

# DÚN LAOGHAIRE-RATHDOWN LOCAL ECONOMIC AND COMMUNITY PLAN 2016-2021



## Annual Report 2016

# Annual Report for the Dún Laoghaire-Rathdown Local Economic and Community Plan 2016.

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## Introduction:

The Local Government Reform Act 2014 changes mean that the remit of local authorities now includes a renewed and clearer role in economic and community development. Legislation requires that each Local Authority develop and make a Local Economic and Community plan.

2016 was a very busy year for both the DLR Local Community Development Committee and the Economic Development and Enterprise Strategic Policy Committee whose role it was to oversee the development and implementation of the Local Economic and Community Plan for Dun Laoghaire Rathdown.

2016 was the first year of the Local Economic and Community Plan implementation process in Dun Laoghaire Rathdown and there was a lot of learning regarding establishing appropriate and effective implementation structures. An approach was taken to ensure that implementation of actions progresses.

This report will give an overview of the key milestones and achievements during 2016 and will also demonstrate some of the highlights on action delivery in 2016 under the three action pillars of Economic focused actions; Community focused actions and Shared actions (Economic & Community focus).

## Key milestones of the implementation process in 2016

The DLR Local Economic and Community Plan was launched on April 28<sup>th</sup> 2016. The chairs of both the DLR LCDC and the Economic Development SPC presented an overview of the frame work of the plan noting the LECP is structured around 8 high level goals, 21 thematic objectives and 156 individual actions.

On September 20<sup>th</sup> 2016, Minister Simon Coveney, T.D., Minister for Housing, Planning, Community and Local Government, officially launched the first round of six-year Local Economic and Community Plans, at the National Ploughing Championships, in Scraggan, Tullamore, Co. Offaly.

### DLR LECP Co ordination

Mr David Lawless, Administrative Officer in the Economic Development and Tourism section provides a coordination role in the implementation of the DLR LECP. As part of this coordination process a number of inter departmental meetings were held within Dun Laoghaire Rathdown County Council to inform departments about the LECP and support the implementation of agreed actions.

## Formation of the Implementation Advisory Steering Group

A steering group was established to support the implementation of the LECP and its priority actions. This group includes representatives from both DLR Local Community Development Committee and the Economic Development and Enterprise Strategic Policy

Membership in 2016 included:

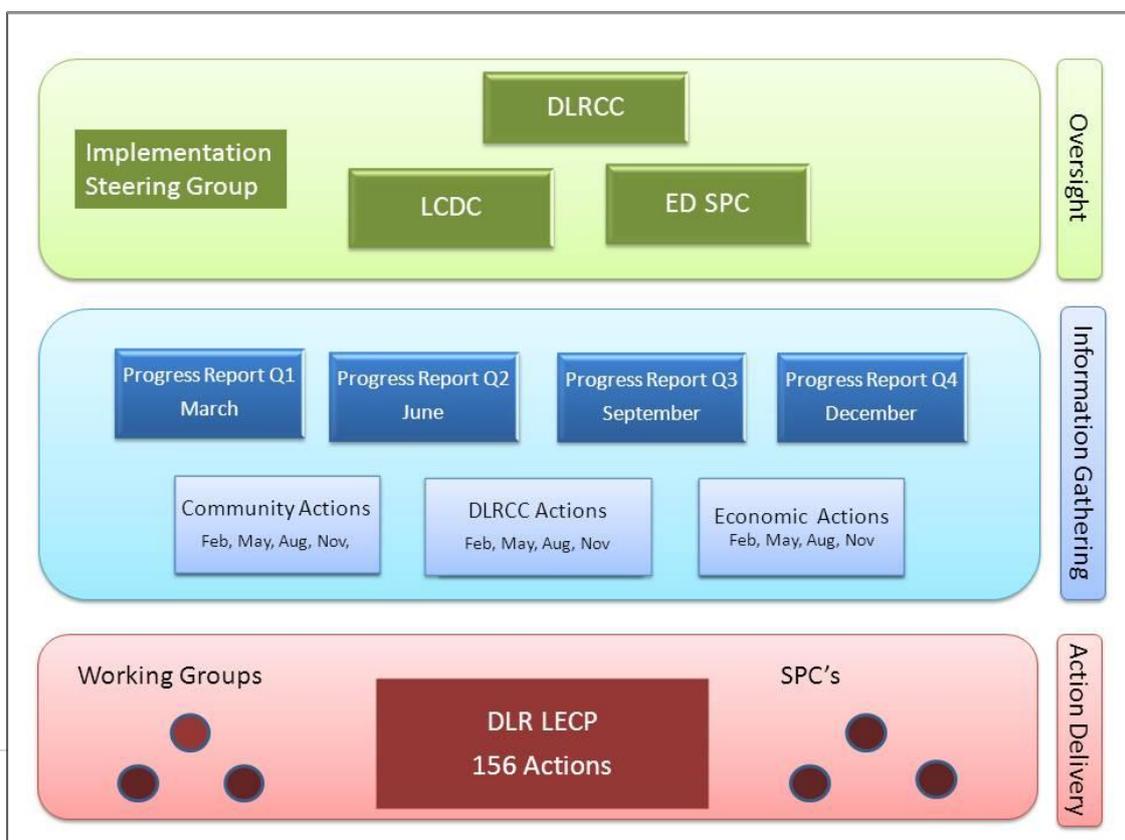
Name:	Representative Organisation
Cllr Barry ward	Chairperson of the Economic Development SPC
Cormac Shaw	Co Chair of the DLR Local Community Development Committee.
Dearbhla Lawson	Director of Economic, Community and Cultural Development.
Inez Bailey	DLR Local Community Development Committee
Georgina Sweetnam	(Acting) Head of Enterprise DLR LEO
Mary Ruane	Senior Executive Officer DLRCC
Helen Griffin	Administrative Officer DLRCC
David Lawless	DLR LECP Coordination

The aim of this group is support the coordination and implementation of the LECP Objectives.

This Steering Group met three times in 2016. June 13<sup>th</sup>, October 7<sup>th</sup>, December 9<sup>th</sup>.

## DLR LECP process coordination in 2016.

The following structure was developed to coordination of the Local Economic and Community Plan process. This structure captured the need to manage the key issues of management oversight, information gathering on actions and action implementation.



The DLR LECP contains 156 actions in total. These actions are wide reaching and varied in terms of scope, definition, responsibility and level of stakeholder engagement. In 2016 a reporting process was developed in stages to capture the information on all LECP actions.

**Stage 1:** An owner, lead departments, support departments, and timelines have been assigned to each action.

**Stage 2:** The activities to implement each action have been identified

**Stage 3:** The status of each action was highlighted using a traffic-light system.



**Red:** Not yet underway  
**Yellow:** Action underway / more to do  
**Green:** Action on schedule / completed

**Stage 4:** Prioritisation process took place to assist in categorising actions in terms of effort and impact eg. which actions are quick wins, how many are large scale projects, which actions are programmed or on-going and are there any actions that require review.

## Presenting progress to LCDC and the Economic Development SPC

Following on from the development of the reporting structure a series of quarterly progress reports were presented to both the DLR Local Community Development Committee and the Economic Development Strategic Policy Committee.

In addition there were discussions regarding the LECP objectives at the LCDC meetings as well as update on specific topics to the SPC.

DLR LECP Progress was presented at the following meeting dates.

***DLR Local Community Development Committee:***

January 27<sup>th</sup>, March 16<sup>th</sup>, May 9<sup>th</sup>, July 6<sup>th</sup>, September 28<sup>th</sup> November 30<sup>th</sup>

***Economic Development SPC:***

March 24<sup>th</sup>, June 23<sup>rd</sup>, September 22<sup>nd</sup>, December 7<sup>th</sup>,

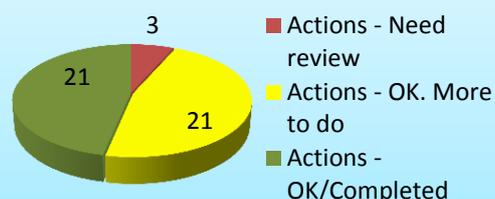
## Highlights on Local Economic and Community Plan, action implementation in 2016

The dlr Local Economic & Community plan 2016 – 2021 contains 156 actions in total. There are six economic-related objectives with forty five supporting actions, eight shared economic and community objectives with sixty seven supporting actions, and six community related objectives with forty four supporting actions.

### Economic focused Actions:

- There are 6 Objectives in this category which contain 45 individual actions.
- 42 are progressing.
- 3 actions require review.

### Economic Actions



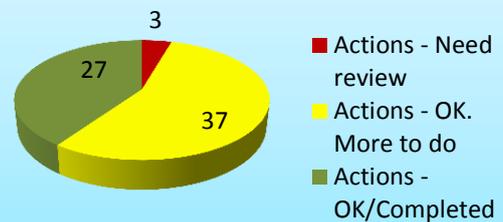
Economic Objective:	Highlights in 2016
<b>Economic Objective 1:</b> Support Employment Expansion in All Key Sectors”	Supported the development of the Dublin Action Plan for Jobs. New Dublin Regional Enterprise Strategy Developed. 119,361.00 in Trading Online Vouchers approved in 2016
<b>Economic Objective 2:</b> Attract New Investment, including in Internationally Traded Businesses and New Start-Ups.	The launch of Digital Dun Laoghaire Initiative took place on September 30 <sup>th</sup> in the DLR Lexlcon. New “Doing Business in Dun Laoghaire Rathdown” promotional brochure developed and is available on <a href="http://www.dlrcoco.ie/en/business/doing-business-dun-laoghaire-rathdown">http://www.dlrcoco.ie/en/business/doing-business-dun-laoghaire-rathdown</a> A scheme of grant supports has been developed including, Business promotion grants, Shop front improvement grants and vacant premises grant.
<b>Economic Objective 3:</b> Develop Green Economy Opportunities, International Services and High-Tech Sectors, and the Marine, Agriculture and Rural Economy	The DLR Chamber of Commerce held their 2016 DLR EnviroCom awards on November 10 <sup>th</sup> supported by the DLRCC Green Business Office. ‘Inspire & Grow’ initiative implemented in collaboration with CoCo Markets. Supported 5 fledgling food businesses to access an 8 week pitch in the Dlr coco Markets. Five Dublin Food Academy Training Programmes held.
<b>Economic Objective 4:</b> Facilitate Innovation and Expansion of Existing Manufacturing and Services Enterprises	Active engagement with the Dun Laoghaire Rathdown Chamber of Commerce Business Associations and Business Improvement District (BID) in Dun Laoghaire and Sandyford . Conference held on 26 October 2016 in the dlr Lexlcon, Organised by the Embassies of Denmark, Finland, Norway and Sweden in collaboration

	<p>with Design &amp; Crafts Council Ireland and the National College of Art and Design.</p> <p>190 (of 345 parking meters) are now smart meters offering credit/debit card and wave and pay facilities.</p> <p>4 Kick Start Your Own Food Businesses programmes completed in 2016</p> <p>3 Food Academy programmes completed in 2016</p> <p>2 LEO supported clients in the Food Sector were nominated and successful in both the “Free From” Food Awards and Fáilte Ireland's Food Champion Programme.</p>
<p><b>Objective 5:</b> Realise Potential of Tourism, Recreation, Heritage and Culture Sectors, and Enhance Links with Diaspora.</p>	<p>Tendering process completed for the development of the DLR Tourism and Marketing strategy.</p> <p>Tourism Strategy commissioned in December 2016.</p> <p>A range of promotional material was produced in 2016 including : Tea &amp; Coffey trail map, Windy Arbour Map, Dublin on the DART publication.</p> <p>A report on the Dun Laoghaire Rathdown Diaspora was produced.</p>
<p><b>Objective 6:</b> Develop an Enterprise-Friendly Environment in the County.</p>	<p>8-Week Teen Entrepreneur STEM, in partnership with DLR Libraries (dlr Lexicon)</p> <p>LEO DLR has relocated to the ground floor in County Hall and will be more accessible for clients.</p> <p>DojoCon – was held on October 21st to 23rd.</p> <p>Over 250 people attended the Dojocon which opened in the dlr Lexicon on Friday 21st October, with visitors from countries including Belgium, France, Germany, Japan, the Netherlands, Romania, Switzerland, Turkey, the UK and the United States</p> <p>A very successful Enterprise Week programme of events was held March 7<sup>th</sup> -11<sup>th</sup> Enterprise Week was held 7th – 11th March 2016</p> <p>Dublin Economic Monitor launch</p>

## Economic and Community focused Actions

- There are 8 Objectives in this category which contain 67 individual actions.
- 64 are progressing.
- 3 actions require review.

## Shared Economic & Community Actions



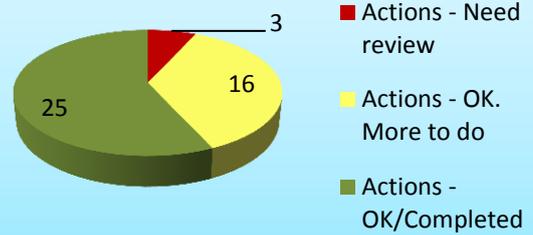
Shared Objective:	Highlights in 2016
<p><b>Objective 7:</b> Access to a Range of Services and Amenities, including Good Quality Housing, at Affordable Levels, Suited to Needs, and as far as possible, at the Tenure of Choice</p>	<p>3 year Capital Program 2016-2018 adopted by Council in 2016 to support improved living and well-being of communities.</p> <p>New IT system for Choice Based Letting System. 300 Inspections carried out up to end of September 2016.</p> <p>As part of the DLRCC Traveller Accommodation Programme, 9 permanent Housing units refurbished at Glendruoid and St Louises Park.</p>
<p><b>Objective 8:</b> Support Lifelong Learning, Enterprise Development and Strengthen Employment in Local Communities</p>	<p>Workshop held with the Education &amp; Training Board to explore synergies across respective strategies to achieve Lifelong Learning and a Learning County</p> <p>During 2016, 19 in-school primary school workshops on enterprise and business have been held across the county. These are 2 day workshops which culminate in a 'Dragon's Den' pitch by the students</p> <p>National Women's Enterprise Day was held on 19th October. A regional event which took place in collaboration with the four Dublin LEO's and hosted by LEO Fingal.</p>
<p><b>Objective 9:</b> Support Locally-Based Creative and Knowledge Enterprises, and Strengthen Up-Skilling within the County, including Support for Start-Ups and for Business Incubation Facilities</p>	<p>72 Entries (a record number for DLR) were received for Ireland's Best Young Entrepreneur's competition with the County final held on November 30<sup>th</sup> 2016.</p> <p>By end of October 2016 – 343 clients had availed of Business Advice &amp; Mentoring, 1427 had attended training courses, and 869 attended networking events.</p> <p>Pop-up shop fully booked in 2016, with 19 individual business lettings, accessing this facility.</p>
<p><b>Objective 10:</b> Facilitate Access to Affordable, Quality Early Childhood Care and Education, including School-Age Childcare, to remove a Barrier to Employment</p>	<p>The DLR County Childcare Committee, Southside Partnership and Barnardos, continue to work with and facilitate the development of Southside Childcare Action Network (SCAN), a network of community childcare services in DLR.</p> <p>The DLR County Childcare Committee administered for Dun Laoghaire Rathdown the 2016 scheme of Capital grants, Parent and Toddler grants and Childminder grants.</p> <p>The DLR County Childcare Committee continue to administer the Learner</p>

	<p>Fund which is a subsidised fund for bringing childcare workers to the required FETAC Level 5 qualifications by December 2016.</p>
<p><b>Objective 11:</b> Facilitate the Delivery of Transportation, Enhanced Connectivity and Other Infrastructure in the County</p>	<p>County Cycle Forum set up in September 2016 to provide a focus on cycling issues.</p> <p>Cycling activities were held during Bike Week in June 2016 including a schools art competition and a free family day in Cabinteely Park</p> <p>The DLR/AXA Roadsafe Roadshow took place on the 10th and 11th October 2016 in the Royal Marine Hotel, Dún Laoghaire. 2,500 transition year students were in attendance.</p> <p>Introduction of Electric Vehicle and car club parking bays at Dart Stations</p>
<p><b>Objective 12:</b> Promote and Improve the Prosperity and Sustainable Development of Town, District and Neighbourhood Centres</p>	<p>Dún Laoghaire-Rathdown County Council completed an audit (examination and evaluation) of the towns and villages in the County, in order to access strengths and opportunities and to assist in considering future investment programmes.</p> <p>Dún Laoghaire Christmas Festival held from Friday November 26th until Sunday January 28th</p> <p>Sandyford have formally established a new Business Improvement District.</p> <p>As part of the Smart Dublin project DLRCC has established an inter departmental Smart City Team to promote and develop a range of smart projects in the county.</p>
<p><b>Objective 13:</b> To Increase the Level of Philanthropy in Dún Laoghaire-Rathdown and to expand the Community of Engaged Donors who are Regular, Strategic, Long-Term Contributors to Good Causes</p>	<p>The Dun Laoghaire Rathdown Volunteer Centre collaborated with DLR County Council on two volunteer events in 2016, including the annual DLR Volunteer Awards</p> <p>Southside Partnership organised a workshop on Social Enterprise which took place as part of Local Enterprise Week 2016</p>
<p><b>Objective 14:</b> Protect the Natural and Built Environment for the current and future generations through the protection and preservation of local biodiversity and cultural heritage; the promotion of environmental awareness; the enhancement of resource efficiency and the promotion of smart, sustainable energy structures technologies and practices</p>	<p>The Re-Imagine Fashion event took place on October 27<sup>th</sup> in the Lexicon, Dún Laoghaire. Hosted by DLRCC In collaboration with the Eastern Midland Regional Waste Office and supported by Barnardos, Rediscover Fashion, Sallynoggin Senior College and Blackrock Further Education Institute.</p> <p>Very successful spring and Summer Heritage programmes held.</p> <p>In conjunction with Business in the Community Ireland, Econ conserve and with the support of two large corporate partners – Amgen and Bank of Ireland, the Greening supply chain project was completed in 201</p>

## Community Focused Actions

- There are 7 Objectives in this category which contain 44 individual actions.
- 41 are progressing.
- 3 actions require review.

## Community Actions



Community Objectives:	Highlights in 2016
<p><b>Objective 15:</b> Develop a supportive environment and promote healthy lifestyle choices so that everyone, regardless of ability, education or income has the opportunity for better physical and mental health and well-being, through access to community services, amenities, sports, recreation and a high quality public realm.</p>	<p>A new Head of Service for the Health &amp; Wellbeing was appointed by the HSE in 2016.</p> <p>DLR Community 5K took place on the 8th October with 1,200 participants of all ages and abilities.</p> <p>The DLR Drugs and Alcohol Task Force organised an Integrated Collaborative Practice Programme. A conferring ceremony for 12 graduates of this programme was held on 8th Sept 2016 in County Hall.</p> <p>The Dun Laoghaire Rathdown Sports Forum held 4 meetings in 2016.</p>
<p><b>Objective 16:</b> Support families within the county.</p>	<p>A new Children's &amp; Young Persons Services Committee Coordinator was appointed in 2016.</p> <p>Tusla has established a Prevention, Partnership &amp; Family Support (PPFS) Steering Group for Dun Laoghaire Rathdown.</p> <p>8 individual DLR Family Events were held in 2016. The Samhain event took place in Marlay Park on Sunday 30 October with over 20,000 people taking the Haunted Forest Walk</p> <p>A successful DLR Festival of Inclusion took place in 2016. October 7<sup>th</sup> to 15<sup>th</sup>, with over 53 events as part of the programme. Over 6,000 people engaged with the programme. Events included DLR Inclusive Fashion Show, The Big Sing with 400 singers from a range of inclusive choirs.</p>
<p><b>Objective 17:</b> Support an age-friendly county.</p>	<p>Public Age is a DLR supported open call to architect-led multidisciplinary teams to explore how our public spaces can work better for older people to ensure our public spaces contribute to, rather than inhibit, our health, wellbeing and positive ageing.</p> <p>The DLR Age Friendly Strategy was approved by the County Council and launched.</p> <p>DLR County Council Community Grants Scheme has supported a wide range of community based initiatives for older people -total value €26,000: Older Person support, Befriending Service, Dance Classes, Tai Chi classes, Day trips and Music Events</p>

	<p>New Garda Mobile Support Project for older people was launched in 2016. An Garda Síochána have also developed a Tec-Spert Programme, with a pilot programme run over 3 days with 30 students and 30 older people</p> <p>The DLR Network for older People launched their new Website. <a href="http://olderdlr.ie/">http://olderdlr.ie/</a></p>
<p><b>Objective 18:</b> Support a safe and secure county</p>	<p>The DLR JPC six year work plan was developed and signed off by the JPC at their meeting on June 15<sup>th</sup> 2016.</p> <p>Submission made to the Policing Authority on the Code of Ethics for An Garda Síochána.</p> <p>Three Local Policing forums have been developed these include: <i>(1) Loughlinstown / Shankill / Ballybrack.</i> <i>(2) Sandyford / Stepside.</i> <i>(3) Central Dun Laoghaire.</i></p> <p>These LPF meet every two months. Local action programmes are developed for each LPF.</p> <p>The DLR JPC held an open public meeting on Community Safety issues in the county on November 9<sup>th</sup> 2016.</p>
<p><b>Objective 19:</b> Develop capacity building within communities to create improved support for individuals and community organisations, enabling them to meet the needs of their areas more effectively</p>	<p>Southside Partnership implemented the SICAP programme in DLR in 2016. Some key DLR SICAP indicators / targets achieved in 2016:</p> <p><b>1,047</b> individuals worked with on a one to one basis</p> <p><b>51</b> Community Groups received advice and development support.</p> <p><b>1,092</b> Children received educational or developmental support</p> <p><b>650</b> individuals received employment support</p> <p><b>215</b> individuals supported into self-employment</p> <p>Southside Partnership has developed an Autumn and Winter training programme for local community groups.</p> <p>2016 Services Plans developed for 12 of the DLRCC Estate Management Areas</p> <p>Southside Partnership held a workshop on Power &amp; Participation in early June 2016. 20 female attendees from diverse backgrounds and demographics attended.</p>
<p><b>Objective 20:</b> Support marginalised communities through collaboration with local communities and agencies to reduce social exclusion and poverty, and value cultural diversity, to include individuals, members of the travelling community, and other target groups</p>	<p>DLR Rural Task force has been re-established. Fingal Rural Partnership organised held public meetings on Nov 15<sup>th</sup> &amp; 17<sup>th</sup></p> <p><b>243</b> DLRCC Community Grants, to the value of more than <b>€184,000</b> approved in 2016.</p> <p>A new Community Café has been established and opened in November.</p> <p>A new LEADER Development Strategy developed and approved in 2016.</p> <p>A new support project for young people addressing drug issues has been established by the DLR drugs &amp; Alcohol Task Force</p>

<p><b>Objective 21:</b></p> <p>Develop and encourage community spirit, public participation and volunteering which allow greater community development for all within the county</p>	<p>Current PPN membership is 270 organisations (up from 190 in 2015)</p> <p>DLR Comhairle na nOg Co-Ordinator was appointed in May 2016. The Comhairle na nOg AGM took place on 17th Nov 2016</p> <p>DLRCC are participating in an URBACT III network called CHANGE. Looking at the issue of participation in the design and delivery of services.</p>
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## Eastern and Midland Regional Assembly (EMRA) Review of Local Economic and Community Plans (LECPs)

In December 2016, the Eastern and Midland Regional Assembly (EMRA) facilitated a workshop with Local Authority representatives. The aim of the workshops is to gather key insights from staff involved in driving the LECPs and to set out key lessons and recommendations for the review of LECPs in the future.

The next stage of implementation is critical for the success of the LECPs. The plans identify a wide range of cross sectoral initiatives, which emerged as a result of extensive multi-stakeholder engagement and public consultation processes, leading to high expectations for delivery.

The future success of the LECPs may be measured by the extent to which they can drive synergies through collaboration for the development of new strategic initiatives. This will require strong interagency and cross sectoral mechanisms to be embedded and the strategic alignment of LECPs with regional, national and European policy to leverage new funding.

## Glossary

BID	Business Improvement District
DLR	Dún Laoghaire-Rathdown
DLRCC	Dún Laoghaire-Rathdown County Council
DojoCon	CoderDojo Community Conference
ED & E SPC	Economic Development & Enterprise Strategic Policy Committee
EMRA	Eastern & Midland Regional Assembly
FETAC	Further Education and Training Awards Council
HSE	Health Service Executive
JPC	Joint Policing Committee
LCDC	Local Community Development Committee
LECP	Local Economic and Community Plan
LEO	Local Enterprise Office
LPF	Local Policing Forum
PPFS	Prevention, Partnership & Family Support
PPN	Public Participation Network
SCAN	Southside Childcare Action Network
SICAP	Social Inclusion and Community Activation Programme
SPC	Strategic Policy Committee
STEM	Science, Technology, Engineering, and Mathematics