting the Budget for 2025 the Elected Members also voted to reduce local property tax by 15% and adopted the annual rate on valuation of 0.2119 for 2025.

Water Services

Flood Alleviation

The Flood Alleviation Section within Water Services manages the OPW funded Eastern Catchment Flood Risk Management (ECFRAM) projects. The first project commenced in 2019, namely

the Deansgrange Stream Flood Relief Scheme (FRS); this is the first part of the Loughlinstown Scheme.

The Deansgrange Stream Flood Relief Scheme has received Part 8 Planning approval and is now at the detailed design stage. Advance work is completed on the Kilbogget Park Flood Storage project and design work is now progressing on the upgrade to the critical Seafield culvert screen. New consultants are being engaged to design the Glenavon Park flood storage pond and the also a flood relief tunnel under the Railway line. Ongoing liaison is taking place with the landowners upstream of Killiney Hill Road with a view to seeking agreement to progressing the necessary flood relief wall on their properties.

The second part of the Loughlinstown Scheme, the Carrickmines Shanganagh Rivers Flood Relief Scheme, commenced in 2020. The preferred flood alleviation option was presented to the public in December 2023 and a planning submission, including an Environmental Impact Assessment (EIA) Report, has been completed and will be submitted to An Bord Pleanála in February 2025.

The Dodder FRS Phase 3 Flood Alleviation project is under way and a planning submission will be submitted to An Bord Pleanála in 2025. This project is being managed by Dublin City Council (DCC) however as parts of the flood alleviation works will take place in Dún Laoghaire-Rathdown and DLR's continual input to the project is important.

Water Pollution Control

The Trimleston Stream enters the sea just south of Merrion Strand and Sandymount Strand. The UCD Interreg Acclimatise Study linked both the Trimleston and Elm Park Streams to poor bathing water samples at these locations. It is a typical urban stream receiving diluted sewage from a combined sewer

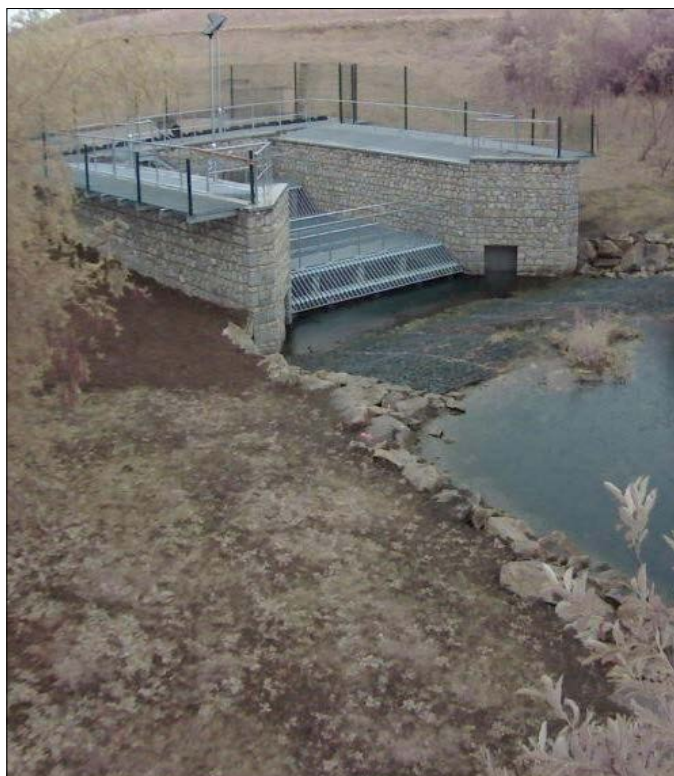
overflow and urban runoff from the N11 dual carriageway and the many hard surface areas in its catchment. Consequently, heavy rain results in poor water quality in the stream which is then discharged to the sea.

In August 2024, a wetland was constructed to treat part of the Trimleston Stream. 50% of the dry weather flow of the stream is permanently diverted to the wetland. In heavy rainfall events, the wetland receives the first flush from the stream. The wetland vegetation has yet to take off but sampling between the inlet and outlet already has shown a reduction in e. Coli level of up to 90%, largely due to attenuation of the flows.

2024 saw a focused effort to improve groundwater quality in rural areas in the County through the National Inspection Plan for Domestic Wastewater Systems (DWWTS). 14 inspections were carried out. Also 5 inspections for the purposes of administering the DWWTS grants in High Status Objective Areas and Priority Areas for Action were carried out.

Key Achievements in 2024

- The creation of a new wetland on the Trimleston Stream at Seamount Apartments.
- Full participation in the Dublin Bay Bathing Water Task Force.
- 13 licenses to 'discharge to waters' under Section 4 of the water Pollution Act 1994.
- 1644 properties were assessed for misconnections.
- 14 Domestic Wastewater Treatment Systems were inspected under the Nation Inspection Programme.



Flood Defence at Kilbogget in Action



Water Services – Transition to Uisce Éireann

In May 2023, DLR signed the new Master Cooperation Agreement (MCA) with Uisce Éireann. The handover transferred the management and control of water supply and Wastewater provision over to them in September of 2023.

Throughout 2024, negotiations for a new Support Services Agreement between the parties took place and the document was finalised and signed in September. This supersedes the Service Level Agreement. The new SSA will last until December 2026.

As per the MCA, Local Authority Water Services staff who did not wish to transfer to UÉ, have been successfully reassigned to other departments within DLR, meeting the needs of the individual and the current Workforce Plans.

The new Surface Water Operations Section which was established at the end of 2023, continued its expansion with these reassignments and now maintains over 600km of DLR's surface water pipe network. Flood alleviation and mitigation has been a key component of the team's achievements in 2024.

The remaining Water Services staff will continue to assist Irish Water in planning for the provision of future infrastructure in the County, which is a necessary component in achieving the Corporate Goals of facilitating the development of housing and supporting business growth and employment opportunities in the County.

The Transition Team also completed the successful lease of our Sandyford Depot to Uisce Éireann for the next 4 years 11 months.

Key Achievements in 2024

- Signed Support Services Agreement between the parties.
- Negotiation and completion of the Sandyford Lease for Uisce Éireann.
- Reassignment of over 20 staff throughout the year.
- Successful transfer of over 100Gb Operational data to Uisce Éireann.

Surface Water Operations

The Surface Water Operations section continued to expand in 2024, with a number of staff reassigned as part of the Master Cooperation Agreement (MCA) with Uisce Éireann.

The Surface Water Operations section now maintains multiple watercourses, several hundred kilometres of public surface water sewer network, and plays a key role in flood mitigation and climate resilience across the County.



PLANNING AND ECONOMIC DEVELOPMENT

2024 IN NUMBERS

1589

planning applications
received in 2024



354

enforcement
files closed
in 2024

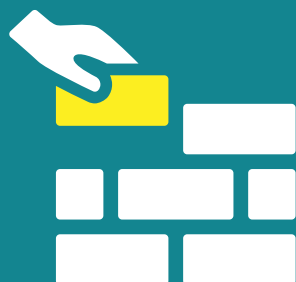


185

Fire Safety Certificate
decisions issued

3098

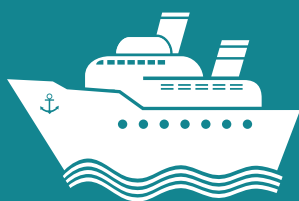
residential
units
commenced



Preparation of draft LAPs for
Old Connaught and
Kiltiernan-Glenamuck



In 2024 we welcomed



71

Cruise Ships

with 154,088 passengers

2028

residential units completed



73%

of planning applications
lodged electronically in 2024



PLANNING AND ECONOMIC DEVELOPMENT

In 2024, the Planning Authority had several workstreams in addition to the day-to-day statutory functions. Forward Planning saw the progression of multiple areas, preparation and background work on the Old Connaught and Kiltiernan-Glenamuck draft Local Area Plans, and the commencement of studies on the Dublin Eastern Bypass Reservation and on the Sandyford Urban Framework area to inform any review of the SUFP under Transport and Mobility (TAM) 7 of the County Development Plan 2022-2028. The statutory two-year monitoring report on the 2022-2028 County Development Plan which included Strategic Environmental Assessment monitoring was also completed.

2024 saw Dún Laoghaire-Rathdown County Council going fully live with the Local Government National Planning Portal which enables applicants to make a fully electronic planning application, with an uptake of 73% on planning applications being lodged electronically. This was managed while keeping an on-demand planning service in place that is agile enough to deal with varying demands across all aspects of the life cycle of developments, from Forward Planning, Development Management, Building Control to Taking in Charge.

Forward Planning

In 2024 there was significant progress made on the Countywide Local Area Plan programme in relation to Old Connaught, Rathmichael, and Kiltiernan-Glenamuck. Background work included Area Based Transport Assessments (ABTAs) and a high level strategic Infrastructural Capacity Assessment Study (ICAS) relating to the Southeast of the County. Two studies which will be important in feeding into the next County Development Plan Review – Dublin Eastern Bypass Reservation Study and Background work to inform the SUFP review were commenced in 2024.

Key Achievements in 2024

- ICAS was broadly completed in late 2024 and finalised in early 2025. Preparation of Old Connaught LAP was ongoing during 2024, in tandem with the preparation and finalisation of the ICAS. The draft Old Connaught LAP will be published in Q1 2025.
- Preparation of the Draft Kiltiernan-Glenamuck Local Area Plan was ongoing during 2024. The draft Plan was published in the first quarter of 2025.
- Preparatory work on the draft Rathmichael LAP commenced in 2024, again in conjunction with the preparation of the ICAS.
- The statutory two-year monitoring report of the County Development Plan was prepared.

- In 2024, work commenced on the Dublin Eastern Bypass Reservation study.
- Work commenced on a study to inform a review of the SUFP.
- Ballyogan and Environs LAP was extended to June 2027.

Development Management

Development Management provides for a wide range of statutory functions and services that are delivered to the public, from the primary decision-making process to ancillary services such as the public counter. 2024 continued to see strong activation of development, as shown by commencement notices, compliance submissions received and the level of the amending permissions under the Large-Scale Residential Developments (LRD) legislation, these trends and figures continue as per 2023. The process and procedures within the development management process were updated 2024 to align with the implementation of the E-Planning launch.

Key Achievements in 2024

- 1,589 planning applications received in 2024.
- 910 number of compliance decisions issued in 2024.
- 31 LRD pre-planning meetings held and 197 pre-planning applications in 2024.
- 354 enforcement files closed in 2024.

- The administration and collection of development contributions across the four schemes.
- The administration and finalisation of the temporary waiver scheme for development contributions.

Active Land Management

Active Land management refers to the suite of tools which are available to the Planning Department which aim to activate development of land for residential development. These include the Vacant Site Levy, Residential Zoned Land Tax (RZLT) and the Housing Supply Pipeline (formerly Housing Task Force).

Key Achievements in 2024

- Decisions made on 21 submissions from the public and landowners in relation to additions to or deletions from the draft RZLT map.
- Continuation of Housing Supply Pipeline returns.
- 39 'active' residential schemes in DLR in Q4 2024.
- 2,919 units were under construction in Q4 2024.
- Planning permission is in place in DLR for 16,648 new homes.

Building Control

Building Control's primary function is to promote a culture of compliance with the Building Regulations through the fulfilment of the various statutory functions and active engagement through a risk assessed inspection process. The level of construction activity in 2024 remained buoyant and the rate of commencement and completion remained strong.

The level of application for the various statutory certificates remained strong in 2024, with particular pinch points around the dates for the ending of the Temporary Waiver Scheme from Development contributions and Uisce Éireann fees. The continued reliance on the 7-day notices form of commencement points to the level of urgency for applicants to get on site despite the additional cost and risk associated with that process.

In 2024 the Building Control section continued to bring developments through the taking in charge and return of bond process, with eight developments taken in charge.

Key Achievements in 2024

- 816 Commencement Notices validated.
- 239 Certificate of Compliances validated.
- 185 Fire Safety Certificate decisions issued.
- 129 Disability Access Certificate decisions issued.
- 8 developments taken in charge.

Departmental Service Improvements

In 2024 the Planning Department went live with the Local Government National Planning Portal which enables applicants to make a fully electronic planning application. This has been

significantly taken up by the public with 73% of applications submitted via the portal since its launch. The launch of e-planning also included several internal enhancements of our software to track the planning decision process and the digitalisation of the various internal processes. This has created more efficient, effective and collaborative procedures for tasks that were previously required to be carried out in paper format. The introduction and uptake of e-planning now provides the public with quicker access online to planning drawings and in a much higher quality medium, that being a PDF copy rather than scanned.

Key Achievements in 2024

- DLR going live with the Local Government National Planning Portal.
- 73% of planning applications lodged electronically.
- Digitalisation of the various internal processes & procedures.
- Enhancements of our internal software to track the planning decision process.
- Planning drawings provided to the public quicker and of higher quality.

Economic Development

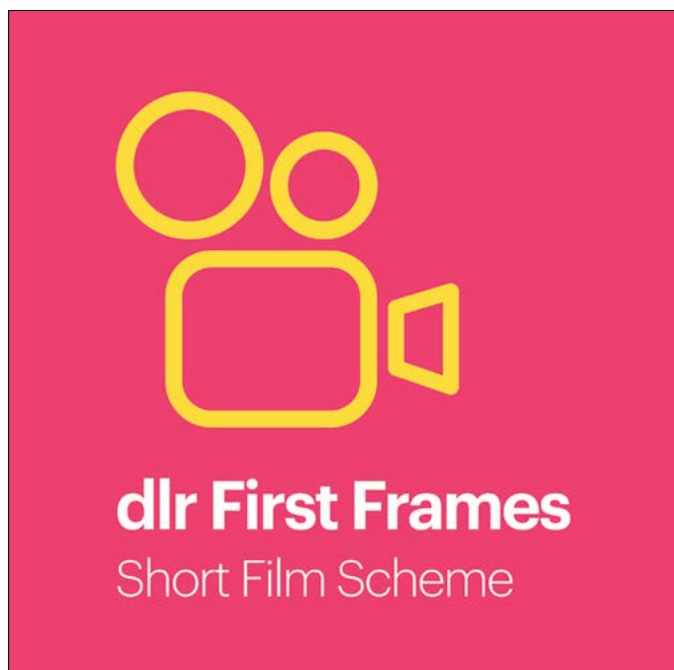
The Economic Development Unit works with internal and external stakeholders to create and support a healthy economic environment which will attract, grow and retain business in DLR. It provides direct financial supports, promotes strategic projects, acts as a voice within DLR for DLR businesses, and generally drives initiatives that foster economic growth in the County.

There has been a strong take-up of the following direct supports: Shopfront Improvement Scheme, Pop-Up Shop, Street Furniture Grant, and Business Area Promotion Grants.

The Unit has a strong focus on building footfall to support street level retail businesses and drives place-making initiatives to attract and retain customers and businesses alike.

Key Achievements in 2024

- Continued engagement with broad DLR business base and a broad representation of their needs to internal stakeholders.
- Significant place making initiatives delivered and in planning to support businesses.
- Continued promotion of the support provided for Shopfront Improvement.
- Continuation county-wide of the popular Anseo Street Art initiative.
- Worked with local business to promote the night-time economy in towns and villages across the County.
- Continued roll out of Age Friendly Business Recognition programme.
- Collaboration with Sallynoggin College to showcase upcycling of pre-loved fashion sourced in Dún Laoghaire's Charity and Vintage Shops.



- Continued collaboration with IADT and Arts Office to promote DLR First Frames to support emerging filmmakers.
- Seasonal Fund for business networks to animate and illuminate towns and villages for the Christmas season.
- Collaboration with Dublin Canvas to paint Traffic Boxes in towns and villages.

- Continued engagement with Irish Language Development Officer to develop initiatives which will promote the Irish language in the County.
- Development of the Local Economic and Community Plan 2023-2028.

Local Enterprise Office

The Local Enterprise Office Dún Laoghaire-Rathdown (LEO DLR) is the 'First Stop Shop' for people seeking advice, information and support when starting or growing a business. Services provided include business advice and mentoring, training, financial supports, networking opportunities, management development programmes, supports aligned to sectors and economic challenges e.g. LEAN and Digital process management, Financial Understanding, Strategic Development, Exporting, Green Initiatives, student enterprise programmes and enterprise competitions (e.g. National Enterprise Awards).

Key Achievements in 2024

- 46 LEO Measure 1 grants (8 Feasibility Study, 4 Business Priming, 7 Business Expansion, 20 Export Marketing, 6 IP Start and 1 RD&I) were approved to the value of €495,585 and directly supporting 20 new local jobs.
- 135 Trading Online Vouchers were approved (total: €295,542) to support businesses in enhancing their online presence.



National Enterprise Awards 2024

- 8 Client Companies were transferred to Enterprise Ireland as part of the inter-agency Progression Pathway, reflecting how early-stage LEO support positions companies to successfully source further investment and opportunities to grow.
- 698 clients received business mentoring, and 1,781 clients took part in training, seminars, management development programmes and networking events.
- 20 clients completed a Lean for Business Programme (up from 16 in 2023), which is designed to encourage clients to adopt Lean business principles and increase competitiveness. A further 13 clients completed the Digital for Business Programme (up from 6 in 2023) which is designed to help businesses prepare and implement a plan for the adoption of digital tools and techniques.
- LEO DLR continued their focus on supporting small businesses to prepare for a low carbon, resource efficient economy through the Green for Business programme with 31 applications approved in 2023 (up from 23 in 2023) and Energy Efficiency Grant with 4 applications approved.
- 703 students from 18 second level schools participated in a Student Enterprise programme and a DLR student from Holy Child Secondary School in Killiney won the Technology in Action Award at the National Final of the Student Enterprise Awards.
- The Black Stuff, representing LEO DLR won the Best Start Up Award at the National Enterprise Awards 2024. The National Enterprise Awards highlight, showcase, encourage and support a culture of enterprise and entrepreneurship in Ireland and celebrate the achievements of the core client portfolio of the LEO's.
- Through our referral process with Micro Finance Ireland 19 client loan applications were supported.

Tourism

2024 was a busy year for tourism in the County with a considerable number of festivals and events spread throughout the County.

In 2024 we welcomed 71 Cruise Ships, with 154,088 passengers and crew visiting Dublin and Dún Laoghaire. In 2024, a new shuttle bus service was trialled to encourage visitors to explore Dún Laoghaire.

In May 2024, the Cathaoirleach Denis O'Callaghan launched the new DLR Tourism Strategy 2024-2028. This document sets out the roadmap for Tourism Development in Dún Laoghaire-Rathdown over the next five years. A new DLR Tourism Committee for the County was established to oversee the implementation of the new Tourism Strategy.

In collaboration with the Dún Laoghaire Business Association the Tourism Unit assisted with the reintroduction and development of the St Patrick's Day Parade in Dún Laoghaire.

Our collaboration with Fáilte Ireland to promote our county continued with several new projects developed including the Part 8 process for the development of new Water Sports Facilities on Killiney Beach.

A special focus was placed on the development of a Christmas Festival in Dún Laoghaire. Activities like Ice Skating, Santa Experience at the Maritime Museum, Fun fair at the Plaza, and a special Santa arrival event to launch the festival.

The year was capped off with a spectacular Fireworks event on New Year's Eve. This event was a collaboration between DLR, Fáilte Ireland and MCD Productions.

Key Achievements in 2024

- Launch of the DLR Tourism Strategy 2024-2028.
- Delivery of Tourism Festivals & Events Grant scheme.
- Development of the St Patrick's Day Parade.
- Participation in the Interreg Atlantic Area EU project "POST" focusing on Polycentric Tourism with Ourense, Spain, Braga, Portugal and Cognac, France.
- Our two annual Tourism Provider Networking meetings took place in County Hall and Stillorgan with a strong tourism provider representation.
- Completion of a Part 8 Process for Water Sports Facilities on Killiney Beach.
- The tourism unit in collaboration with the Dún Laoghaire Harbour team provided the welcome service to over 71 cruise ships into the town with a team of welcome staff to guide and assist visitors with orientation on their arrival.
- Supported the development of the inaugural Music in the Mountains Festival in Stepaside.
- The online promotion of the County continued on our social media channels targeting visitors to Dublin and encouraging them out of the city.

Dún Laoghaire Harbour

The Harbour Section currently has 17 direct staff within management, administration, maintenance and security. The Harbour Section is responsible for the management of vessels within or on approach to the Harbour, Aids to Navigation, Port Security requirements, enforcement of the Harbour Bye-Laws, along with boat storage and swing moorings.

Harbour staff are also responsible for the management and upkeep of Harbour properties, liaison with Harbour Tenants and Stakeholders, cleansing and general maintenance within the Harbour, as well as the management of all events and filming within the Harbour Estate.

Key Achievements in 2024

- Harbour Masterplan Team appointed, led by Danish firms Arrow Architects and SLETH.
- Tender issued for National Watersports Campus Design Team to appoint in 2025.
- 71 Cruise Ships arrived into Dún Laoghaire with positive visitor feedback throughout.
- Alpine Skate Trail operated successfully from November to January.

The background is a complex geometric composition. The top-left corner features a large orange circle partially cut off by the edge. The top-right corner is a light blue triangle. The middle-left section is a teal square. The middle-right section is a teal square containing several light blue curved lines. The bottom half of the image is a solid teal band containing the text. The bottom-most section consists of two teal rectangles of different shades.

FORWARD PLANNING INFRASTRUCTURE

2024 IN NUMBERS



Total grant of planning in the Cherrywood SDZ
now achieved is in the order of

5,079 + c. **143,699** sq.m
homes of non-residential
development.



FORWARD PLANNING INFRASTRUCTURE

Forward Planning Infrastructure (FPI) has responsibility for progressing the implementation of the Cherrywood Strategic Development Zone (SDZ) Planning Scheme 2014, as amended.

<https://www.dlrco.ie/en/planning/cherrywood-sdz>

The key focus of FPI is to assist all stakeholders, including the landowners in progressing the overall development of the Cherrywood SDZ and the approved Cherrywood Local Infrastructure Housing Activation Fund (LIHAF) project along with the delivery of the approved projects under the Cherrywood Urban Regeneration Development Fund (URDF), Calls 1 and 2, that have been granted funding approval.

It also has responsibility for driving the Major Urban Housing Development Site (MUHDS) of Cherrywood, in addition to being identified as a major urban centre as part of the Transport Orientated Development (TOD) study.



Cherrywood

Cherrywood Strategic Development Zone (SDZ)

The Cherrywood Development Agency Project Team (DAPT) continued in its role of guiding the development in the SDZ to ensure consistency with the requirements of the Cherrywood SDZ Planning Scheme 2014 (as amended).

Engagement continued with all key stakeholders in relation to all aspects of Cherrywood that require a coordinated approach from a number of state agencies and service providers including high-level engagement with the DHLGH.

Work continued in scoping and undertaking assessments of potential amendments to the approved Planning Scheme to ensure it responds to Government policy and to aid with the successful progression of this strategic area. FPI concluded a plan-led review of the Town Centre and Environs area, Proposed Amendment No. 11 was submitted to An Bord Pleanála in Q4 2024, the details of which can be viewed on the DLR website.

Key Achievements in 2024

- Total grant of planning in the Cherrywood SDZ now achieved is in the order of 5,079 homes and approximately 143,699 sq. m of non-residential development permitted since the scheme started.

- Approved Amendment No. 9: Car Parking Standards Review came into effect on 22 November 2024.
- Proposed Amendment No. 10: Non-Residential Car Parking Review was submitted to An Bord Pleanála on 29 November 2024.
- Proposed Amendment No. 11: Cherrywood Town Centre and Environs Review was submitted to An Bord Pleanála on 20 December 2024.

Local Infrastructure Housing Activation Fund (LIHAF)

The objective of the fund as part of the Rebuilding Ireland Programme was to provide public off-site infrastructure to relieve critical infrastructure blockages which were identified as one of the main impediments to the development of key sites for housing, thus enabling the accelerated delivery of residential units on these sites in both Dublin and urban areas of high demand for housing.

DLR secured funding of approximately €15m for the Cherrywood Druid's Glen Road infrastructure (junction Q to point P) project.

FPI continued to progress the Cherrywood LIHAF project in close consultation with the DLR Projects Office, the landowners, the DHLGH and external state agencies. There



Kilternan View

is ongoing engagement by FPI and the DHLGH in relation to working through any potential challenges that may arise on site that could delay progress on these projects. The DLR Project Governance Board continues to provide oversight and governance on all aspects of project delivery.

Key Achievements in 2024

- Phase 2 (known as P*- P3) – Road and bridge - construction completed in Q2 2024.
- Phase 3 (known as P3- P) - Significant bridge feature – DLR appointed a multi-disciplinary team of consultants to bring the project forward from concept design to construction.

Major Urban Housing Delivery Sites (MUHDS)

Accelerating delivery of housing for the private, social and rented sectors is a key priority for the Government as part of the new Housing for All Plan. Planning activity remained strong in the 3 identified MUHDS areas of Cherrywood, Kiltiernan-Glenamuck and Woodbrook-Shanganagh in DLR for large scale housing delivery.

Urban Regeneration & Development Fund (URDF)

FPI is progressing the URDF Call 1 project in respect of the Cherrywood Public Parks, Greenways and Attenuation Project and Call 2 in respect of the Cherrywood Public Access, Permeability and Amenity project.

The funding approval for the Call 1 projects is in the order of €17.8m, which comprises 4 distinct sub-projects, a brief overview of their status is as follows:

- Tully Park Phase 2 – project completed, and park opened in May 2023.
- Linear Park and Greenway – project at detailed design stage.
- Pond 2a Surface Water Attenuation Pond – project at detailed design stage.
- Pond 5a Surface Water Attenuation Pond – at construction stage.

The current funding approval for the Call 2 project is in the order of €40.3m, which comprises the following 6 distinct sub-projects:

- 3 public parks will create smaller centrally located multi-functional spaces in the village centres – Lehaunstown Park, Parade Green and Priorsland Park.



Columba Park

- Beckett Link (and Barrington's Road Connection): development of pedestrian, cycle and vehicle link from the Kiltiernan Link to the Cherrywood Town Centre, to include the uncompleted portion of Barrington's Road.
- Castle Street Extension: completion of Cherrywood's bus priority route to connect it to the existing Park & Ride facility at Carrickmines Luas stop.
- Town Centre and Pedestrian Cycle Link: development of an elevated pedestrian and cycle bridge within the Cherrywood Town Centre.
- Ticknick Park-Ballycorus Access: development of vehicular, cycle and pedestrian access to the park.
- Smart Parking Study: research and application of measures to create efficiencies in Cherrywood's required parking provision.

Funding for these projects is by way of 75% direct funding from the Government.

These projects, managed by FPI, have been progressed in 2024 in tandem with the multi-disciplinary design consultants appointed for each project and key stakeholders including Transport Infrastructure Ireland (TII) and the National Transport Authority (NTA).

There is ongoing engagement with the relevant landowners in relation to access to land acquisition, access for site investigations and surveys.

Key Achievements in 2024

- DLR has met with representatives from the DHLGH on three occasions in 2024 as part of the Cherrywood URDF programme.
- FPI continued to progress the remaining approved projects under Call 1 and Call 2 of the URDF in respect of Cherrywood.
 - Beckett Link (and Barrington's Road Connection): Tender documents for Phase 1 of the construction stage issued on 19 December 2024.
 - Ticknick Park/Ballycorus Access: consultant appointed to develop the preliminary design and bring the project through planning stage.
 - Smart Parking Study: Framework for technical consultants established in May 2024 and study has commenced.



HOUSING

2024 IN NUMBERS

726 new homes delivered through all social housing delivery streams



906

properties surveyed as part of our stock condition survey

710

homes allocated



8119

maintenance requests completed



7777

private rented inspections carried out in 2024



88

properties retrofitted

100

applications for the Croi Conaithe (Vacant Homes) grant received, bringing the total to 268, with 75 grants paid out



13

new Housing First Tenancies delivered in 2024 prior to pause of tenancies due to new tender competition undertaken



93

Homeless HAP tenancies were delivered in 2024



51

and

195

Affordable Purchase homes

Cost Rental homes

delivered at Shanganagh Castle Estate

14

households rightsized



27%

of all housing allocations made in 2024 were made to disabled people



HOUSING

The Housing Department continues in its commitment to provide good quality social and affordable homes to people who are unable to do this for themselves. Its dedicated housing services provide social homes to eligible households, affordable homes below market prices to those with limited means and supports to vulnerable persons and to our tenants.

The Housing Department is responsible for the management and maintenance of our housing stock and in providing specific supports for older people and disabled persons. Home ownership is supported through the provision of Local Authority Home Loans and the administration of the Incremental Tenant Purchase Scheme. Services provided to private tenants include grants for older and disabled persons, Croí Cónaithe (Vacant Homes) grants and private rented inspections.

Our work is carried out in line with Government policy and under the Government's housing plan to 2030, 'Housing for All – A New Housing Plan for Ireland', and progressed by working in partnership with the Dublin Regional Homeless Executive, Approved Housing Bodies, the Housing Agency, the Land Development Agency and the Department of Housing, Local Government and Heritage (DHLGH).

- 726 new homes were delivered in 2024.
- 710 properties were allocated.
- 88 properties were retrofitted under the Energy Efficiency Retrofitting Programme.
- First affordable housing scheme was advertised by DLR in Shanganagh Castle.
- New Traveller Accommodation Programme 2025-2029 was developed and adopted.
- Achieved 126% of target for inspection of private rental tenancies.
- 27% of allocations went to disabled people.
- 8,119 maintenance requests were completed.

Projects completed 2024

- Delivery of 282 homes at Shanganagh Castle, including 35 Social Homes, 51 Affordable Purchase and 195 Cost Rental.
- 4 homes completed at Moyola Court.
- Refurbishment of old Coastguard cottages at Dún Laoghaire Harbour.

Housing Delivery

The delivery of homes through construction and refurbishment is a priority for DLR. A total of 726 homes were delivered in 2024

which included 410 delivered through new builds, acquisitions and Part V delivery.

A total of 282 homes were delivered at Shanganagh with the remainder due to be delivered in 2025. This included 51 Affordable Purchase homes, with 974 applications received.

Construction continued at St. Laurence's Park Stillorgan, with 48 Social and 40 Cost Rental homes to be delivered, as well as a library.

The Council continued to explore all options to increase the delivery of new homes during the year, including the Repair to Lease, Long-Term Leasing, Buy and Renew and Mortgage to Rent schemes.



Shanganagh Site Overview

The Council also engaged in the Competitive Dialogue procurement process for the delivery of Social and Affordable Housing. The Council received a number of submissions, and this remains a live procurement process.

Croí Cónaithe (Vacant Homes) which provides grant assistance to owner occupiers to refurbish long term vacant properties continued in 2024 with approximately 100 applications received. There were 75 grants paid out during 2024.

Key Achievements in 2024

- 726 homes delivered.
- 273 homes were delivered under Part V, 63 of which were under long-term lease.
- 16 Part V Agreements were signed which will deliver 215 new social housing homes, 63 of which will be under long-term lease. Many of these were delivered during 2024.
- 100 applications for the Croí Cónaithe (Vacant Homes) grant were received, bringing the total to 268, and 75 grants were paid out.
- 51 Affordable Purchase Homes and 195 Cost Rental homes were delivered at Shanganagh Castle, as well as 35 social homes.
- The Lehaunstown Housing scheme was published under Section 179A as an Accelerated Delivery site.

Housing Adaptations for Older People and Persons with a Disability

DLR provides grants for private homeowners to make necessary adaptations to their homes for medical reasons or due to reduced mobility because of old age. The grant process for privately owned homes was amended during the year, now allowing higher grants up to €40,000 in certain circumstances, and higher income thresholds.

The Council also carries out works to our own housing stock to meet the needs of tenants who require adaptations to be carried out. Examples of alterations required include accessible bathrooms, level access showers, door widening, installation of ramps, grab rails and stair lifts.

Key Achievements in 2024

- 239 adaptation works were completed or closed on Council owned homes, from a budget of €1.43m.
- €2.25m was spent on over 300 adaptation grants for works in private homes.

Maintenance

2024 was another busy year for the Housing Maintenance section with 8,119 maintenance requests received from tenants completed.

We continued to survey properties in 2024 as part of our stock condition survey programme. The 906 surveys completed during the year bring the total number we have completed to

2,736 properties which represents 51% of our housing stock. The information gathered from the stock condition surveys is allowing us to prioritise necessary works with the limited funds available within the maintenance budget.

Key Achievements in 2024

- 8,119 maintenance requests completed.
- 906 properties surveyed as part of our stock condition survey.

Energy Efficiency Retrofit Programme

A total of 88 properties received energy upgrades in the 2024 as part of our Energy Efficiency Retrofitting Programme (EERP). Included in the 88 properties retrofitted in 2024 are 6 Traveller Specific homes in our St Louise's Grouped Housing Scheme and 24 designated older persons homes in Glashule Buildings which will also be a main part of our programme for 2025.

All the properties retrofitted achieved the minimum B2 BER rating required under the programme.

Housing Re-lets

Every effort is made to ensure properties returned to DLR are turned around as quickly as possible. Our re-let times for vacant properties continue to compare favourably with other local authorities and the national average re-let times as published by the National Oversight and Audit Committee (NOAC).

Staff in the Housing Department completed several Business Process Improvement projects on different aspects of the re-letting process in 2024 to help identify and implement further improvements in our overall process.

Key Achievements in 2024

- 121 re-lets completed

Allocations and Transfer

The Housing Allocations section assesses applications for Social Housing Support. Eligible applicants are placed on the Social Housing Waiting List, where their position is determined by the date a valid application was received. Housing Allocations allocates properties in accordance with DLR's Allocation Scheme to applicants on the Housing Waiting List and the Transfer Lists. Available properties are advertised on the Choice Based Letting System where applicants can express their interest. 2024 saw the highest number of allocations made in any year, providing homes to 710 households.

As of December 2024, we had 3,900 applicants on our Social Housing List and an additional 1,723 applicants on our Transfer Lists including HAP, RAS, Overcrowding and Medical.

Key Achievements in 2024

- 710 allocations made to applicants in need of social housing.
- Completed a Summary of Social Housing Needs Assessment for 2024 ahead of schedule.

- 1,096 new Housing applications processed.
- 27% of allocations to disabled people.

Rightsizing

Rightsizing for Council tenants continued to be a priority during 2024. The Council will prioritise tenants to transfer from a larger property to a smaller property more suited to their bed size needs. This enables DLR to make better use of our housing stock by reallocating the larger properties to families on the housing waiting list or transfer lists.

Every effort is made to find a suitable property that enables the tenant to remain in their existing community or location. There are many benefits for tenants who downsize including reduced maintenance and upkeep cost, lower heating bills and in most cases, a more accessible property for the tenant to suit their needs. As many of our potential downsizers are elderly, we have designated specific properties in new developments as senior properties.

Key Achievements in 2024

- 30 Households approved for rightsizing.
- 14 Households rightsized.

Homeless Services

The Council's Homeless Section works in partnership with the Dublin Region Homeless Executive (DRHE) to assist homeless persons, or persons at risk of homelessness, to access temporary emergency accommodation. The Homeless Section assesses the needs of households in need of homeless services and provides access to temporary emergency accommodation. In addition, the Homeless Section provides supports to find an exit route from homelessness. The Place Finders service assists applicants in sourcing a rental property through the HAP scheme and Housing First assists those in homeless services presenting with complex needs.

The Council also provides a Resettlement Officer to support households to move from homelessness to permanent housing. The Officer works in a holistic way engaging with rough sleepers to assist them towards supported homeless accommodation. The Resettlement Officer also works with households in emergency accommodation to support them to move from homeless services to a tenancy either rented in private with the aid of social housing supports or a tenancy with DLR or an Approved Housing Body.

At the end of 2024, there were 87 families and 180 single households registered as homeless with the Homeless Section. During 2024, 21% of allocations to the Housing Waiting List were to a homeless household. In addition, a huge amount of prevention work was undertaken with an additional 20 households allocated properties and a further 32 properties under the Tenant-in-Situ Scheme.

Housing First

Housing First is a housing-led, holistic approach that focuses on ending homelessness for those who have been homeless for many years or who are particularly vulnerable with complex needs. As well as providing housing, the Housing First model works with tenants to address issues that have prevented them from sustaining tenancies previously. The Housing First model consists of three major components:

- » Permanent, affordable housing.
- » Mobile case management and treatment services (mental health, health and addiction services).
- » Programme philosophy based on client choice and recovery.

The objective of the Housing First model is to ultimately end long-term homelessness and support those with complex needs to live independently in the community. The Housing First service was tendered in 2024, and the winner of that tender will oversee the Housing First service from 2025. A number of Housing First tenancies have been identified to begin once the provider is in place.

Key Achievements in 2024

- 13 Housing First tenancies delivered, up to the date of the commencement of the new tender competition.

Place Finders

The Place Finders Service continued to support homeless households and households at risk of homelessness to find a property to access with the aid of the Housing Assistance Payment.

Key Achievements in 2024

- 93 Homeless HAP tenancies were delivered.

Tenancy Management

The Tenancy Management Section continued to support, advise, and assist tenants experiencing difficulties and to investigate complaints of anti-social behaviour and breaches of the tenancy agreement. The Section continued its preventative role by attending Local Policing Fora and worked in close co-operation with An Garda Síochána. New Tenant Liaison Officer positions were created in 2024 to strengthen the section's ability to promote good estate management with the aim of making our communities a safer place to live.

Key Achievements in 2024

- 3 Pre-tenancy courses delivered.
- 11 Tenancy Sustainment Service cases providing supports.
- 1 Possession Order cases before the Courts.
- 1 Excluding Order cases before the Courts.
- 14 Tenancy Warnings issued.
- 164 Anti-social behaviour cases investigated.

Housing Rent

The rent collected by DLR is calculated in accordance with the Differential Rent Scheme. The Scheme determines a tenant's rent based on two factors:

1. The total income of the household.
2. The size of the household.

The number of rent accounts to be managed and total amount of rent charged and collected continued to increase in 2024 as new properties continue to be added to our housing stock through the different forms of housing delivery.

Key Achievements in 2024

- 405 new accounts.
- 3,600 assessments completed.

Local Authority Home Loan Scheme

The Housing Department continued to support people looking to purchase a home by processing applications made under the Local Authority Home Loan scheme. The scheme is for the purchase of new or second-hand residential properties and for self-builds located within Dún Laoghaire-Rathdown. It also includes the purchase of homes through State schemes such as the Tenant Purchase Scheme and Affordable Housing Schemes.

Key Achievements in 2024

- 10 Home Loans approved with a total value of €2.2m.
- 7 Home Loans redeemed.
- 9 Credit Committee meetings held.
- Housing Loans System migrated to Financial Management System (FMS).

Housing and Disability Steering Group

The Housing and Disability Steering Group was established in accordance with the National Housing Strategy for Disabled People 2022 – 2027. The Steering Group met four times during 2024 at quarterly meetings in addition to regular subgroup meeting to progress housing for disabled people. The Group continue to progress the actions of DLR's Strategic Plan for Housing Disabled People 2021 – 2026 and updated on progress at the Housing Strategic Policy Committee meetings. 27% of all housing allocations made in 2024 were made to disabled people.

Traveller Accommodation

The Traveller Accommodation section continued its efforts to progress the Traveller Accommodation Programme 2019-2024 with the aim of delivering high-quality housing for members of the Traveller Community.

A significant body of work was also undertaken in 2024 to develop the new Traveller Accommodation Programme 2025-

2029 which was adopted by the Elected Members in December 2024.

Key Achievements in 2024

- The Traveller Accommodation Programme 2025-2029 was approved by Council Members in December 2024.
- 2 caravans issued in emergency circumstances.
- 8 dwellings refurbished, 3 casual vacancies, 3 families from within TAU allocated standard housing.
- Safe play area in Nutgrove and two area enhancement schemes carried out in Booterstown and Kilbogget in 2024 using Dormant Account funding and Social Investment Fund.
- A weekly drop-in Housing Clinic for Travellers commenced.
- 4 Caravan loan applications processed.

Standards in Private Rented Housing

The Housing Standards section continued to make positive changes to how we conduct inspections to ensure that we continue to inspect as many rental properties as possible.

We tendered for a new third-party contractor to assist in the inspection programme and employed a dedicated DLR Housing Standards Inspector to add to the team of DLR inspectors and Environmental Health Officers. We continued to use the Housing Inspection App developed in 2023 to ensure continued consistency in inspection reports and letters that are being issued to landlords.

The Housing Standards section also continued the programme of inspections in student specific accommodation, carrying out a total of 2,715 inspections in this type of accommodation.

Key Achievements in 2024

- 4,372 properties inspected.
- 7,777 inspections carried out.
- 1,406 properties compliant with the Housing Standards Regulations.
- 12 Improvement Notices issued.
- 1 Prohibition Notices served.



INFRASTRUCTURE AND CLIMATE CHANGE

2024 IN NUMBERS

281

bikes collected
for Bikes for
Africa Scheme



79

cycle parking spaces were
installed on private and
public spaces



1849

pupils in 36 schools

schools took part in the Cycle
Right Cycle training programme
assisted by DLR



116

schools registered
with the Green Schools
programme in
Dún Laoghaire-Rathdown
in 2024

28



community groups received funding
under the Community Climate Action
Programme to the value of

€883,000

353

finest issued by
Environmental
Enforcement Wardens

Sustainable patching
works carried out on

2,500sq.m

of roads throughout the County



6686



SQ. M

of graffiti removed



1155

mattresses were
collected on Mattress
Amnesty Day



Completed circa

61,571

street bin collections



44,761

Visitor Permits issued



246,829

customers used
Ballyogan Recycling Centre



8386

tonnes of waste for
recycling collected
in Ballyogan
Recycling Centre



17

Sites on
Derelict Sites
Register



25

Domestic & Commercial Consents
applications were processed

INFRASTRUCTURE AND CLIMATE CHANGE

The Directorate of Infrastructure and Climate Change delivers a broad range of services for both residents and visitors. These services aim to enhance the quality of the environment, address climate change, and develop high-quality infrastructure and public spaces.

Estates Management Section

The core services of the Estates Management Section are as follows:

- To ensure the good management and protection of Council owned property.
- To acquire lands as required to meet the corporate objectives of DLR.
- To maintain the Derelict Sites Register.
- Engagement with State stakeholders, e.g., Dept of Education & Skills, Dept of Housing, Local Government & Heritage, Uisce Éireann, Land Development Agency (LDA), Tailte Éireann and major property developers, to progress major infrastructural projects.

Key Achievements in 2024

- IADT in Dún Laoghaire: New CarnegieHub@IADT launched April 2024. License agreement with IADT following essential upgrade works on both the Carnegie library (a Protected Structure) and auxiliary offices to facilitate the IADT's presence in Dún Laoghaire.
- Acquisition of 12.3HA/29.4 Acres of land at Brennanstown/Lehaunstown, Cabinteely, Dublin 18: Lands acquired for the development of housing, including the provision of social and affordable housing, provision of land for Cherrywood Green Routes Network and for heritage (Glendruid House, a Protected Structure) and conservation purposes.
- Woodbrook DART Station: Assisting with land requirements to facilitate the provision of a new DART station. The estimated station opening is Q2, 2025.
- Offshore Windfarms and onshore grid connection: Lease for RWE/Dublin Array to take up 2 vacant floors of Harbour Square, Block 2 for 10-year duration; Dublin Array (RWE Renewables Ireland Ltd) will be one of Ireland's first commercial offshore wind farms to be constructed, helping to meet the Government's target of 5GW of offshore wind energy being connected to the Irish national grid by 2030. Property Management have facilitated the scheme by assisting RWE in land searches and in facilitating workshops between RWE and all relevant Council Departments and in providing a Letter of consent for Planning Permission.
- Shanganagh Castle: Conservation consultants appointed for assessment of Protected Structure (Building A) and recommendations for restoration works to allow for future community uses in accordance with the current DLR

County Development Plan 2022-2028 and the Woodbrook/Shanganagh Local Area Plan.

- War in Ukraine – Humanitarian Response: Estates Management is actively working with the Department of Children, Equality, Disability, Integration and Youth (DCEDIY) in seeking to establish multi-occupancy temporary accommodation centres for those fleeing the war in Ukraine.
- Women's Refuge: Supporting the 35-year lease on council owned lands.
- URDF Call 3: DLR has been allocated €6M in funding under URDF Call 3. Call 3 is designed to address long term vacancy and dereliction across URDF cities and towns and the acceleration of the provision of residential accommodation. A working group, set up for this project has identified initial properties for purchase identified for purchase under the scheme.
- Eirgrid: Facilitated on-going engagement between DLR Departments and Eirgrid / ESB regarding route options for



Launch of IADT at Carnegie Library & Offices

the replacement of the Carrickmines to Poolbeg 220kV cable route.

- Engagement with unit owners at Corrig Road, Sandyford, Dublin 18 regarding purchase of properties for future civic park/SLO 57, County Development Plan 2022-2028.
- Compulsory Purchase Orders: Providing administrative support on 3 separate large-scale CPO schemes and co-ordinating/facilitating cross function discussions/meetings with Legal Services, Engineers, Valuers and Claimants:
 - Blackglenn Road/Harold's Grange Road Improvement Scheme.
 - Glenamuck District Roads Scheme.
 - M50 Junction 14 – Notice to Enter issued November 2024.
- Acquisition of Foreshore areas at Dún Laoghaire Harbour: Property & Estates continue to support DL Harbour in efforts to secure the acquisition by sale of Foreshore areas at DL Harbour required for an Operations and Maintenance base for the Kish Bank Windfarm (RWE).
- New Licence/Lease Agreements:
 - IADT – Renewal of Licence, pending completion of Lease negotiations.
 - 3 year lease to Beacon Hospital, Bracken Road, Sandyford, Dublin 18.
 - Former Coastguard Station, Dún Laoghaire Harbour - 15-year lease.
 - TEK United 35 year lease.
 - Former Feight Office, Dún Laoghaire Harbour – Licence.
- Disposal of Council owned plots of land:
 - 1 St. Luke's Crescent, Dundrum, Dublin 14.

Temporary Lettings/Commercial Leases

A total of 54 Temporary lettings/commercial leases in place, the outturn for 2024 was €1,388,500.00.

Domestic & Commercial Consents

A total of 25 Domestic & Commercial Consents applications were processed. €24,300 was received in respect of these applications.

Derelict Sites

- 17 Sites on Derelict Sites Register at end of year 2024.
- €10,125 collected in Derelict Sites levies.
- This revenue was utilised by Estates Management for restorative and necessary improvement works on Council owned buildings.

Letters of Consent

Estates Management issued 34 Letters of consent applications in 2024. 14 Letters of Consent were re-issued in 2024. Letters of Consent associated with Planning Applications are being issued to the Elected Members via DLR Councillors portal, once issued.

Capital Projects Office

The Capital Projects Office is responsible for the delivery of the Capital Programme for the provision of major capital schemes.

The following are the major Capital Projects/Schemes under design/construction or recently completed by DLR and funded by Development Levies/Grants.

Schemes under construction / completed:

- Bray Woodbrook Landfill Reclamation Project.
- Blackglenn Road Improvement Scheme.
- N11 Druid's GLEN Road P*-P3 (Phase 2).
- Dún Laoghaire Baths Phase 2a – Mobility/Accessibility Works.
- Samuel Beckett Civic Campus - Phase 2A (Ballyogan Library including fit out).
- Enniskerry Road/Glenamuck Road Junction Upgrade (Golden Ball Junction).
- Glenamuck District Roads Scheme.
- Cherrywood – Pond 5A.

Schemes at Detailed Design Stage:

- M50 Junction 14 Link Road.
- Blackrock DART to Park Active Travel Scheme.

Schemes at Preliminary Design Stage:

- Hillcrest Road

Long-term Projects:

- Cherrywood Road Upgrade.
- Leopardstown Link Road Phase 2.
- Bracken Road to Drummartin Link Road.
- Harold's Grange Road Improvement Scheme.
- Brennanstown Road.
- Shanganagh Road.

Project management/support for the following special projects:

- Offshore Windfarms and onshore grid connection.
- Shanganagh Castle (securing of property).
- Temporary Carpark at Shanganagh Park and Cemetery.
- Dundrum Community, Cultural and Civic Centre (DCCCC).
- Samuel Beckett Civic Campus – Phase 2B (Civic/Sports campus and swimming pool).

- Infrastructure Capacity Assessment Study of South East Area.
- Blackrock Seafront Public Realm.
- URDF Call 3 - Acquisition of long term vacant and derelict properties and acceleration of the provision of residential accommodation.
- IB Green Project – Corrig Road Park, Sandyford.
- Dún Laoghaire Harbour Masterplan.
- East Coast Railway Infrastructure Protection Project (ECRIPP) - Irish Rail.
- Lehaunstown Housing Site Access Road (support role to Housing).

Environmental Enforcement, Litter and Animal Control

The Environmental Enforcement, Litter and Animal Control section is tasked with promoting the circular economy, eliminating litter pollution and encouraging recycling and other local environmental initiatives, such as:

- Monitoring and enforcing environmental legislation and regulations concerning air, noise, waste, litter and animal control.
- Investigating, assessing and resolving complaints logged on to DLR's CRM system.

The National Environmental Priorities that this section is responsible for are:

- Litter and Waste:
 - Tackling Illegal waste activities.
 - Litter Patrols and enforcement of regulations and associated bye laws.
 - Construction & Demolition Waste.
 - End of Life Vehicles and Metals.
 - Household and Commercial Waste.
 - Producer Responsibility initiatives including WEEE (Waste Electrical and Electronic Equipment), Batteries, End-of-Life-Vehicle Compliance Scheme (ELVES), Packaging waste.
- Air and Noise:
 - Solid Fuel.
 - Air Quality Monitoring and Data Use.
 - Environmental Noise Directive (ENDs).
 - Air and Noise Control (including Planning).
 - Ongoing Air and Noise Enforcement Work.
 - Solvents, Deco paints and Petroleum Vapour Regulations.

Key Achievements in 2024

- 4,244 Environmental Enforcement customer queries logged on CRM.

- 3,636 patrols carried out by Environmental Enforcement Warden.
- 353 fines issued by Environmental Enforcement Wardens.
- 6,686 square meters of graffiti was removed.
- 138 dog license checks completed.
- 6 stray horses were removed from the public realm, and all were rehomed.
- 488 cases of abandoned cars and end of life vehicles were investigated.
- 55.7 tonnes of bonfire waste, including over 1 tonne of tyres, were removed as part of our Halloween operations.
- 1,318 Non-routine Waste inspections completed.
- 588 Planned Waste inspections completed.
- 310 Non-routine Air and Noise inspections completed.
- 180 Planned Air and Noise inspections completed.
- 186 Environmental Inspections relating to existing planning permissions were completed.
- 192 Environmental Inspections in advance of grant/ refusal of planning permissions were completed.
- 159 Producer Responsibility Planned inspections were completed.

Environmental Awareness

The Environmental Awareness Section continued to engage with schools, communities, and the public to promote good environmental practice, resource management and environmental protection. Environmental Awareness provides the link between the local authority and the public by encouraging a strong community spirit and enabling the public to play their role in climate action and good environmental practices.

Numerous events, campaigns, workshops, and competitions with schools and communities were organised throughout the year. Environmental Awareness, in conjunction with An Taisce, facilitates the Green Schools environmental education



dlr Tidy Districts Winners 2024

programme in Dún Laoghaire-Rathdown. The Section also promotes and supports the delivery of DLR's climate actions, environmental policies and regional environmental plans including areas of resource management, litter management and recycling.

Key Achievements in 2024

- The Council continues to support community groups, residents' associations, and tidy district groups in cleaning up local neighborhoods through the promotion of several anti-litter initiatives. There were 8,341 community clean-up bags distributed to community groups and volunteers in 2024.
- Hosted the annual Tidy Districts Awards & received entries from 32 community groups.
- A total of 116 schools registered with the Green Schools programme in Dún Laoghaire-Rathdown in 2024, with 42 Green-School assessments and advisory visits carried out.
- The Environment and Climate Action Grant supported 33 groups in 2024.
- The Green Dog Walkers campaign was actively promoted to dog walkers across the County with a total of 102 Green Dog Walkers made a pledge.
- The Rubbish Film Festival competition and workshops delivered to 6 secondary schools to increase environmental awareness and encourage digital arts creativity.
- The Composting and Recycling for Schools program was delivered to 14 teachers from 12 schools over four weeks in November 2024, by Composting Ireland, funded by DLR and the Eastern Midlands Regional Waste Office.
- Picker Pals: Litter picking and behavioural change programme for primary schools delivered to 40 classes around the County.
- Anti-Dog Fouling Competition 2024 received 96 poster entries from primary schools in DLR.
- Re-launch of the Annual Recycling Christmas Decoration Competition. 31 Schools entered in 2024.

Civic Defence and Fire Service

The Civil Defence for Dún Laoghaire-Rathdown County Council is provided by Dublin City Council.

The Fire Service in Dún Laoghaire-Rathdown is also provided by Dublin City Council pursuant to an agreement under Section 59 of the Local Government Act 1955.

Green Business

The Council's Green Business officer supported an environmental awareness programme for businesses in the County and honoured those organisations that demonstrated leadership in environmental stewardship. The transition from a linear economy to a circular economy is encouraged to enhance employment and increase recovery and recirculation of resources. The Green Business Officer promoted environmental best-practices such as waste prevention, energy efficiency, water conservation and sustainable transport. This enables

organisations to align with DLR's Climate Action Plan 2024-2029 and the National Waste Management Plan for a Circular Economy 2024-2030.

Green Business staff visit businesses in the County and promote information sharing and linkages between businesses and support the hosting of an annual business award in the County in collaboration with Dún Laoghaire-Rathdown Chamber of Commerce.

Key Achievements in 2024

- The Green Business Office sponsored, solicited nominations for, and contributed to the judging of the Climate Success category of the Dún Laoghaire-Rathdown Chamber's County Business Awards 2024. In the less than 50 employees category Dundrum Town Centre was the winner and the Frascati Centre, Blackrock was highly commended whilst APC/VLE Therapeutics, Cherrywood won the greater than 50 employees category and the Manna Drone Delivery was highly commended.
- DLR facilitated Green Hub funding from MyWaste.ie awarded to the Nutgrove Shopping Centre. This is part of a national initiative by MyWaste to increase commercial recycling rates. The funding awarded to Nutgrove was the largest value in the initiative. The Green Business Officer will support the shopping centre to revitalise its five recycling points and create a new staff waste training content.
- Hosted the Empowering Business for Climate Action event in Dublin Climate Action Week 2024 which was held in the Sandyford Business District, attracting over 75 participants.
- Worked with Dublin and Dún Laoghaire Education & Training Board (DDELTB) to promote training to businesses in DLR on climate awareness and sustainability.
- Worked with businesses in the County to provide opportunities in line with ESG/CSRD protocols i.e. to fund community, climate or biodiversity projects.
- Completed several training events including EU CircularPSP and MODOS to promote businesses in DLR. The latest round of MODOS training completed in November had all allocated slots for participants filled.



Dundrum Town Centre Bike Facilities

Recycling Centres

The Council provides recycling facilities for domestic customers at Ballyogan Recycling Park, Eden Park & Shanganagh Recycling Centres, and 38 bring banks throughout the County.

Key Achievements in 2024

- A mattress amnesty was held on Saturday, 21 September 2024 in Ballyogan Recycling Centre. 1,155 mattresses were collected on the day weighing 18 tonnes.
- A WEEE (waste electrical and electronic equipment) collection was held in Shanganagh Park Recycling Centre on 14 September where 3 tonnes of waste were collected.
- The Bikes for Africa Scheme was a great success again in 2024, with 281 bikes collected for refurbishment and shipped to Gambia.
- 8,386 tonnes of waste for recycling collected in Ballyogan Recycling Centre.
- 702 tonnes of waste for recycling collected in Eden Park recycling Centre.
- 409 tonnes of waste for recycling collected in Shanganagh Park Recycling Centre.
- 4,334 tonnes of waste for recycling collected at our Bring Banks.
- 246,829 customers used Ballyogan Recycling Centre.

Climate Action

The Council adopted and published its Climate Action Plan 2024-2029 (the Plan) which sets out the actions that will be taken by DLR to prepare the County and people living in it for the known impacts of climate change. The Plan contains 150 actions across six themes; Energy and Buildings, Transport, Nature Based Solutions, Flood Resilience, Circular Economy and Resource Management, Community Engagement and a separate decarbonising zone chapter.

DLR collaborated across departments, staff and Elected Members, to achieve energy efficiency and emission reductions across its own buildings, facilities, travel, functions and services, whilst also influencing climate action in the wider community.

Ongoing citizen and stakeholder engagement are at the heart of climate action. The Community Climate Action Programme in 2024 in DLR awarded projects to the value of €883,000. Twenty-eight community groups received funding for energy upgrades, resource efficiency and nature projects, most of which will be completed in 2025.

Key Achievements in 2024

- Adopted and published the DLR Climate Action Plan 2024-2029 containing 150 actions across six themes.
- Awarded 28 community groups funding under the Community Climate Action Programme to the value of €883,000.

- Organised the DLR Dublin Climate Action Week 2024 which ran events to highlight energy conservation, nature and flood initiatives, active travel alternatives and food waste prevention ideas.
- Charted the delivery of the Climate Action Plan 2024-2029 across Council departments, community groups and government agencies noting 107 actions had their assigned 2024 work completed in the year.
- Liaised with all Council Departments on major Council climate positive projects such as housing energy retrofits and active travel schemes and made climate input on relevant Council Part 8 projects.
- Supported the Deposit Return Scheme and the Green Clubs initiative.

Active Travel

The DLR Active Travel Section was established in 2021. This dedicated team is focused on the delivery of safe and attractive walking and cycling infrastructure throughout the County. The Active Travel Section is focused on not only delivering capital projects such as Active School Travel but also looking at the softer side of active travel promotion like school surveys. These schemes provide many benefits to the citizens and visitors of our county in terms of safety, climate action, environment, health, economic as well as overall quality of life.

The following key achievements are schemes under design or construction and completed projects by the Active Travel Section which are 100% funded by National Transport Authority.

Key Achievements in 2024

- Smarter Travel Mark & ECF Gold Award 2024.
- Shortlisted as finalists for the eGovernment Awards for the Living Streets project in the Smart Cities and Urban Development Award category.
- We hosted a number of local authorities & public bodies who visited DLR to share knowledge and view our projects.
- Held the annual Bike Week event within DLR.
- Since 2020, there has been delivered 22kms of footpath upgrades, 74km of new segregated and existing cycle facilities upgrades, 87 junction upgrades, 15 new ped / zebra crossings, 686 new cycle stands and 22 new bus stops.
- In 2024, there was 5.8kms of footpath upgrades, 6.3km of new cycle infrastructure, 27 new crossings, 16 new bus stops, 6.8km² of new planting including SUDS measures

Construction of the following projects were completed in 2024

- Deansgrange Road.
- Glenageary Road Upper.
- Stillorgan Park Road.
- Love our Laneways Pearse Drive.
- Seafield Safe and Quiet Streets.

- Deerpark Entrance Improvements.

The following projects commenced construction in 2024

- UCD Overbridge connections works.

The following projects are due to commence construction in 2025

- Dún Laoghaire Central Active Travel Scheme.
- Sandyford Business District Cycle Routes.
- Leopardstown Road Cycle Lane Improvement Scheme.
- Living Streets Blackrock.
- Living Streets Dún Laoghaire.
- Safe Routes to School (Round 1 – Carysfort N.S. Blackrock).
- Safe Routes to School (Round 1 – Holy Cross N.S. Dundrum).
- Safe Routes to School (Round 1 – Holy Family N.S.).
- Safe Routes to School (Round 1 – St. Patrick's G.N.S. Hollypark).
- Safe Routes to School (Round 1 – The Harold School, Glashule).

The following projects completed public engagement in 2024

- Cherrywood to Rathmichael (S.38 of the Road Traffic Act).
- Dodder Greenway (S.38 of the Road Traffic Act).
- Living Streets Dún Laoghaire (Part 8).

The following projects are due to progress to planning in 2025

- DLR Active Travel Connector.
- Grange Road and Ballinteer Avenue (S.38 of the Road Traffic Act).
- Cabinteely Park Greenway (Part 8).

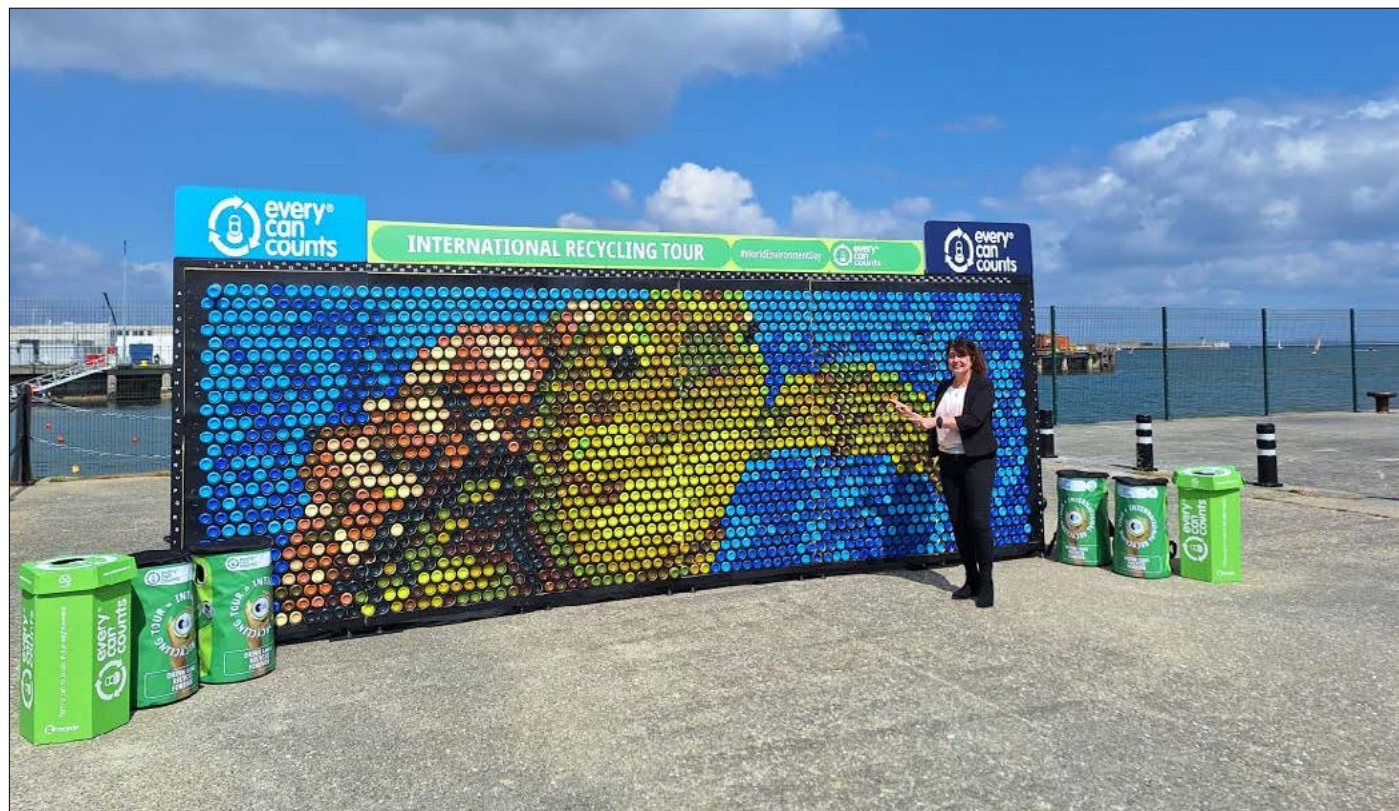
Ballyogan Operations Centre

Ballyogan Operations Depot is home to roads, cleansing, water and housing outdoor staff. The depot must be available 24/7, 365 days a year, and remain open under emergency situations such as strikes, COVID, burst water mains, floods and storms. The recent storm Éowyn tested the facilities climate readiness and resilience. Credit must go to outdoor staff who worked through difficult circumstances to keep the operation centre, stores and depot open so essential services could be provided.

The store at the depot purchases and issues stock to DLR departments, Uisce Éireann and road traffic contractors. The Depot superintendent is responsible for upgrades to the depot and ensuring that equipment and plant for the depot is certified and serviced in line with HSA regulations, and SUDS legislation. In addition, Ballyogan was one of the first DLR locations to get solar PV installed during 2024. This will help us to reach our decarbonisation targets of 51% by 2030 and 100% by 2050.

Key Achievements in 2024

- Two further phases of solar PV were installed as part of the Corporate Services energy retrofit programme. Expected solar generation at Ballyogan Operations Centre is now 165,000



ECC World Ocean Day

kWh/year. Pre project baseline (2019) electrical usage was 403,600kWh/year. It is expected that the centre could largely be energy self-sufficient during summer months.

- A new IT cloud-based stock inventory system was developed and brought into operation in 2024. This system will greatly improve the operation of the stores and provide improved transparency for budget reporting going forward.
- A plan is now being developed to expand the depot in 2025 to create a new area for the road maintenance fleet, a new salt barn and brine saturator for the purposes of road for road gritting operations. This will allow space to be freed up in the depot for other purposes such as additional garage space, training room, and changing rooms. Expected completion date is Q1 2026.

Traffic & Road Safety

The principal activities of the Traffic & Road Safety Section include:

- Design, construction and upgrading the DLR's road network.
- Traffic management and road safety.
- Management of the traffic signals system (SCATS).
- The provision of Statutory Signing & Lining.
- The provision and upgrade of pedestrian and cycling facilities and the improvement of facilities for mobility impaired and disabled road users.

Key Achievements in 2024

- Special Speed limit by-laws for 2024 came into force on 11 November 2024. Over 600 submissions were received on foot of a public consultation. County wide signage was erected at relevant locations.
- ABTA process for Kiltiernan/Glenamuck and the Racecourse South Lands is nearing completion. 2 draft Local Transport Plans produced for both Kiltiernan/Glenamuck and the Racecourse South Lands.
- Traffic Calming Schemes completed at Rollins Villas/ Sallynoggin Park & Old Bray Road, Cabinteely. Signalised Junction completed at Frankfort Park, Dundrum.
- Zebra Crossing was installed at Brookfield Avenue, Blackrock.
- Continued management of the School Warden Service which includes- 73 permanent and 18 reserves.
- 79 cycle parking spaces were installed on private and public spaces.
- A total of 1,849 pupils in 36 schools took part in the Cycle Right Cycle training programme assisted by DLR.
- In conjunction with An Garda Síochána as part of the Traffic Advisory Group, Traffic and Road Safety staff dealt with 282 requests for Statutory lining and signing in 2024.

Paid Parking Control

The Council, through its dedicated Parking Enforcement Contractor, provides a parking enforcement service with an emphasis on using the service to maintain a smooth flow of traffic and to ensure compliance with Dún Laoghaire-Rathdown's Parking Control Bye-Laws 2020. A key objective of the service is to ensure the turnover of parking spaces, particularly within town centre areas, to support local businesses and ensure accessibility for visitors and residents alike.

The Paid Parking Section administers a residential parking permit scheme in paid parking areas, offering eligible residents the opportunity to purchase annual permits and visitor permits for their guests.

The section also works closely with other Departments within DLR, utility providers and private operators, to suspend paid parking bays in order to facilitate essential road maintenance and construction projects within the County.

Key Achievements in 2024

- 3,407 Resident Permits issued.
- Cashless parking introduced in a further two locations. There are now 20 cashless zones in the County.
- 4 car clubs operating in the Dún Laoghaire-Rathdown area with a total of 82 permits issued to car club vehicles.
- 67% of all Parking Charge transactions completed were cashless.
- 44,761 Visitor Permits issued.

Fleet Management

The Fleet Management Section is responsible for the day-to-day management of the garage and 315 fleet vehicles. This includes:

- Ensuring compliance with RSA and road, traffic legislation; insurance, car tax, vehicle registration, NCTs.
- Procurement of vehicles through purchasing, hire and lease agreements; in the order of EV, HVO and newer more efficient diesel engines where the infrastructure allows.
- Vehicle testing (CVRTS), servicing, and repairs.
- Scrappage of old, redundant fleet.
- Breakdowns - ensuring that mechanics are available 24/7 in the event of an emergency / breakdown.
- Branding of vehicles.
- Management of the mymobilityhub EV booking platform for the EV pool including the EV training of staff.
- Management of GPS system, incl; GPS installations, provision of various reports to line managers on idling, out of hours, speeding, out of boundary.
- Maintenance of the national fleet register.
- Management of fuel card system for fleet fuel incl diesel and HVO – reporting on consumption to the energy team.

- Management of the E Toll account.
- Provision and delivery of driver training for Walk Around Checks.
- Management of insurance cases and claims for fleet.
- Organisation of driving lessons for all departments, B license, C license for example.

Key Achievements in 2024

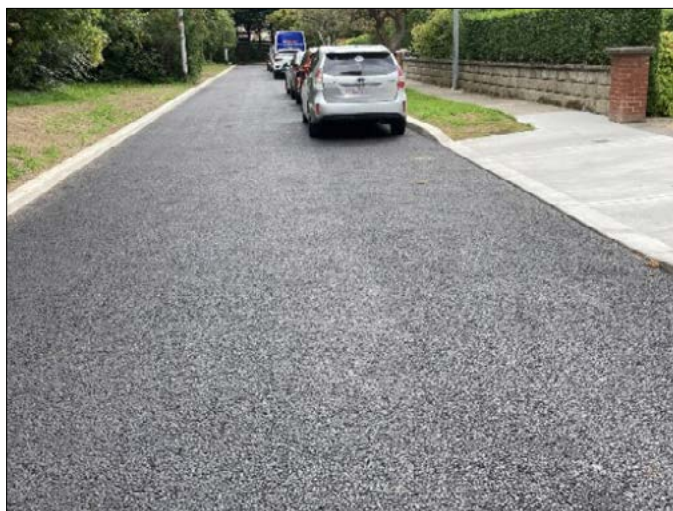
- Reduction in the number of Hired vehicles in the Fleet.
- Introduction of HVO (Hydrotreated Vegetable Oil) into the Fleet. DLR now have 21 vehicles running on HVO.
- Removal and decommissioning of 14 older diesel vehicles. (Possibly to be donated to the Ukrainian relief effort).
- 3 5000 litre tanks for HVO in operation @ Ballyogan, The Pier and Marlay Park.

Actions Planned for 2025

- To upgrade the fleet to more modern vehicles.
- Begin the trialling of 3.5 Tonne and 7.5 Tonne EVs (Electric Vehicles) for use by our outdoor crews.
- Initiate a project to review the EV charging infrastructure at the Ballyogan Depot and across the organisation.
- Introduction of smart charging meters at Town Hall Dún Laoghaire.
- Transition to more sustainable solutions (EV & HVO) with respect to the hired fleet, and work towards an overall reduction of our Carbon Footprint.

Road Maintenance

The Road Maintenance Section maintains a network of approximately 823km of roads and approximately 1,400km of footpaths. The section carries out a wide range of maintenance works including road resurfacing, footpath programmes, bridge & structure maintenance, drainage & gully repairs, cycleway maintenance and an accessibility works programme, as well as other works. The section also processes insurance claims,



neighbourhood watch applications, hedge cutting notices and footpath dishing applications.

Key Achievements in 2024

- €3.1 million in TII funding for the final phase of the N11 resurfacing from Loughlinstown to Cornelscourt (inbound).
- €1.8 million in NTA funding for the Glenageary Road Upper Active Travel Scheme to supplement Road, Footpath, Cycleway and Accessibility Improvement schemes.
- Footpath Programme: footpath length of approximately 11.1km reconstructed/ resurfaced by DLR Road Maintenance staff and contracted staff.
- Road Resurfacing Programme Major Works (Roads Programme) resurfacing of a road length of circa 13.5km.
- Road Resurfacing Programme Minor Works (Patching Programme) - road length of circa 4km reconstructed/ resurfaced.
- Sustainable patching works carried out on 2,500sq. m of roads throughout the County.
- Substantial drainage and gully repair works carried out at circa 30 locations.
- Extensive resurfacing and footpath upgrades completed in 2 Estate Management Forum locations.
- Accessibility improvements were implemented at 3 locations.
- Bridge Works – Deck sealing and antiskid surfacing applied to 2 pedestrian bridges over the old N11 (dual carriageway).

Roads Control

The Roads Control Unit is responsible for the control and management of Roadworks throughout the County. The section also processes section 254 licenses, surface permit applications including permits for hoarding, scaffolding, skips and abnormal loads and in the final stage of the programme of permanent reinstatements repair works on behalf of Uisce Éireann under a service level agreement.

The unit conducts restoration works on the roads and footpaths that have deteriorated directly due to utility or private development works by utilising 'long-term impact' charges collected from the road opening licences.

The Roads Control team strive to improve the quality of the roads and footpaths by agreeing the most beneficial reinstatement required following any excavation works.

Key Achievements in 2024

- Expansion of Roads Control Team to assist with the additional work arising out of Uisce Éireann becoming a fully licensed authority in 2024, and to increase the number of inspections being carried out on site works.
- Processed 24 Section 254 license applications.
- Processed and granted 846 applications.
- Processed 758 licences to T.5 Certification.

- Completed more than 300 Uisce Éireann reinstatements.
- Processed and granted 185 surface and hoarding applications.
- Completed remedial work and full reinstatement on Landscape Road following Uisce Éireann watermain rehabilitation works.
- Completed full concrete road restoration works at Clonkeen Crescent off Pottery Road following ESB works.
- Ferndale Road, Ballyman Road and a large section of Thornhill Road full road reinstatement following completed works.

Public Lighting

The Public Lighting Section take in charge, install, operate, monitor, repair, upgrade and maintain all the lighting infrastructure on DLR-controlled roads, laneways, walkways and parks that are accessible to the public 24 hours per day. We also install, operate and maintain trials of lighting column mounted EV charging units, publicly accessible WiFi and environmental monitoring sensors for the NTA, TII and EPA. We are working to reduce energy needs while maintaining and improving the lit environment for all users and keeping them within lighting standards and guidelines. We are working with SMART technologies and renewable energy systems to enable works towards a Net Zero energy use by 2050.

Key Achievements in 2024

- One full year results of the Carbon (Energy) Net Zero street lighting installation in Ireland, results show good energy generation but not enough to meet full energy needs.
- Installation of 936 LED lanterns.
- Installation of 2 additional EV chargers.
- Reduction of 3.5% energy used, while also installing and taking in charge over 100 additional lights and the energy used by the additional EV chargers. We have reached an over 70% energy reduction since 2009.
- Installation of additional new decorative lighting in St Helen's Wood to remove dark areas within the estate.

Cleansing and Beaches

The Cleansing and Beaches Section provides services centred around the cleaning of roads and public spaces, and maintenance of beaches and harbours. The section delivers a wide range of services including:

- Road, footpath, laneway and cycle track cleaning.
- Management of the street litter bin service.
- Maintenance of 22,000 gullies.
- Provision of emergency flood response.
- Dumping/litter clean-ups.
- Management of 2 recycling centres and Countywide bottle banks.

- Weed control throughout the County.
- Management of beaches, harbours and bathing areas, inclusive of Lifeguard provision and Blue Flags.
- Bathing Water Quality Monitoring and Reporting.
- Management of filming and event licenses.
- Management of mooring permits for Coliemore Harbour.
- Management of public conveniences.

Key Achievements in 2024

- Approximately 450 Big Belly Bins were serviced and maintained throughout the County.
- 30 Deep Cleans completed in 16 towns/villages.
- N11 and Wyattville Road Cleansing Projects.
- Extensive seasonal weeding was undertaken throughout the County.
- Successful management of a challenging bathing season.
- Blue Flag status at Seapoint and Killiney maintained with environmental educational activities promoted.
- Recruited seasonal Lifeguards for Seapoint, Sandycove and Killiney Beach.
- Marker Buoys were maintained for swimmers at Seapoint, Dún Laoghaire Baths, the 40 Foot, Sandycove and Killiney Beach bathing locations.
- Completed circa 61,571 street bin collections.
- Purchased circa 12 new big belly bins.
- Support of over 776 voluntary clean-ups.
- Cleaned circa 12,653 gullies.
- Rubbish Collected in tonnes - 3198.84.
- Managed 180 dumping incidents.
- Managed 14 pollution incidents.
- 326 dead animals collected.
- New outdoor shower facility at the Forty Foot delivered in conjunction with Sports Partnership.

Coastal Protection

The Council continues to monitor coastal erosion at key locations along the coast, which are known to be vulnerable to erosion because of their geology and soil type. The key locations are south of Killiney Beach as far as the DLR boundary at Bray.

Key Achievements in 2024

- Ongoing monitoring of the extent of erosion at key locations along the DLR coastline.
- Coastal Defence Strategy update commenced and is due for completion in early 2025.
- Blackrock seafront concrete platforms repairs completed.
- Remedial concrete repair work began on the platform at Seapoint and on access steps 2 and 3. Repair works will be completed Q1 2025.



LEGAL SERVICES DEPARTMENT

LEGAL SERVICES DEPARTMENT

In 2024, the Legal Services Department supported the Executive in the delivery of services in accordance with its mission statement as follows:

“To provide effective, efficient and responsive legal services to our clients, to support our clients in delivering effective outcomes, to play an active role in identifying and managing legal risk, to share our knowledge and expertise with our clients.”

The Legal Department dealt with instructions and requests for advice from the Executive in the following areas:

- Advisory: Legal advice to the Leadership Team and Council staff in relation to DLR’s functions under the various Statutes relating to Local Government.
- Property and land: Acquisition and disposal of property and land, advice, enhanced leasing, leases and licences, tenant purchase, Council loans, Part V agreements and wayleaves.
- Judicial review of administrative decisions.
- Dispute resolution including construction disputes (negotiation, mediation, conciliation).
- Commercial contracts.
- Regulatory enforcement – planning and litter enforcement.
- Civil litigation.
- Recovery of rates and debt collection.
- Corporate Governance.
- Freedom of Information.



APPENDIX

Statement of Financial Position (Balance Sheet) as at 31st December 2024

	Notes	2024 €	2023 €
Fixed Assets	1		
Operational		1,654,488,489	1,559,788,608
Infrastructural		1,755,641,275	1,760,863,357
Community		66,033,259	66,767,307
Non-Operational		119,495,434	100,985,287
		3,595,658,457	3,488,404,559
Work-in-Progress and Preliminary Expenses	2	181,719,019	87,608,491
Long Term Debtors	3	214,262,926	194,813,153
Current Assets			
Stock	4	971,851	1,128,009
Trade Debtors & Prepayments	5	158,484,064	85,172,544
Bank Investments		261,244,100	329,084,402
Cash at Bank		1,557,925	2,541,495
Cash in Transit		125,254	366,532
		422,383,194	418,292,984
Current Liabilities			
Bank Overdraft		–	–
Creditors & Accruals	6	102,882,560	105,203,314
Finance Leases		–	–
		102,882,560	105,203,314
Net Current Assets / (Liabilities)		319,500,634	313,089,669
Creditors (Amounts greater than one year)			
Loans Payable	7	86,058,015	92,008,761
Finance Leases		–	–
Refundable Deposits	8	47,886,847	44,714,581
Other		138,157,309	115,133,597
		272,102,171	251,856,938
Net Assets / (Liabilities)		4,039,038,865	3,832,058,934
Represented By			
Capitalisation	9	3,595,658,457	3,488,404,559
Income WIP	2	167,351,133	79,691,028
General Revenue Reserve		8,967,053	8,930,297
Other Specific Reserves		12,033,190	12,033,190
Other Balances	10	255,029,032	242,999,861
Total Reserves		4,039,038,865	3,832,058,934

Statement of Comprehensive (Income & Expenditure Account Statement) For Year Ended 31st December 2024

The Income and Expenditure Account Statement brings together all the revenue related income and expenditure.

It shows the surplus/(deficit) for the year.

Note 16 allocates transfers by service division in the same format as Table A of the adopted Local Authority budget.

	Note	Gross Expenditure 2024 €	Income 2024 €	Net Expenditure 2024 €	Net Expenditure 2023 €
Expenditure By Division					
Housing and Building		86,308,001	77,408,488	8,899,513	6,164,259
Roads, Transportation & Safety		32,506,613	12,939,925	19,566,689	18,118,896
Water Services		10,856,975	7,716,650	3,140,326	4,359,879
Development Management		53,479,956	33,288,731	20,191,225	20,292,744
Environmental Services		36,844,398	6,441,623	30,402,775	26,541,452
Recreation & Amenity		43,089,264	6,922,040	36,167,224	32,106,851
Agriculture, Education, Health & Welfare		5,970,133	5,126,416	843,717	(245,431)
Miscellaneous Services		9,676,910	19,882,737	(10,205,827)	(9,333,454)
Total Expenditure/Income	15	278,732,249	169,726,609		
Net Cost of Division to be funded from Rates and Local Property Tax				109,005,640	98,005,197
Rates				108,090,530	98,360,737
Local Property Tax				14,190,098	12,394,063
Surplus/(Deficit) for Year before Transfer				13,274,989	12,749,603
Transfers from/(to) Reserves	14			(13,238,232)	(12,694,886)
Overall Surplus/(Deficit) for Year	16			36,757	54,717
General Reserve at 1st January				8,930,297	8,875,579
General Reserve at 31st December				8,967,053	8,930,296

Statement Of Internal Financial Control (SIFC)

Introduction

I, Frank Curran, Chief Executive (CE) of Dun Laoghaire-Rathdown County Council am responsible for the annual financial statement (AFS), prepared by the Director of Finance, in accordance with the accounting code of practice issued by the Minister under section 107 of the Local Government Act, 2001.

I certify that the financial statements of Dun Laoghaire-Rathdown County Council for the year ended 31 December 2024, are in agreement with the books of account and have been prepared in accordance with the accounting requirements of the Minister of Housing Local Government and Heritage.

The AFS is subject to external audit, by an auditor of the Local Government Audit Service, whose purpose is to form an independent opinion of the accounts and state whether the annual financial statement presents fairly the financial position

of the local authority and of its income and expenditure for the period in question, and whether the transactions of the audited body conform with the statutory or other authorisation under which they purport to have been carried out.

The AFS reports on the day-to-day activity of Dun Laoghaire-Rathdown County Council in the form of the Statement of Comprehensive Income & Expenditure, summarised by Division. The Statement of Financial Position outlines the Dun Laoghaire-Rathdown County Council overall financial position as of the 31st of December 2024.

The Statement of Comprehensive Income represents expenditure and income on the day-to-day running of the Dun Laoghaire-Rathdown County Council.

The key sources of income for Dun Laoghaire-Rathdown County Council are as follows:

	Current Year €	Previous Year €
Goods & Services	58,490,860	57,493,737
Grants & Subsidies	108,675,492	80,091,323
Other Contributions	-	-
Rates	108,090,530	98,360,737
Local Property Tax	14,190,098	12,394,063

Activity on the Income and Expenditure account for 2024 is as follows:

	Current Year €	Previous Year €
Income	294,681,921	254,119,088
Expenditure	278,732,249	239,993,147
Transfers to Capital	15,912,915	14,071,224
Exceptional Item	-	-
Surplus/(Deficit) for	36,757	54,717
Prior Year Adjustment	-	-
Opening Revenue Reserve	8,930,296	8,875,579
Closing Revenue Reserve	8,967,053	8,930,296

The *Statement of Financial Position (Balance Sheet)* represents the total financial activity of the council for the year together with comparative year figures as appropriate.

The statement includes assets and liabilities as follows:

- Assets both recently constructed/purchased and historical assets
- Work in progress and preliminary schemes- mainly roads and housing

- Long Term Debtors – housing loans
- Current Assets- including Stock, Debtors, Cash at bank
- Current and long term liabilities- mortgage and non-mortgage loan borrowings
- Various Reserves/Balances

The Net Assets of Dun Laoghaire-Rathdown County Council at the end of 2024 total €4,039,038,865 and are as follows:

	Current Year €	Previous Year €
Fixed Assets	3,595,658,457	3,488,404,559
Works in Progress	181,719,019	87,608,491
Long Term debtors	214,262,926	194,813,153
Current Assets	422,383,194	418,292,984
Current Liabilities	102,882,560	105,203,314
Net Current Assets/ (Liabilities)	319,500,634	313,089,669
Creditors (Amounts greater than 1 year)	272,102,171	251,856,938
Net Assets/(Liabilities)	4,039,038,865	3,832,058,934

A *Statement of Funds Flow* was introduced as part of AFS 2011. While the guidance of International Accounting Standard 7 Statement of Cash Flows has been followed, the business of local authorities is substantially different to most private sector organisations and therefore some minor changes to the format have been agreed to ensure the data displayed is meaningful and useful within the local government sector.

System of Internal Financial Controls

As CE of Dun Laoghaire-Rathdown County Council, I acknowledge my responsibility for ensuring that an effective system of internal financial control is maintained and operated by the Dun Laoghaire-Rathdown County Council. This responsibility is exercised in the context of the resources available to Dun Laoghaire-Rathdown County Council. Also, any system of internal financial control can provide only reasonable and not absolute assurance that assets are safeguarded, transactions authorised and properly recorded, and that material errors or irregularities are either prevented or would be detected in a timely manner. Maintaining the system of internal financial controls is a continuous process and the system and its effectiveness are kept under ongoing review.

Financial control environment

As CE of Dun Laoghaire-Rathdown County Council, I confirm that a financial control environment containing the following elements is in place:

- Financial responsibilities have been assigned at management level with corresponding accountability.

- Reporting arrangements have been established at all levels where responsibility for financial management has been assigned.
- Formal procedures have been established for reporting significant control failures and ensuring appropriate corrective action.
- There is an Audit Committee which as part of its work programme regularly review the internal financial control system.
- Procedures for all key business processes have been documented.
- There are systems in place to safeguard the assets.

Administrative Controls and Management Reporting

As CE of Dun Laoghaire-Rathdown County Council, I confirm that a framework of administrative procedures and regular management reporting is in place including segregation of duties and a system of delegation and accountability and, in particular, that:

- procedures for key business processes have been documented
- there are systems aimed at ensuring the security of the ICT systems
- there are systems in place to safeguard the assets of the local authority and
- there are appropriate capital investment control guidelines and formal project management disciplines in operation.

Procurement compliance

Dun Laoghaire-Rathdown County Council ensures that there is an appropriate and ongoing focus on good practice in tendering and purchasing and that procedures are in place to ensure compliance with all relevant procurement guidelines.

Internal audit and Audit Committee

As Chief Executive, I can confirm that Dun Laoghaire-Rathdown County Council has an internal audit function with appropriately trained personnel, which operates in accordance with a written charter. Its work is informed by analysis of the financial risks to which Dun Laoghaire-Rathdown County Council is exposed and its annual internal audit plans are based on this analysis. I am satisfied that there are procedures in place to ensure that the reports of the internal audit function are followed up.

I can confirm that Dun Laoghaire-Rathdown County Council has an effective audit committee which carries out an annual effectiveness review of their activities. I can also confirm that an Audit Committee is in place in accordance with the requirements of Section 122 of the Local Government Act 2001 (as amended).

The statutory functions of audit committees as set out in section 59 and 60 of the Local Government Reform Act 2014 are as follows:

- I. to review financial and budgetary reporting practices and procedures within the local authority that has established it;
- II. to foster the development of best practice in the performance by the local authority of its internal audit function;
- III. to review any audited financial statement, auditor's report or auditor's special report in relation to the local authority and assess any actions taken within that authority by its chief executive in response to such a statement or report and to report to that authority on its findings;
- IV. to assess and promote efficiency and value for money with respect to the local authority's performance of its functions; and
- V. to review systems that are operated by the local authority for the management of risks.

I recognise that the audit committee plays a crucial role in the governance framework of local authorities, particularly in the context of increased public sector accountability. They have an independent role in advising the Council on financial reporting processes, internal control, risk management and audit matters as part of the systematic review of the control environment and governance procedures of the local authority.

I acknowledge the Audit Committee's role in the risk management process and in the continuing review of the control environment and governance procedures in Dun Laoghaire-Rathdown County Council.

Risk and control framework

Dún Laoghaire-Rathdown County Council has implemented a risk management system which identifies and reports key risks

and the management actions being taken to address and, to the extent possible, mitigate those risks.

A corporate risk register is in place which identifies the key risks and evaluates and grades them according to their significance. The register is reviewed and updated by the Management Team on a regular basis. There is also a risk register in place for each service division and these are also reviewed and updated on a regular basis.

The outcome of these assessments is used to plan and allocate resources to ensure risks are managed to an acceptable level. The risk register details the controls and actions needed to mitigate risks and responsibilities for the operation of controls are assigned to specific staff.

As Chief Executive, I confirm that key risks and related controls have been identified and processes have been put in place to monitor the operation of those key controls and report any identified deficiencies.

The Statement of Internal Financial Control will be included in the draft Annual Report submitted to Council members by 30 April 2025 and thereafter included in the published Annual Report prepared and adopted by the Council by 30 June 2025.

Signed by:



Frank Curran
Chief Executive

Dated:

15th May 2025

APPENDIX 1 - ENERGY MANAGEMENT

Energy Management and Awareness

The DLR Architects' Department drives the energy and carbon reduction agenda in the County in a range of areas: managing the corporate wide ISO 50001 Energy Management System and cross-departmental Energy Team, monitoring and improving the energy performance in the Council's own buildings, fleet and public lighting, and engaging with stakeholders and government departments relating to energy efficient buildings and decarbonisation across thermal and transport. In 2009 Dún Laoghaire-Rathdown County Council's cross-departmental Energy Team was established and since 2017, DLR has achieved annual ISO 50001 certification.

In 2021, the DLR Climate First Committee was established. It is chaired by the Chief Executive, and Directors of Service and senior management in the relevant departments are members. They have oversight of DLR's decarbonisation strategy and energy efficiency and decarbonisation project pipeline, including SEAI funded Pathfinder projects, to meet the 2030 public sector targets.

The DLR Climate Action Plan, County Development Plan, Corporate Plan, Energy Policy and ISO 50001 Energy Management System are aligned to deliver energy efficiency and decarbonisation goals. The ISO 50001 certification covers the management of electrical energy, thermal energy, and other fuels in public buildings, lighting, and transportation under DLR's control. Significant Energy Users (SEU) include public lighting, fleet, and buildings. The Energy Team includes representatives from each SEU. The organisation conducts various energy efficiency and decarbonisation projects, alongside public, business, professional, and staff initiatives.

One notable event was the two-day Zero Energy Buildings (ZEB) Summit in February 2024, held in partnership with MosArt. The summit featured energy modelling workshops with 110 attendees, and a conference with 35 exhibitors, 30 speakers, and 450 attendees. Local Authorities play a crucial role in promoting sustainable development, and the ZEB Summit highlighted DLR's commitment to green building practices. Frequent communications and events raise awareness, encouraging organisations, professionals, and citizens to take decarbonisation actions.

DLR won the SEAI 'Energy in Buildings' 2024 Award for the Ballyogan Square social housing project. 67 new energy-efficient houses were designed to Passive House standards and A1 BERs, featuring airtightness, insulation, solar PV panels, heat pumps, and MVHR, to ensure low energy bills and improved indoor air quality.

Dún Laoghaire-Rathdown County Council and Clancy Construction worked together in 2024 to pilot a hybrid power system to reduce carbon generated during the construction phase of the St. Laurence's Park apartments and library development. The Hybrid Generator and battery system has reduced 3 generators down to one, reducing the carbon footprint by 70%. The added benefit from this project was the reduction in air and noise pollution, as well as abating fossil fuel

sources. This concept won a LAMA (Local Authorities Members Association) award in February 2025, for best energy smart Initiative.

Based on the Sustainable Energy Authority of Ireland's (SEAI) Monitoring and Reporting (M&R) system, Dún Laoghaire-Rathdown County Council improved energy efficiency by 51% in 2023 compared to the 2009 baseline. DLR's energy-related emissions in 2023 were 47.1% lower than the baseline of the 2016-2018 average compared to an absolute reduction target of 51% by 2030.

However, there remains a significant gap in the non-electrical emissions associated with thermal (heating) and transport with a 17.8% reduction achieved in 2023 of the 51% 2030 reduction target. Significant investment is required to achieve a 51% absolute reduction in greenhouse gas emissions by 2030 and to meet our emissions targets of net zero carbon by 2050.

Actions undertaken in 2024

The Public Lighting and EV section carried out hybrid solar powered public lighting trials, and street lighting LED upgrades have led to 91% of all Street lighting having LED lights. Overall, a 70% saving in energy has been achieved since the 2009 Baseline. Over 300m of electrical infrastructure has been replaced along with 13 EV chargers reestablished and connected in 2024.

Blackrock Library received a full LED lighting upgrade, that was well received by customers and staff. This has helped to reduce the electrical consumption significantly. Cabinteely Library also had secondary glazing installed, to improve thermal comfort for all users.

The installation of Heat pumps is proving to have a very positive effect on lowering gas consumption in both Dalkey and Deansgrange Libraries, with reductions of 70% and 99.84% respectively on fossil fuel consumption.

There has been a successful take up of the libraries home energy Savings Kits (HESKs) that are available across the 8 branches of DLR Libraries. The branches were also active in hosting multiple workshops and talks, on saving energy and sustainability with schools, young people and adults alike. The HESKs have been loaned 384 times since their introduction in 2022. Due to its popularity, 25 additional thermal leak detectors and 25 plug-in energy monitors were purchased to loan out 268 and 195 times respectively.

Ballyogan Operations Centre received a large overhaul of energy efficiency measures by removing the defunct biomass boiler, installing air and water source heat pumps, upgrading the solar thermal array and DHW system. This allowed the building to avoid a net CO2 heat related input of 43.8 tonnes. In addition, improved energy metering was employed and linked up to DLR's energy monitoring platform. Electrical upgrades in mid-December 2023 saw the use of 132 solar panels in a phased project to increase the use of renewable power onsite. Phase two was carried out in 2024, adding an additional 160 panels to

provide a peak generation potential output of 137.24 kilowatts (kW).

In 2024, DLR introduced hydrogenated vegetable oil (HVO) vehicles to the fleet, significantly cutting fossil fuel consumption and fueling an increasing HVO fleet of 21 vehicles. The decommissioning of 14 older diesel vehicles has led the way for more efficient replacement vehicles. Due to the HVO fleet increase, 3 additional HVO tanks of 5000 litres have been needed to supply the demand at the Pier, Marlay Park and Ballyogan fleet depot.

The Harbourmaster Lodge began comprehensive energy efficiency upgrades, including secondary glazing, draught proofing and Solar coating of the south wall glazing in 2024.

The review of County Hall's energy metering installed in 2023, allowed the optimisation in 2024 of control systems providing heating ventilation and Air conditioning (HVAC). This allowed for substantial energy savings within the Corporate Affairs section.

In 2024, DLR Leisure reported that they replaced hand dryers and gym AHU units for energy efficiency, reducing repair costs and enhancing client experiences. Meadowbrook's ISO recertification received very positive feedback from the Auditors.

Actions Planned for 2025

DLR is set to begin two "off-grid" solar PV trials, the first of their kind in all the local authorities. Work will be carried out to upgrade 97 decorative public lights across 18 roads and estates, and to upgrade 1,000 standard public lights. This will achieve 94% LED public lighting across the county. Additionally, DLR will replace 1km of non-compliant cabling and ducting, reconnect and install 12 EV chargers. Plans are also underway to install 20 rapid charger units across 10 locations county-wide to provide extended range of EVs over a short charging period.

In 2025, several projects within the library branches are in the design stage. The DLR LexIcon is planning to install a heat pump and energy-efficient lighting to improve comfort levels and reduce carbon emissions. Cabinteely and Shankill libraries are reviewing upgrades to glazing, insulation, heating, and lighting.

The proposal for an additional 64-panel Solar PV array in phase III at Ballyogan Operations Centre in 2025 aims to enhance sustainability, utilizing all roof space to significantly reduce the council's carbon footprint. It is estimated to reduce energy consumption by 51%. When combined with phases I and II, the project is planned to total 172.68 kW Peak and is estimated to provide an annual avoidance of 77.85 tonnes of CO2 emissions.

In 2025 Fleet management will be integrating the new Fleet Management Systems (FMS) to inform on investment decisions for new vehicles. There is an intention to trial the usage of medium sized EVs to assess their usage on a long-term basis to compliment the fleet with. Further advancement to the EV charging infrastructure will be undertaken at all DLR sites allowing for potential increases of EV fleet, to replace other combustion engine vehicles where possible. Upgrades on Ballyogan Operation Centre's charging system and installing smart charging meters at County Hall for EVs will take place. The Fleet section will also be introducing Energy tracking of vehicles to assess the individual fuel use of vehicles to enable detailed

analysis that can be used to improve driving efficiency. The combination of actions in 2025 will make a significant impact in a reduced carbon footprint for fleet overall.

A second phase of works is planned for 2025 for the Harbourmaster lodge, to complete the installation of a heat pump, solar PV panels, energy efficient lighting, and loft insulation to regulation standards.

We plan to use solar panels, sustainable heating, and LED lighting with controls in the coming year for County Hall under the DeliveREE project. Additional controls were optimised in County Hall, to make significant reductions in energy use.

In 2025, DLR Leisure intends to upgrade Loughlinstown gym's AHU, and discussions are to be held to replace the old boilers, particularly in Monkstown. There are also talks in process to review and plan for the Leisure Centres' ongoing decarbonisation.

APPENDIX 2 - ACRONYMS

AAMP	- Ambient Air Monitoring Programme
BHIS	- Built Heritage Investment Scheme 2021
CCAP	- Climate Change Action Plan
CCMA	- County and City Management Association
CDP	- County Development Plan
CPO	- Compulsory Purchase Order
DHLGH	- Department of Housing, Local Government & Heritage
dlr PPN	- Dún Laoghaire Rathdown Public Participation Network
EPA	- Environmental Protection Agency
ETB	- Education and Training Boards
FSC	- Fire Safety Certificates
FPI	- Forward Planning Infrastructure
GDPR	- General Data Protection Regulation
ICC	- Infrastructure and Climate Change
JPC	- Joint Policing Committee
LCDC	- Local Community Development Committees
LDA	- Land Development Agency
LGMA	- Local Government Management Agency
LIHAF	- Local Infrastructure Housing Activation Fund
LPF	- Local Policing Forums
MUHDS	- Major Urban Housing Delivery Sites
NOAC	- National Oversight and Audit Commission
NTA	- National Transport Authority
OGP	- Office of Government Procurement
OPC	- Older Persons Council
PPN	- Public Participation Network
PQQ	- Pre-Qualification Questionnaire
QQI	- Quality & Qualification Ireland
RIAI	- Royal Institute of Architects
RIHL	- Rebuilding Ireland Home Loan
SDZ	- Strategic Development Zone
SEAI	- Sustainable Energy Authority of Ireland
SHD	- Strategic Housing Development
SICAP	- Social Inclusion and Community Activation Programme
SPC	- Strategic Policy Committee
TAP	- Traveller Accommodation Programme
URDF	- Urban Regeneration Development Fund
WEEE	- Waste Electrical and Electronic Equipment



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