



DÚN LAOGHAIRE  
-RATHDOWN  
COUNTY COUNCIL



Annual Report  
**2021**

Front Cover Photos

Kilternan Close & Roger Casement Statue

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# Foreword

We are very pleased to introduce the Council's Annual Report 2021, which outlines the work of the Council in delivering on its wide range of vital public services and a number of major projects during the year, all of which contributed to putting Dún Laoghaire-Rathdown to the fore in terms of local public service provision, including housing, public realm schemes and infrastructure development, ensuring that our County is an attractive and inclusive place in which to live, work, invest and visit.

2021 was another challenging year for local society, the local economy and the County Council. We continued to work through the Covid pandemic and deal with the different challenges and opportunities that it presented.

Throughout the year, the Council continued to work to provide the highest quality services to its citizens. This was achieved through a combination of in-person and remote working. This blended form of working ensured that disruption to services throughout 2021 was kept to a minimum. We continued to work towards improving our Public Realm, with the pedestrianisation of Georges Street Lower trialed over the Summer and further works carried out on Active Travel programme.

The Council continued to deliver its full range of services across the county despite the ongoing pandemic. Work continued on the County Development Plan 2022-2028, Housing provision increased, grants and supports to local businesses and community groups were enhanced and key pieces of infrastructure delivered despite restrictions.

Some of the achievements, highlights and awards for the Council in 2021 are listed below:

## 2021 Awards:

- dlr won the SEAI Energy Team of the Year Award
- dlr won an RIAI Award in The Public Space category
- An Taisce Green Flags awarded to Deansgrange Cemetery, Blackrock Park, Marlay Park, Cabinteely Park, Shanganagh Park and The People's Park
- Irish Council for Social Housing Award 'Housing for Families' (Large) Category
- RIAI Building for All Award for Universal Design 2020 (awarded in 2021)
- Excellence in Local Government awards in the category Sustainable Environment for dlr's Coastal Mobility Route

## Highlights of 2021:

- The first 'Electric Charging Disabled Bay in Sandyford,' was launched in conjunction with the Council's Disability Steering Group
- First "Cashless" Paid Parking Scheme introduced in Ashlawn, Dundrum

- Official opening of Sandyford Cycle Route by An Cathaoirleach Lettie McCarthy
- Roger Casement statue installed at Dún Laoghaire Baths site
- Launch of Dún Laoghaire Harbour Water Safety Patrol Boat
- Preparation of our new County Heritage Plan 2021 – 2025
- Launch of the FULL Management Development programme in dlr
- Ongoing development of the draft County Development Plan 2022 - 2028

## Projects completed:

- Construction of 23 new dwellings completed by the Council in 2021 at Broadford Court, Ballinteer and Ballyogan Avenue, Dublin 18
- Construction of 116 new dwellings completed by Approved Housing Bodies in 2021 which were supported by the Council through the Capital Advance Leasing Facility and the Capital Assistance Scheme
- Upgrade of the all-weather pitches at Monkstown Leisure

- Haigh Terrace upgrade works
- Stillorgan Village Movement Framework Plan Phase 2
- Shanganagh Road interim works
- Delivery of alternative access into Killiney Hill Park / Holy Trinity Church
- Major refurbishment of 3 Council-owned properties completed under the Void Programme 2021
- 53 homes upgraded to a minimum of B2 BER rating under the Energy Efficiency/Retrofit Programme
- Major refurbishment of 2 Traveller Specific accommodation properties
- Dún Laoghaire Anseo Street Art Festival
- Completion of the Kilbogget Park Flood Storage Project
- Delivery of the Economic Plan for the future of Dun Laoghaire Harbour
- Public Realm improvements around the Ferry Terminal completed
- Dalkey Heritage Lighting Column Upgrade
- Temporary Toilets installed at Coastal locations in Sandycove & Newtownsmith
- Full condition Survey of the West Pier completed
- 2 full build cycle schemes completed – Drummartin Link Road and Stillorgan Road at Stillorgan Road (N11 – UCD Accessibility)
- Killiney Beach Accessibility & Public Realm Enhancements

- Cycle Greenway completed at Cruagh Wood and Belmont Link
- Meadowbrook Pool retiling project
- All Weather Pitch at Coláiste Eoin & Íosagáin
- Hudson Road Playground
- Blackthorn Playground

### Active travel works including;

- Summer Streets - Dún Laoghaire and Cabinteely
- Kill Ave protected cycle facilities



Frank Curran  
Chief Executive



Lettie McCarthy  
An Cathaoirleach

# Names, Addresses, Party Affiliations & Telephone Numbers of Members of Dún Laoghaire-Rathdown County Council

**AHMED, Kazi (F.G)**

Robin Hill, Sandyford Road, Dublin 16

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**BAKER, Marie (F.G)**

38 Avondale Lawn, Blackrock, Co. Dublin

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23 Convent Road, Blackrock, Co Dublin

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**O'BRIEN Peter (LAB) (P.C)**

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**O'CONNELL, Juliet (LAB)**

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**SMITH, Dónal (F.F)**

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**SMYTH, Carrie (LAB)**

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# Councillor Membership of dlr Committees

✓ - Denotes membership for entire year

◆ - Denotes membership for part of 2021

Councillor Name	Dún Laoghaire Area Committee	Dundrum Area Committee	Organisation, Procedure & Protocol Committee
Ahmed, Kazi (FG)		✓	✓
Baker, Marie (F.G.)	✓		✓
Blain, Emma (F.G)		✓	
Brennan, Shay (F.F.)		✓	
Clark, Michael (FG)	✓		
Colgan, Anne (IND)		✓	✓
Dockrell, Maurice (FG)	✓		
Donnelly, Deirdre (IND)		✓	✓
Dowling, Eva Elizabeth (GP)		✓	
Dunne, Daniel (GP)		✓	
Fanning, Martha (LAB)	✓		✓
Fayne, Mary (F.G.)	✓		✓
Feeney, Kate (F.F.)	✓		✓
Fleming, Michael (IND)		✓	
Gildea, Jim (F.G)	✓		✓
Grainger, Anna (FG)		✓	
Hall, Lorraine (FG)	✓		
Halpin, Melisa (PBP)	✓		✓
Hanafin, Mary (FF)	✓		✓
Kennedy, John (F.G.)		✓	
Kinsella, Patricia (IND)		✓	
Kivlehan, Tom (GP)	✓		✓
Lewis, Hugh (IND)	✓		
McCarthy, Lettie (LAB)		✓	◆ Ex officio
McLoughlin, Sean (IND)		✓	
McNamara, Frank (FG)	✓		
Moylan, Justin (FF)	✓		✓
Murphy, Tom (F.F.)		✓	✓
O'Brien, Peter (LAB)		✓	✓
O'Callaghan, Denis (LAB)	✓		✓
O'Connell, Juliet (LAB)	✓		
O'Connell, Maeve (FG)		✓	✓
O'Connor, Oisín (GP)		✓	
Ó Faoláin, Séafra (GP)	✓		✓
O'Leary, Jim (FG)		✓	✓



Councillor Name	Dún Laoghaire Area Committee	Dundrum Area Committee	Organisation, Procedure & Protocol Committee
Power, Una (GP)	✓		◆ Ex officio
Quinn, Dave (SD)	✓		
Saul, Barry (FG)		✓	✓
Smith, Dónal (FF)		✓	✓
Smyth, Carrie (LAB)	✓		

# Councillor Membership of Other Bodies

- ✓ - Denotes membership for entire year
- ◆ - Denotes membership for part of 2021

Councillor Name	Association of Irish Local Government – Standing Policy Council	Audit Committee	Dalkey Heritage Town Company	DLR Properties	Dodder Greenway Steering Group	Dublin & Dún Laoghaire Education & Training Board	Dún Laoghaire Drugs & Alcohol Task Force	Dún Laoghaire-Rathdown Leisure Services	Dún Laoghaire-Rathdown Mill Theatre Company	Dún Laoghaire-Rathdown Sports Partnership
AHMED, Kazi (FG)						✓				
BAKER Marie (F.G)										
BLAIN Emma (F.G)	✓									
BRENNAN, Shay (F.F)				✓	✓					
CLARK, Michael (FG)						✓				
COLGAN Anne (IND)	✓	✓								
DOCKRELL, Maurice (FG)										
DONNELLY, Deirdre (IND)							✓			✓
DOWLING, Eva Elizabeth (GP)					✓					
DUNNE, Daniel (GP)										
FANNING, Martha (LAB)										
FAYNE Mary (F.G)										
FEENEY Kate (F.F)	✓									
FLEMING, Michael (IND)										
GILDEA Jim (FG)										
GRAINGER, Anna (FG)										
HALL, Lorraine (FG)										
HALPIN, Melisa (PBP)										
HANAFIN, Mary (FF)										
KENNEDY John (F.G)										
KINSELLA, Patricia (IND)										
KIVLEHAN, Tom (GP)		✓		✓						
LEWIS, Hugh (IND)										
McCARTHY Lettie (LAB)										
MCCLOUGHLIN, Sean (IND)										
MCMAMARA, Frank (FG)										
MOYLAN, Justin (FF)			✓							

Councillor Name	Association of Irish Local Government – Standing Policy Council	Audit Committee	Dalkey Heritage Town Company	DLR Properties	Dodder Greenway Steering Group	Dublin & Dún Laoghaire Education & Training Board	Dún Laoghaire Drugs & Alcohol Task Force	Dún Laoghaire-Rathdown Leisure Services	Dún Laoghaire-Rathdown Mill Theatre Company	Dún Laoghaire-Rathdown Sports Partnership
MURPHY, Tom (FF)								✓		
O'BRIEN Peter (LAB)					✓		✓		✓	
O'CALLAGHAN, Denis (LAB)										
O'CONNELL, Juliet (LAB)			✓					✓		
O'CONNELL, Maeve (FG)										
O'CONNOR, Oisín (GP)				✓				✓		
Ó FAOLÁIN, Séafra (GP)										
O'LEARY, Jim (FG)		✓								
POWER, Una (GP)						✓	✓			✓
QUINN, Dave (SD)										
SAUL, Barry (FG)				✓						
SMITH, Dónal (FF)										
SMYTH, Carrie (LAB)				✓						

- ✓ - Denotes membership for entire year
- ◆ - Denotes membership for part of 2021

Councillor Name	Dún Laoghaire-Rathdown Theatre Company	Eastern & Midland Regional Assembly	Irish Public Bodies Mutual Insurances Limited	Joint Policing Committee	Local Authority Members Association	Local Community Development Committee	Lord Edward Fitzgerald Memorial Fund	Local Policing Forum: Dundrum & Stillorgan	Local Policing Forum: Dún Laoghaire
AHMED, Kazi (FG)				✓		◆ Resigned May 2021			
BAKER, Marie (FG)						◆ Appointed May 2021			
BLAIN Emma (FG)									
BRENNAN, Shay (F.F)				✓				◆ Appointed July 2021	
CLARK, Michael (FG)				✓					
COLGAN Anne (IND)				✓					
DOCKRELL, Maurice (FG)									
DONNELLY, Deirdre (IND)	✓						✓		
DOWLING, Eva Elizabeth (GP)				✓			✓	◆ Appointed July 2021	
DUNNE, Daniel (GP)						✓			
FANNING, Martha (LAB)									
FAYNE Mary (F.G)						✓			
FEENEY Kate (F.F)						✓			
FLEMING, Michael (IND)									
GILDEA Jim (FG)		✓							
GRAINGER, Anna (FG)				✓					
HALL, Lorraine (FG)				✓					
HALPIN, Melisa (PBP)									
HANAFIN Mary (F.F)	✓	✓		✓			✓		
KENNEDY, John (F.G)				✓					
KINSELLA, Patricia (IND)									
KIVLEHAN, Tom (GP)									
LEWIS, Hugh (IND)									
McCARTHY Lettie (LAB)				✓		✓			

Councillor Name	Dún Laoghaire-Rathdown Theatre Company	Eastern & Midland Regional Assembly	Irish Public Bodies Mutual Insurances Limited	Joint Policing Committee	Local Authority Members Association	Local Community Development Committee	Lord Edward Fitzgerald Memorial Fund	Local Policing Forum: Dundrum & Stillorgan	Local Policing Forum: Dún Laoghaire
MCLOUGHLIN, Sean (IND)									
MCNAMARA, Frank (FG)				✓					
MOYLAN, Justin (FF)					✓				✓
MURPHY Tom (F.F)									
O'CONNOR, Oisín (GP)				✓					
O'BRIEN Peter (LAB)		✓							✓
O'CALLAGHAN, Denis (LAB)				✓					
O'CONNELL, Juliet (LAB)	✓								
O'CONNELL, Maeve (FG)			✓						
Ó FAOLÁIN, Séafra (GP)				✓					
O'LEARY, Jim (FG)									
POWER, Una (GP)									
QUINN, Dave (SD)									
SAUL, Barry (FG)									
SMITH, Dónal (FF)									
SMYTH, Carrie (LAB)				✓					

- ✓ - Denotes membership for entire year
- ◆ - Denotes membership for part of 2021

Councillor Name	Local Policing Forum: Loughlinstown, Ballybrack & Shankill	Local Policing Forum: Sandyford / Stepaside Area	Local Traveller Accommodation Consultative Committee	Memorials Committee	Public Arts Steering Committee	Regional Health Forum	Sandyford BID Company	Southside Partnership DLR	Sutton to Sandycove (S2S)
AHMED, Kazi (FG)									
BAKER, Marie (FG)				◆ Appointed July 2021	✓				
BLAIN, Emma (FG)									
BRENNAN, Shay (F.F)									
CLARK, Michael (FG)				✓	✓				
COLGAN, Anne (IND)									
DOCKRELL, Maurice (FG)									
DONNELLY, Deirdre (IND)									✓
DOWLING, Eva Elizabeth (GP)					✓				
DUNNE, Daniel (GP)									
FANNING, Martha (LAB)			✓						✓
FAYNE, Mary (F.G)									✓
FEENEY, Kate (F.F)									✓
FLEMING, Michael (IND)								◆ Resigned July 2021	
GILDEA Jim (FG)						✓			
GRAINGER, Anna (FG)						✓			
HALL, Lorraine (FG)									
HALPIN, Melisa (PBP)				◆ Appointed July 2021					
HANAFIN, Mary (F.F)				◆ Appointed July 2021					
KENNEDY, John (F.G)									
KINSELLA, Patricia (IND)									
KIVLEHAN, Tom (GP)									
LEWIS, Hugh (IND)			✓	✓					

Councillor Name	Local Policing Forum: Loughlinstown, Ballybrack & Shankill	Local Policing Forum: Sandycove / Steppaside Area	Local Traveller Accommodation Consultative Committee	Memorials Committee	Public Arts Steering Committee	Regional Health Forum	Sandycove BID Company	Southside Partnership DLR	Sutton to Sandycove (S2S)
McCARTHY, Lettie (LAB)		✓		◆ Appointed July 2021					
MCLOUGHLIN, Sean (IND)				✓				◆ Appointed July 2021	
MCNAMARA, Frank (FG)									
MOYLAN, Justin (FF)						✓			
MURPHY, Tom (F.F)			✓				✓		
O'CONNOR, Oisín (GP)									
O'BRIEN, Peter (LAB)									
O'CALLAGHAN, Denis (LAB)				✓				✓	
O'CONNELL, Juliet (LAB)									
O'CONNELL, Maeve (FG)									
Ó FAOLÁIN, Séafra (GP)				✓					✓
O'LEARY, Jim (FG)									
POWER, Una (GP)	✓			◆ Appointed July 2021		✓			
QUINN, Dave (SD)				✓		✓		✓	
SAUL, Barry (FG)				✓					
SMITH, Dónal (FF)									
SMYTH, Carrie (LAB)						✓			

# Strategic Policy Committee Membership

- ✓ - Denotes membership for entire year
- ◆ - Denotes membership for part of 2021

Councillor Name	Community, Culture & Wellbeing SPC	Economic Development & Enterprise SPC	Environment & Climate Action SPC	Housing SPC	Planning & Citizen Engagement SPC	Transportation & Marine SPC
AHMED, Kazi (FG)	✓			✓		
BAKER, Marie (F.G)	✓ Chair					✓
BLAIN, Emma (F.G)			✓	✓		
BRENNAN, Shay (F.F)		✓				✓
CLARK, Michael (FG)		✓ Chair	✓			
COLGAN, Anne (IND)				✓	✓ Chair	
DOCKRELL, Maurice (FG)				✓		✓
DONNELLY, Deirdre (IND)	✓					✓
DOWLING, Eva Elizabeth (GP)		✓				✓
DUNNE, Daniel (GP)	✓					✓ Chair
FANNING, Martha (LAB)	✓		◆ Ceased Membership March 2021	✓ Chair Appointed in March 21		
FAYNE, Mary (F.G)		✓	✓			
FEENEY, Kate (F.F)			✓			✓
FLEMING, Michael (IND)	✓	✓				
GILDEA, Jim (FG)		✓		✓		
GRAINGER, Anna (FG)	✓				✓	
HALL, Lorraine (FG)		✓				✓
HALPIN, Melisa (PBP)					✓	✓
HANAFIN, Mary (FF)	✓				✓	
KENNEDY, John (F.G)		✓			✓	
KINSELLA, Patricia (IND)		✓	✓			
KIVLEHAN, Tom (GP)				✓	✓	
LEWIS, Hugh (IND)			✓	✓		
McCARTHY, Lettie (LAB)			✓		✓	



Councillor Name	Community, Culture & Wellbeing SPC	Economic Development & Enterprise SPC	Environment & Climate Action SPC	Housing SPC	Planning & Citizen Engagement SPC	Transportation & Marine SPC
MCLOUGHLIN, Sean (IND)	✓					✓
MCNAMARA, Frank (FG)				✓	✓	
MOYLAN, Justin (FF)	✓			✓		
MURPHY, Tom (FF)					✓	✓
O'BRIEN, Peter (LAB)						✓
O'CALLAGHAN, Denis (LAB)		✓		✓		
O'CONNELL, Juliet (LAB)		✓			✓	
O'CONNELL, Maeve (FG)					✓	✓
O'CONNOR, Oisín (GP)	✓			✓		
Ó FAOLÁIN, Séafra (GP)		✓	✓			
O'LEARY, Jim (FG)			✓		✓	
POWER, Una (GP)			✓		✓	
QUINN, Dave (SD)				✓	✓	
SAUL, Barry (FG)		✓	✓ Chair			
SMITH, Dónal (FF)		✓		✓		
SMYTH, Carrie (LAB)			◆ Appointed March 2021	◆ Ceased Membership March 2021		✓

Sectoral Representatives	Community, Culture & Wellbeing SPC	Economic Development & Enterprise SPC	Environment & Climate Action SPC	Housing SPC	Planning & Citizen Engagement SPC	Transportation & Marine SPC
ALKEN, Gregory						✓
BATTIGAN, Conor		✓ Ceased Membership July 2021				
BROWNE, Dr. Josephine	✓	✓				
CARROLL, Dara					✓	◆ Appointed September 2021
CLOONEY, Elizabeth			✓			
CLINCH, Andrew	◆ Appointed September 2021					
CORBETT, Ger		◆ Appointed July 2021				
DRUDY, P.J.				✓		
DUNNE, Olivia	✓					
EGLINGTON, Aileen		✓				
FENNELL, Gráinne				◆ Ceased Membership September 2021		
FENNESSEY, Bernard				✓		
GALLAGHER, Matt					✓	
GIRVAN, David					◆ Appointed September 2021	
GRACE, Sheila	✓					
GRAYDON, Geraldine					✓	
HAGIN MEADE, Lyn	◆ Ceased Membership September 2021					
HOEY, Gillian				◆ Ceased Membership October 2021		
HOGAN, Orla			✓			
JACOB, Reji Chacko			✓			
JOSEPH, Thomas				✓		
KAVANAGH, Brian	✓					

Sectoral Representatives	Community, Culture & Wellbeing SPC	Economic Development & Enterprise SPC	Environment & Climate Action SPC	Housing SPC	Planning & Citizen Engagement SPC	Transportation & Marine SPC
KING, Dervla			◆ Appointed September 2021			
KELLY, Frances						✓
MAGUIRE, Philip			◆ Appointed December 2021			
MCAREE, Diarmuid			✓			
MCCABE, Caroline		✓				
MEEHAN, Brid					✓	
MOORE, Aaron						✓
MULCAHY, Dan					✓	
MULLEADY, Julie						✓
NEILL, Pat						✓
NGADI, Pierrot	✓					
NOLAN, JOHN R.I.P 15th April 2021						◆
O'FARRELL, Gerard					✓	
O'MAHONEY, Cynthia			◆ Ceased Membership September 2021			
O'NEILL, Sean				✓		
O'TOOLE, John		✓				
Public Participation Network						Vacant
REYNOLDS, Maoiliosa				✓		
SCALLY, Sharon				◆ Appointed October 2021		
SCOTT LENNON, Mark		✓				
SULTAN, Fardus		✓				
WALSH, Michael					✓	
YOUNG, John			✓			

# Councillors Attendance at Meetings in 2021

Councillor Name	Total Number of Meetings	Number of Meetings Attended	%
Cllr Ahmed Kazi	61	61	100%
Cllr Baker Marie	56	56	100%
Cllr Blain Emma	51	42	82.35%
Cllr Brennan Shay	54	48	88.89%
Cllr Clark Michael	49	49	100%
Cllr Colgan Anne	57	55	96.49%
Cllr Dockrell Maurice	51	45	88.24%
Cllr Donnelly Deirdre	50	50	100%
Cllr Dowling Eva Elizabeth	49	46	93.88%
Cllr Dunne Daniel	50	50	100%
Cllr Fanning Martha	53	53	100%
Cllr Fayne Mary	51	50	98.04%
Cllr Feeney Kate	55	48	87.27%
Cllr Fleming Michael	50	41	82%
Cllr Gildea Jim	51	50	98.04%
Cllr Grainger Anna	53	50	94.34%
Cllr Hall Lorraine	51	44	86.27%
Cllr Halpin Melisa	51	34	66.67%
Cllr Hanafin, Mary	58	57	98.28%
Cllr Kennedy John	47	45	95.74%
Cllr Kinsella Patricia	50	45	90%
Cllr Kivlehan Jnr, Tom	51	51	100%
Cllr Lewis Hugh	46	41	89.13%
Cllr McCarthy Lettie	56	55	98.21%
Cllr McLoughlin Sean	51	44	86.27%
Cllr McNamara Frank	49	49	100%
Cllr Moylan Justin	53	53	100%
Cllr Murphy Tom	55	40	72.73%
Cllr O'Brien Peter	57	54	94.74%
Cllr O'Callaghan Denis	55	55	100%
Cllr O'Connell Juliet	45	42	93.33%
Cllr O'Connell Maeve	49	45	91.84%
Cllr O'Connor Oisín	56	55	98.21%
Cllr Ó'Faoláin Séafra	58	52	89.66%
Cllr O'Leary Jim	53	50	94.34%
Cllr Power Una	50	50	100%

Councillor Name	Total Number of Meetings	Number of Meetings Attended	%
Cllr Quinn Dave	46	44	95.65%
Cllr Saul Barry	49	46	93.88%
Cllr Smith Donal	50	34	68%
Cllr Smyth Carrie	51	51	100%

## Conferences/Training Attended During 2021

Date	Conference/Training attended during 2021	Conference or Training	Location	No. of attendees
21.01.21	Ireland's Housing Conference 2021	Conference	Online	3
26.02.21	Local Authority Planning Enforcement Functions	Conference	Online	11
26.03.21	AILG In S AILG County Development Plan service Training	Training	Online	8
30.04.21	AILG Housing Supply Targets & Core Strategies	Training	Online	7
30.04.21	Gaelchultúr Teoranta	Training	Online	1
07.05.21	Local Authority Housing & The Housing Agency	Training	Online	9
28.05.21	AILG County Development Plan Policy Housing Part 2	Training	Online	3
25.06.21	AILG Housing Commitments in the Programme for Government and Affordable Housing Delivery*	Training	Online	5
09.07.21	AILG Delivering Effective Climate Action 2030	Training	Online	3
23.07.21	AILG County Development Plan Housing Part 4	Training	Online	1
2 Year course	Diploma Course in Irish Mode of Study - 2 Year Part Time Online Learning - National University of Ireland Galway	Training	Online	1
06.09.21	Gaelchultúr Teoranta Beginners 1 (Bunrang 1)	Training	Online	2
08.09.21	Gaelchultúr Teoranta Beginners 2 (Bunrang 2)	Training	Online	5
11.09.21	Gaelchultúr Teoranta Upper Intermediate (Meanrang 2)	Training	Online	2
23.09.21	Government Decision on the Reform on Remuneration Payable to Local Authority Elected Members and Update on Planning and Development Bill"	Training	Glendalough, Co. Wicklow	1
24.09.21	AILG County Development Plan Climate 'On and Off-Shore Renewables'	Training	Online	2

Date	Conference/Training attended during 2021	Conference or Training	Location	No. of attendees
12 & 13.10.21	Climate Action Economic Opportunities – Local Authorities Supporting Enterprise	Conference	Online	1
29.10.21	AIIG How to Implement National Renewable Energy Targets in Development Plans	Training	Online	1
03 & 04.11.21	LAMA Autumn Training Seminar	Training	Sligo Park Hotel	3
26.11.21	AIIG Sustainable Travel and Transport Planning and Local Authority Development Plans	Training	Online	4

# Strategic Policy Committee Reports

## Community, Culture & Wellbeing Strategic Policy Committee

5 meetings held in 2021. The following is a summary of issues discussed:

- dlr Community Call, Health and Wellbeing and the response to the Covid-19 Public Health Crisis
- Updates on Community Development, Social Inclusion, Libraries & Arts
- dlr Trees & Urban Forestry Strategy 2022-31
- dlr Action Plan for Invasive Species
- dlr Library Development Plan 2021-25
- dlr Children and Young Persons Plan 2020-2023
- dlr Parks Play Policy
- Active Cities
- dlr Biodiversity Plan
- Tree Tag Project
- dlr Heritage Strategy 2021-2025
- dlr Age Friendly Strategy 2022-2026

## Economic Development & Enterprise Strategic Policy Committee

4 meetings in 2021. The following is a summary of issues discussed:

- DLR Local Economic and Enterprise Plan 2021-2024
- Local Enterprise Office Client Showcase
- Presentations on Smart Dublin, Food on the Edge Festival, Sandyford BID, programmes offered by the LEO
- Update on Tourism Development activities across the County

## Environment and Climate Action Strategic Policy Committee

4 meetings in 2021. The following is a summary of issues discussed:

- Draft County Development
- DLR SP County Sports Participation Strategy 2018 – 2022, progress Report Women in Sport
- Flood Resilience
- Draft Litter Management Plan 2021 – 2023
- EirGrid's Shaping our Electricity Future
- Organisation of Site visit to Jamestown Park at a later date
- dlr Biodiversity Action Plan 2021 – 2025
- Climate Action Week 13th – 19th September 2021
- Repak Brief
- Eastern Regional Waste Management Plan

- Parks Capital Programme
- Draft Dublin Region Air Quality Plan
- Climate Change Action Plan 2019 – 2024 – Annual Progress Report

## Housing Strategic Policy Committee

5 meetings in 2021, one of which was a special meeting to consider the Allocation Scheme. This Scheme was drafted following 6 meetings of a sub-group of the SPC.

2021 was a very productive year for the Housing Strategic Policy Committee and meetings continued to be held remotely due to Covid-19 restrictions. Two significant pieces of policy were agreed by the Committee and referred to the Council for adoption during the year.

These policies were:

- A new Housing Allocation Scheme 2021
- The Anti-social Behaviour Strategy 2022 – 2028

In addition, several briefings were given throughout the year including:

- The process involved in developing the Draft Housing Delivery Action Plan 2022 - 2026
- The Dublin Regional Homeless Action Plan Framework
- The work of the Housing & Disability Steering Group and the Plan for Housing Disabled People 2021-2026

## Planning and Citizen Engagement Strategic Policy Committee

3 meetings in 2021. The following is a summary of issues discussed:

- The Draft County Development Plan 2022-2028
- Housing Task force Figures
- The engagement process for the Heritage and lessons learned about effective engagement
- The Chief Executive's report on the Draft Development Plan Guidelines
- Age Friendly and Social inclusion, Hub n'Óg-new national framework

Other areas of discussion within the Planning and Citizen Engagement Strategic Policy Committee where;

- Workshops with members exploring approaches to citizen engagement
- Survey of stakeholders regarding citizen engagement in Dún Laoghaire Rathdown – what is working well, where there is scope for new initiatives
- Examples of good practice in dlr and other places
- Capturing learning from work already done in dlr involving models of citizen engagement and engagement with specific groups (including older people, children and young people)



and on specific themes such as heritage, master planning, public consultations

- Planning for wider stakeholder workshop

## **Transportation & Marine Strategic Policy Committee**

5 meetings were held in 2021. The following is a summary of issues discussed:

- How National Transport Policy will impact Dún Laoghaire Rathdown in coming years
- Efforts to increase the frequency of public transport
- DLR Coastal Bathing Areas
- Role of E-scooters, trialing of E-scooters sharing scheme and E-scooters contribution to sustainable travel options
- Update of status of plastic spill at Dún Laoghaire Baths building site
- Coastal Water Quality Action Plan
- School Bus Service
- Cycling Review 2020
- Briefing on Department of Transport, Tourism & Sport's Guidelines for Setting and Managing Speed Limits in Ireland
- Update on Active (School) Travel Routes
- Zebra Crossings
- Cargo Bike Parking
- EV Strategy
- Transport Infrastructure of Ireland's Report on Travelling in a Woman's Shoes
- Update on EV Strategy

# Payments to Councillors in 2021

Councillor Name	Total Mobile	Mobile Paid by Council	Mobile Paid by Councillor	Area Committee Allowance (LG 01-2018 & 07-2017)	Salary (LG 04 & 05 - 2021)	SPC Chair	Travel & Subsistence LG 04-2019 & ELO4-2021	Vouched Expenses
Ahmed Kazi ^	€200.62	€100.33	€100.27	€494.46	€21,894.72		€6,434.09	
Baker Marie	€237.52	€118.79	€118.74	€532.79	€21,894.72	€5,000.04	€6,465.08	
Blain Emma *	€357.06	€178.53	€178.53	€494.46	€21,894.72		€6,387.60	
Brennan Shay	€232.17	€116.11	€116.06	€494.46	€21,894.72		€6,403.10	
Clark Michael	€188.35	€94.20	€94.12	€494.46	€21,894.72	€5,000.04	€6,434.09	
Colgan Anne	€229.49	€114.77	€114.72	€494.46	€21,894.72	€5,000.04	€6,476.15	
Curran Chris (Former Councillor)								
Dockrell Maurice	€635.38	€318.24	€317.14	€494.46	€21,894.72		€6,509.44	
Donnelly Deirdre	€278.56	€139.31	€139.25	€532.79	€21,894.72		€6,403.09	
Dowling Eva Elizabeth ^	€272.31	€136.18	€136.11	€494.46	€21,894.72		€6,387.60	
Dunne Daniel	€230.70	€115.37	€115.33	€494.46	€21,894.72	€5,000.04	€6,387.60	
Fanning Martha	€466.69	€233.39	€233.30	€494.46	€21,894.72	€4,052.45	€6,387.60	
Fayne Mary ^	€269.64	€133.86	€133.82	€494.46	€21,802.38		€6,426.35	
Feeney Kate	€232.82	€116.42	€116.39	€494.46	€21,894.72		€3,847.68	
Fleming Michael	€444.03	€203.27	€240.76	€494.46	€21,894.72		€6,387.60	
Gildea Jim *Clr Gildea opted to receive a reduce rate of Travel, Subs & Fixed Allowance in 2021*				€494.46	€21,894.72		€5,201.23	
Grainger Anna *				€494.46	€21,894.72		€6,413.43	
Hall Lorraine	€187.53	€93.81	€93.70	€494.46	€21,894.72		€6,387.60	
Halpin Melisa	€248.30	€124.23	€124.18	€494.46	€21,894.72		€5,810.43	
Hanafin, Mary	€261.42	€130.73	€130.69	€494.46	€21,894.72		€6,465.08	
Joyce Tom (Former Councillor)								
Kennedy John	€230.50	€115.27	€115.22	€494.46	€21,894.72		€6,387.60	
Kinsella Patricia	€218.18	€109.11	€109.07	€482.96	€21,691.12		€6,387.60	
Kivlehan Jnr, Tom	€229.57	€114.80	€114.76	€494.46	€21,894.72		€6,387.60	
Lewis Hugh	€218.16	€109.10	€109.05	€494.46	€21,894.72		€6,387.60	

<b>McCarthy Lettie</b>	€ 317.37	€158.71	€158.64	€494.46	€21,894.72	€6,406.97
<b>McLoughlin Sean</b>	€179.08	€89.56	€89.48	€494.46	€21,894.72	€6,387.60
<b>McNamara Frank</b>	€186.20	€93.10	€93.10	€494.46	€21,894.72	€6,387.60
<b>Moylan Justin</b>	€235.03	€117.54	€117.49	€494.46	€21,894.72	€6,387.60
<b>Murphy Tom</b>	€230.51	€115.26	€115.22	€494.46	€21,894.72	€6,057.28
<b>O'Brien Peter</b>	€263.41	€131.74	€131.66	€494.46	€21,894.72	€6,503.82
<b>O'Callaghan Denis</b>	€230.50	€115.26	€115.22	€494.46	€21,894.72	€6,476.15
<b>O'Connell Juliet</b>	€179.09	€89.55	€89.48	€494.46	€21,894.72	€6,387.60
<b>O'Connell Maeve*</b>				€494.46	€21,894.72	€6,399.61
<b>O'Connor Oisín</b>	€166.49	€83.29	€83.20	€544.29	€21,894.72	€6,387.60
<b>Ó' Faoláin Séafra</b>	€179.09	€89.55	€89.48	€494.46	€21,894.72	€6,499.52
<b>O'Leary Jim ^</b>	€188.55	€98.30	€98.23	€494.46	€21,894.72	€3,909.66
<b>Power Una</b>	€179.08	€89.56	€89.48	€494.46	€21,894.72	€6,400.51
<b>Quinn Dave</b>	€179.07	€89.57	€89.48	€494.46	€21,894.72	€4,271.00
<b>Saul Barry</b>	€231.45	€115.75	€115.71	€494.46	€21,894.72	€3,925.16
<b>Smyth Carrie</b>	€286.06	€143.05	€143.00	€532.79	€21,894.72	€6,403.10
<b>Smith Donal</b>	€230.51	€115.27	€115.22	€532.79	€21,894.72	€3,658.90
<b>Total Expenditure 2021 on Elected Members Expenses</b>	€9,330.51	€4,650.86	€4,685.30	€19,970.05	€875,492.86	€242,014.92
					€30,000.24	€3,572.89

Mobile Bills 2021: As per Circular L04/2019 Dún Laoghaire Rathdown Co.Co.pays half of each of the Councillor's Mobile Phone up to a Maximum of €600.00 euros per annum. The Balance of the Bill is paid by the Councillor e.g. if the Councillor Total Bill is €1,500.00. The Council will pay €600.00 and the Balance of €900.00 will be paid by the Councillor in question. 36 Councillors availed of mobiles provided by the Council; 40 have mobiles currently chosen by the Council. Half the mobile Bill is deducted from the Councillors Meeting payments. 1 Councillor who is with different provider submit their own bill and the Council will pay up to a max of €50.00. 3 Councillors did not claim Mobile expenses

All Councillors phone bills include Nov/Dec 2020 except those marked \*

Gross figure before any deductions

^ includes Broadband payments for 2019 and 2020 invoices not claimed until 2021

Training is provided predominantly by the approved Bodies ALLG|LAMA|PI or in House Training Training Fees| Conference Fees are paid directly to the Training Organisation etc. No Foreign Travel undertaken by any of the Elected Members in 2021

Councillor Name	Broadband	Conferences Training  Seminar	Estimated Amount due to Councillors for Conferences Training  Seminars	Cathaoirleach's Allowance/Leas Cathaoirleachs Allowance (LG 04 -2018)	Gratuity (LG 17-2014)	Total
Ahmed Kazi ^	€390.24	€406.70				€29,519.94
Baker Marie						€33,773.89
Blain Emma*	€213.43		€435.11			€29,246.79
Brennan Shay						€28,676.22
Clark Michael						€33,729.19
Colgan Anne	€274.41					€34,025.06
Curran Chris (Former Councillor)					€17,706.00	€17,706.00
Dockrell Maurice						€28,581.48
Donnelly Deirdre						€28,691.35
Dowling Eva Elizabeth ^	€816.12					€29,456.79
Dunne Daniel	€213.43					€33,874.92
Fanning Martha						€32,595.93
Fayne Mary ^	€426.86					€29,016.23
Feeney Kate						€26,120.47
Fleming Michael						€28,536.02
Gildea Jim *Cllr Gildea opted to receive a reduce rate of Travel, Subs & Fixed Allowance in 2021*						€27,590.41
Grainger Anna*						€28,802.61
Hall Lorraine						€28,683.08
Halpin Melisa						€28,075.43
Hanafin, Mary						€28,723.57
Joyce Tom (Former Councillor)					€37,638.37	€37,638.37
Kennedy John						€28,661.56
Kinsella Patricia						€28,452.61
Kivlehan Jnr, Tom						€28,662.02

Lewis Hugh						€28,667.73
McCarthy Lettie			€16,443.57			€45,081.08
McLoughlin Sean						€28,687.30
McNamara Frank						€28,683.68
Moylan Justin						€28,659.29
Murphy Tom						€28,331.24
O'Brien Peter						€28,761.34
O'Callaghan Denis						€28,750.11
O'Connell Juliet			€3,288.71			€31,976.01
O'Connell Maeve*						€28,788.79
O'Connor Oisín						€28,743.41
Ó' Faoláin Séafra			€2,759.76			€31,558.98
O'Leary Jim ^	€686.78					€30,460.28
Power Una			€13,798.80			€42,499.01
Quinn Dave						€26,570.70
Saul Barry						€31,198.67
Smyth Carrie						€29,635.20
Smith Donal						€25,971.19
<b>Total Expenditure 2021 on Elected Members Expenses</b>	€3,021.27	€406.70	€36,290.84	€435.11	€55,344.37	€1,261,863.95

Mobile Bills 2021: As per Circular L04/2019 Dún Laoghaire Rathdown Co.Co.pays half of each of the Councillor's Mobile Phone up to a Maximum of €600.00 euros per annum. The Balance of the Bill is paid by the Councillor e.g. if the Councillor Total Bill is €1,500.00. The Council will pay €600.00 and the Balance of €900.00 will be paid by the Councillor in question. 36 Councillors availed of mobiles provided by the Council; 40 have mobiles currently chosen by the Council. Half the mobile Bill is deducted from the Councillors Meeting payments. 1 Councillor who is with different provider submit their own bill and the Council will pay up to a max of €50.00. 3 Councillors did not claim Mobile expenses

All Councillors phone bills include Nov/Dec 2020 except those marked \*

Gross figure before any deductions

^ includes Broadband payments for 2019 and 2020 invoices not claimed until 2021

Training is provided predominately by the approved Bodies ALLG|LAMA|PI or in House Training Training Fees| Conference Fees are paid directly to the Training Organisation etc. No Foreign Travel undertaken by any of the Elected Members in 2021



# Corporate Affairs



## SOCIAL MEDIA FOLLOWERS:



56,541



51,502



14,425

Launch of **dlr Connect App**  
for outdoor staff



**205** FOI requests



**141,000**

Customer contacts  
in the Civic Hub

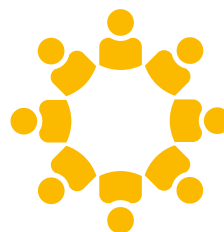


**165,513**

Electors on the  
Register of Electors

**1146**

Staff total



**124**

New employees  
recruited

Development of the  
**Central Property Assets Register**





# Corporate Affairs

Corporate Affairs provides an effective and efficient support service to An Cathaoirleach, the Elected Members and senior management alongside communication and general services to the members of the public. It is responsible for the administration of all Council meetings, the compilation of the Register of Electors, preparation of the Council's statutory reports, Health and Safety, Data Protection, Freedom of Information, Corporate Procurement, Governance, Human Resources and Workplace Partnership. All the services are supported by Information Technology which ensures best practice and efficiencies in the delivery of services to the Councillors and the public.

These services include:

- An Cathaoirleach's Office
- Council Meetings
- Facilities Management
- Corporate Estate Management
- Communications Office
- Digital Initiatives
- Customer Service
- Corporate Procurement
- Freedom of Information
- Register of Electors
- Dundrum Office
- Audit Services
- Protected Disclosures
- Health and Safety
- Human Resources
- Information Technology
- Workplace Partnership

## Council Meetings

Dún Laoghaire-Rathdown County Council has 40 Elected Members (County Councillors). The Elected Members represent the following Local Electoral Areas (LEAs):

- Blackrock
- Dundrum
- Dún Laoghaire
- Glencullen-Sandyford
- Killiney-Shankill
- Stillorgan

The Secretariat Section manages Council Meetings, Dundrum and Dún Laoghaire Area Committee Meetings, Corporate Policy Group meetings, Organisation, Procedure and Protocol Committee meetings and Deputation meetings.

In 2021 the following meetings of the Council were held:

- County Council (including the Annual Meeting, Special Council Meetings for the Development Plan and the Budget Meeting): 16

There was 1 Development Plan Meeting held over 9 days	
Dundrum Area Committee	18
Dún Laoghaire Area Committee	20
Strategic Policy Committees	27
Joint Policing Committee	4
Organisation, Procedure and Protocol Committee	5
Corporate Policy Group	8
Deputations	19

## Corporate Estates

Following the appointment of a Senior Estates Officer in 2019, the Corporate Estate Department was established to begin the process of centralising the management and maintenance of the councils Property Portfolio. Historically, council owned property had been managed by multiple departments, with no little or no centralised themes and collaboration among departments was limited.

To address these issues, the Estates Management Unit brings together three key service departments:

- Property Management
- Facilities Management
- Contract Management

Providing a central management structure and common direction for these departments, has allowed us to develop common goals and strategies that are consistent with the councils Corporate and Service delivery Plans.

- Development of the Corporate Estates Forum to provide monthly cross departmental review on property associated

transactions such as Disposals, Acquisitions, CPO's, Letters of Consent.

- Development of the Central Property Asset register to incorporate all the council's owned lands, buildings and estate.
- Transferring dlr Property maps from the old PIR system to the GIS Platform, so it is easily accessible application by our departments.
- Ensure the Fixed Asset Register is updated and is consistent with the Central Property Register.
- Working with the CCMA/LGMA to source a suitable IT database to centrally monitor and manage our Corporate Buildings as well as the wider dlr Estates & Property Portfolio.
- Develop a Corporate Space Strategy for our occupied and vacant buildings, to ensure we are maximising our space usage.
- Developing a COVID 19 return to work safely policy, to ensure our employees have safe corporate office space to return to when restrictions are lifted.
- Expansion of the Contract & Facilities Management departments to build frameworks that can support and maintain our Corporate Buildings.

## Key Achievements 2021

- Establishing a national forum for Local Authorities review and discuss property related issues and seek support from the CCMA/LGMA for a national property management database.
- Further management of the COVID 19 response team to ensure all dlrc employees and corporate buildings were kept safe and compliant throughout the year.
- Building structures to facilitate the centralisation of the Facilities, Contract and Property Management.
- Completion of refurbishment project on the Meadowbrook Leisure Centre.
- Working with Finance and Insurance Depts, to ensure that our Fixed Asset Register is reviewed and updated annually.
- PQQ process for the re-tender of Facility Management Frameworks to provide maintenance services in properties across the council's portfolio.
- Ongoing work with the Housing Focus Group to highlight sites for strategic housing development.
- Working with our building managers and colleagues on the Energy Management team, to secure recertification of the ISO50001 Energy Standard.

## Facilities Management

The Facilities Management Section now falls under the remit of Corporate Estates and is divided into two distinct sections. The in-house facilities management section looks after County Hall, Harbour Square, Harbour Lodge, Dundrum Office, Carnegie House and Ballygowan House. The external/outourced Facilities Management section looks after approx. 25 buildings that vary from Libraries, Community Centre's, Leisure Centre's, Municipal Depots and Civic buildings.

Work by the Facilities Management Section includes administration and maintenance services as follows:

- Building maintenance of corporate offices and general housekeeping
- Purchasing / Procurement /Tender Process – Utilisation of OGP contracts for Security, Contract Cleaning, Stationery, Electricity, Gas and the GNPB Frameworks, for Mobiles and Fixed Line Services has resulted in considerable savings for the Council.
- Management of cleaning services, security services, canteen services, waste disposal and recycling
- Awareness and use of energy consumption
- Use of Customer Relationship Management (CRM) in the management of contracts
- Porters Desk
- Management of Telephone System / Corporate Mobile Telephones.
- Setting up events in County Hall
- Hire of Halls/Civil Ceremonies

## Key Achievements 2021

- Progression of the re-tendering of the Multi-Site Facilities Management Services Contract that will serve 19 corporate buildings.
- Extensive consultation and strategy sessions with DLR stakeholders
- Completion of PQQ and issue of ITT documentation
- Comprehensive revision of mechanical and electrical asset list – over 10,000 assets processed
- Establishment of contract mobilisation plan

## Space Management

- Successful integration of Building Control Section into Ballyogan Operations Centre Administration Building
- Launched two hot desk offices in Ballyogan that provide 4 flexible workstations to be utilised by a wide range of colleagues
- Space management survey completed in Ballyogan Operations Centre.
- Ongoing Management of the Council's Covid Response and building safety programme

## Energy Management

- Zero non-conformances noted at ISO50001 surveillance audit
- Delivery of ISO 50001 Internal audit programme
- External street lanterns in Ballyogan Operations Centre converted to LED
- Improved energy data collection and analytics in Ballyogan, inclusive of predictive modelling
- Repair of solar array in Ballyogan Operations Centre
- Sub-metering of E/V charger consumption in County Hall and Ballyogan

## Communications Office

The Communications Office oversees corporate and internal communications for the Council. It is responsible for all internal and external communications, public relations, crisis management and marketing on behalf of dlr extending across all Council services, activities and events provided and promoted for the benefit of citizens and business.



### Key Achievements 2021

- Responded to all queries from local, national and international media - 186
- Issue of Press Releases – 81
- Promotion and Management of Council activities and events.
- Publication of 5 Editions of the dlr Times
- Publication of Annual Report 2020
- Management of dlr's social media accounts, providing the Council with a highly responsive incoming and outgoing communications tool. Followers on dlr's social media accounts were as follows:
  - Launch of dlrConnect App for outdoor staff
  - Facebook followers increased by 38% to 56,541
  - Twitter followers increased by 8% to 51,502
  - Instagram followers increased by 30% to 14,425
- Co-ordination of Ombudsman Requests – 18
- Implementation of the Council's Irish Language Scheme under the Official Languages Act 2003
- Management of the Council's corporate and events website. The number of corporate website page views in 2021 was 2,637,842. The corporate website had 637,925 visitors in 2021
- dlr Citizenspace - the public were invited to take part in a total of 26 consultations on the dlr Online Consultation Hub

## An Cathaoirleach's Office

Corporate Affairs provides full support to An Cathaoirleach and the office which includes:

- Advice on Protocol and Event Management

- Management of An Cathaoirleach's Diary and Appointments
- Issue and Management of Invitations
- Responds to Emails and Correspondence
- Prepares Speeches
- Issues Press Releases post Events

## Irish Language

### Seachtain na Gaeilge 2021

In the absence of outdoor parades and in-person events for the second year in a row, dlr Libraries programmed the following events online for Seachtain na Gaeilge and St. Patrick's Day:

Irish language Quizzes for adults, for children and families.

Irish myths with bilingual storyteller Róisín Murphy.

Reptile event/talk with Dublin Zoo. Rumour has it St Patrick did not fully eradicate all snakes and there are a few to explore at Dublin Zoo!

Dúisigh dlr: Awaken dlr - A collaboration with photographer Ger Holland and harpist Aisling Ennis featuring short videos of early morning scenes from our beautiful County with accompanying original harp music

Storytime as Gaeilge for Seachtain Na Gaeilge, courtesy of both library staff and bilingual author Sadhbh Devlin

Bring Irish hearts together with Wicklow Willow - make Giant Shamrocks for St. Patrick's Day with 4 instructional and educational videos. You will learn all about the life and legends of the young Patrick, how and where to find the materials you need outdoors for a workshop to create hearts that join to make giant Shamrocks for St. Patrick's Day!

### dlr Scéal trails

As part of our ongoing Scéal Trail initiative, we launched the title Spidey by Carmel Uí Cheallaigh as our second bilingual story walk. A scéal trail or story walk is a picture book displayed in sequence on boards, located outdoors, that you can follow from beginning to end, as you take a walk with your family or friends. Spidey was launched in Cabinteely Garden as part of Cruinniú na nÓg in June 2021. The initiative has led to an increased interest in picture books in Irish.



dlr Scéal Trail

## Purchase of Irish language material

While library spaces were closed under public health restrictions in 2021, we purchased additional book titles in Irish for download for our e-book platforms Overdrive and Borrow box.

## Civic Hub

The Civic Hub is our Customer Service Centre and its aim is to enhance our level of customer service by providing an accessible single point of contact for our customers' needs. All channels of communication are driven through the Hub including phone, email, online queries, postal items and our public counter. This ensures consistency in how all our customers are dealt with while also providing the ability to track all queries across the organisation, allowing customers to receive updates on their requests. The Civic Hub also logs and tracks all representations from Elected Representatives. The Civic Hub is a fully accessible facility with lower counters, customer seating and an induction Loop system in place. Self-service kiosks allow customers to access our services independently while having support if required.

## Key Achievements 2021

- Over 141,000 customer contacts
- 107,069 phone calls answered
- 33,680 emails responses
- 2,049 items of registered post logged
- 742 in person counter queries dealt with

## Procurement

The role of the dlr Procurement Unit is to ensure value-added procurement that is strategically focused and supports the delivery of innovation, sustainable, cost-effective, and quality services, in line with the dlr Corporate Plan by supporting our purchasing sections when carrying out procurement processes.

The Unit is responsible for:

- The monitoring of all corporate procurement,
- Assisting in the drafting of procurement documents prior to publication,
- Managing the Corporate Contract Database and pipeline,
- Providing Advice and Support to organisation on all areas of Procurement,
- Providing training for our purchasing staff, as required,
- Promote collaborative and consolidated Procurement,
- Monitor contract expenditure corporately by supplier,
- Participate in National and Regional Procurement networks,
- Report on dlr Procurement as required to the Audit Committee and to Central Government.

## Key Achievements 2021

- Responded to 1,180 Procurement queries
- Carried out 621 compliance checks on transactions across all departments

- Drafted the 2022-2024 Corporate Procurement Plan for presentation to the Council in early 2022

## General Data Protection Regulations

The Council's Law Agent in his capacity as Data Protection Officer together with members of the legal services team worked with the Director of Corporate to implement the Council's Data Compliance Programme 2021. This work was progressed through the Council's Data Governance Framework which includes the Council's Privacy Programme Team. This included the following:

- Finalising privacy statements for each Department within the Council
- Driving compliance with the requirement for the Council Departments to enter into Data Processing Agreements and Data Sharing Agreements
- Identifying the extent to which personal data is being collected through the various Council forms and platforms
- Identification of the extent and location of special category personal data being processed by the Council

In addition to the foregoing, the Data Protection Officer and his team dealt with the management of personal data breaches and complaints received by the Data Protection Officer.

## Freedom of Information

The Freedom of Information (FOI) Unit consists of the FOI Officer (SEO) and three administrative staff members. The Unit is the first port of call for all Freedom of Information, Access to Information on the Environment and Data Access requests.

In 2021, the Council received 205 Freedom of Information requests (FOI), 16 Access to Information on the Environment (AIE) and 14 Data Access Requests. The FOI Request tracker system was implemented last year, to ensure all requests are processed quickly and efficiently and keeping in line with Government regulations.

## Freedom of Information Statistics for 2021

Total Freedom of Information requests processed	
Personal	37
Non-Personal	168
Mixed	0
Requests Granted	41
Requests Part-granted	81
Requests Refused	51
Requests Transferred	1
Requests Withdrawn	13
Requests Handled outside of FOI	11
Internal Reviews Conducted	6
Appeals to Information Commissioner	4



### Sources of Requests Received

Members of the Public	141
Journalists	49
Business/Interest Groups	10
Oireachtas/Public Members	4
Staff	0
Clients	1

## Register of Electors

The Register of Electors for 2021-2022 came into force on 15th February 2021. Total electors on the final Register were 165,513. Draft Register 2022-2023 was published on the 1st of November 2021 total electorate 164,921.

## Dundrum Office

The Dundrum Area Office offered quality customer service facilitating key services such as, submission of planning

applications, the payment of housing rents, the display of engineering projects including new road schemes. This makes the Dundrum Office a one stop-shop for many of our Council services. There are 10 Primary Schools in Dún Laoghaire -Rathdown that benefit from the school meals scheme.

## Key Achievements 2021

The following Meetings and Displays were held in Dundrum office in 2021:

- The Proposed amendments to the Draft County Development Plan 2022-28 were available for public inspection in the Dundrum Office.
- Housing Department 11
- Other Departments 5
- Traffic warden training
- Voter.ie portal applications 482

The Dundrum Area Committee Meetings and Deputations were held remotely due to Covid-19 restrictions.

## Internal Audit

The role of Internal Audit is to provide independent assurance to the Council's Senior Management and Audit Committee that the organisation's governance, risk management and internal control processes are operating effectively.

In carrying out its role, Internal Audit objectively examines, evaluates and reports on the adequacy of the Council's Internal controls. This assists the Council in providing services in an efficient, effective and economic manner and in accordance with legal requirements.

The Internal Audit Annual Plan, approved by the Audit Committee, contains a programme of audits that are completed throughout the year. The findings and recommendations from each audit are presented to the Management Team and Audit Committee.

Internal Audit monitor implementation of recommendations from audit reports using the audit and risk management system Viclarity.

The section also provides support to the Audit Committee in carrying out their duties.

## Key Achievements 2021

- Six completed Internal Audit Reports were brought to Audit Committee Meetings
- Two "In-depth" Checks, required under the Public Spending Code, were completed and presented to the Audit Committee
- The Internal Audit Charter was updated and approved on 26th March 2021
- Internal Audit staff participated in the Local Government Internal Audit Regional and National Network meetings held virtually on Microsoft Teams
- Internal Audit staff participated in five Audit Committee meetings held virtually on Microsoft Teams

## Audit Committee

The Audit Committee is a statutory committee of the Council appointed under section 59 of the Local Government Reform Act 2014.

It has seven members, comprised of three elected members and four external representatives.

The current committee was formed following the Local Elections in May 2019. There were no changes to the membership during 2021.

The Audit Committee met six times in 2021.

### Key Achievements 2021

- Approved the Audit Committee Charter, Activity Report for 2020 and Work Programme for 2021
- Approved Audit Committee reports on the audited AFS and Local Government Auditor's Reports for 2019 and 2020
- Approved the Internal Audit Charter, Annual Report on 2020, Annual Audit Plan
- Considered Internal Audit reports and received regular updates on audit report recommendations
- Reviewed the Council's Fraud Prevention and Reporting Policy and Procedure document
- Received Risk Register presentations on Finance; Economic Development, LEO and Tourism; HR; IT; Dún Laoghaire Harbour; Architects; Municipal Services
- Received presentations on the Post Project Review of Corbawn Lane Coastal Protection Works

## Protected disclosures Act 2014

There were no Protected Disclosures in 2021.

## Health and Safety

DLR is committed to maintaining a safe and healthy working environment, not just for employees of the Council, but for others who may be affected by the Council's activities.

The role of Corporate Safety and Health office is to advise the Chief Executive, senior management and associated Departments on the management of occupational safety and health within the Council.

In 2021, the Safety Management System (SMS) continued to be implemented, reviewed and amended, as necessary in line with statutory and public health requirements. As public health arrangements changed, the Council adapted its work processes to continue to provide its services in as safe a manner as was possible.

Audits and inspections of direct labour & contractor operations were routinely undertaken during 2019 across all departments / functions of the Council.

### Key Achievements

- 180 in-house site inspections were completed during the calendar year

- 859 statutory inspections were completed during the calendar year with one immediate defect reported
- DLR chaired the Local Authority Safety Officers SE Group & undertook work on the occupational safety and health aspect of the blended working policy for the sector

## Human Resources

The Human Resources Section is involved in the administration of statutory employment provisions, and the staffing policies, procedures and schemes adopted by Management.

The Section also has responsibility for Recruitment, Staff Learning and Development, Time and Attendance Management, Superannuation, effective Employee Engagement, provision of the Staff Wellbeing Service and provision of support to the payroll function of the organisation.

Despite the challenges presented by COVID-19 HR continue to maintain a vigorous Recruitment Program and have moved to a blended model of in person and online service provision. Online onboarding / induction options were also introduced during this time to increase the agility of the organisation in welcoming new staff members and helping familiarise them with their new workplace and colleagues.

The Learning & Development Programme was particularly challenged as a result of COVID-19 with many courses suspended due to restrictions on conducting face to face learning. Learning & Development successfully moved online where possible and now offers a range of blended learning opportunities.

The Time & Attendance function adapted to the challenges posed and continue to facilitate and manage altered work processes such as the suspension of flexi time, remote working and altered work patterns.

### Key Achievements 2021

- 100 people left the Council and 124 new people joined the team. 39 staff were promoted internally. 25 recruitment competitions were advertised, for which there were 783 applicants. A total of 520 interviews were conducted resulting in 326 applicants being placed on panels. At the end of 2021, the Council had a total of 1146 staff.
- 195 L&D courses were delivered with a total of 873 staff trained. 35 staff members were supported into courses of further education under the Scheme of Assistance.
- The new Staff Wellbeing Service continued to grow under the direction of the Staff Wellbeing Officer. 12 Wellbeing Seminars were held online throughout the year covering a range of topics, the most popular of which were 'Building Resilience', 'Optimising your Mental Health' and 'How to be Happy'. There was a total of 1,166 attendances at these seminars. Spectrum Life, our independent Employee Assistance Service continued to provide a 24/7 365 days a year service to staff members & elected representatives. 40 staff / elected members used the service during 2021.
- The HR Strategy 2021 – 2025 was completed in 2021 and the implementation plan has now been integrated into the HR Teams' annual plan. The Strategy was shaped by the corporate objectives contained within the Corporate Plan 2020-2024, feedback from our key clients, analysis of the current service within the context of broader strategic changes and operational changes because of COVID-19.

## Information Technology and Digital Initiatives

The role of the Information Technology Section is to:

- Drive and enable IT related innovation
- Provide for the efficient introduction of new IT services via projects
- Provide for the reliable delivery of existing IT services throughout the Council
- Engage with and support national IT projects and initiatives

The IT section has adopted the ITIL framework to ensure best practice and efficiency in the delivery of existing services. Project management methodologies (PMM) are used to ensure that contracts are managed, and projects are aligned with the Council's Corporate Plan and the Annual Service Delivery Plan and to ensure that projects are delivered in a timely and cost-effective manner.

### Key Achievements 2021

- A total of 4,019 calls were successfully resolved by the IT service desk in 2021. This is an increase of 5% over 2020, which in turn was 26% higher than 2019.
- Implementation of Vodafone SIP service which routes voice traffic over DLR data lines, resulting in one single converged voice and data network.
- Migration of 750 laptops and tablets into our KACE system.
- Providing a full range of IT services to all our staff working from home during the pandemic via AnyConnect
- Upgrade of technical infrastructure of Intranet to Drupal 9.
- Implemented the Auxillion application to support the inspection of rented properties using mobile devices
- Implemented integration between MS Teams and Corporate phone system to support blended working.
- Rollout of Cisco Umbrella providing additional endpoint protection on council devices
- Green initiative link setup with Rehab to recycle our old IT equipment and reuse it in local community groups and schools.
- Upgrade of enterprise CAD solution and rollout of full suite of Autodesk products to CAD users throughout the council
- The launch of dlrBETA.ie
- Provision of IT services to new temporary library in Stillorgan
- Upgrade of Netconsent policy management solution
- The Smart Dublin Team within dlr continue to deliver a suite of research and tech-led projects including EV Charging point sensors, manhole sensors, eCargo Bikes for use by local businesses, footfall and cycle counter analytics, and connected trackable Ring Buoys, among others.
- The Digital Strategy Team secured 3 high profile European Union funded projects worth in excess of €800K.

Priorities in 2022 include digitising paper-based processes, facilitating effective blended working, the continued emphasis and investment in our Cyber security infrastructure, Storage Area Network upgrade and the launch of our redeveloped suite of Drupal websites. In addition, IT will be supporting the upgrade

of Agresso Milestone 4 to Milestone 7 and the OHMS upgrade to NEC Housing.

## Workplace Partnership

The Partnership Committee held their schedule of meetings during the year. Partnership Action Groups continued to advance several objectives/activities.

Events & schemes included:

- Annual Staff Commemoration in County Hall & Ballyogan, while Retirees were not permitted to attend again this year (Covid-19) an electronic version was also developed and made available to both Retirees and Staff
- Partnership was updated on the Great Place to Work
- Continued to receive regular updates from Senior Managements related to the Coronavirus
- Continued to support dlr Staff Choir, on-line via ZOOM (Covid 19), early in the year and back in County Hall later in the year.
- Continued the weekly Good News stories for Staff,
- The Charity group established by Partnership (HUG) financially assisted many groups during 2021
- Partnership continued to assist the Communications Office in the introduction of a new dlrConnect phone app depot-based staff,
- Christmas Saving Scheme continued with great success with increased membership, €330,8230 was saved in 2021
- Continued to support I.T. & Social Media training in partnership with the ETB, 3 groups were established with a total of 17 learners.
- 120 Staff made appointments for Partnership Health Checks in October
- Publication of Dún Laoghaire-Rathdown County Council 2021 Calendar
- The Partnership Office continued to seek ideas and suggestions from Staff during the year.





# Architectural Services



## ‘Energy Team of the Year’

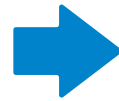
awarded by Sustainable Energy Authority of Ireland (SEAI)



dlr improved  
Energy Efficiency by

**51%**

in 2020



compared to the 2009  
baseline, exceeding  
the 2020 target of

**33%**

RIAI Award Public Space Category 2021



RIAI Building for All Award for Universal  
Design 2020 (awarded in 2021)

Irish Council for Social Housing Award  
‘Housing for Families’ (Large) Category 2021



# Architectural Service

The Architects' Department provides services to improve the quality of life for all in the County, including strategically reviewing suitable sites for housing, civic amenities and urban development. Primarily the Department project manages the construction of social housing projects, along with housing adaptations and upgrades. The Architects also support other Departments and Sections including Infrastructure, Corporate Affairs, Parks, Community and Libraries on building projects, urban design and public realm projects.

The Conservation Section contributes to the County Development Plan, advises on planning applications relating to protected structures and dwellings in Architectural Conservation Areas and allocates grants to successful applicants under the Conservation Grants and the Historic Structures Fund Schemes.

The Department is also responsible for dealing with Dangerous Structures and Places in the County under the Local Government (Sanitary Services) Act.

Currently, the Architects' Department drives the energy and carbon reduction agenda in the County in a range of areas: managing the corporate wide ISO 50001 Energy Management System and cross-departmental Energy Team, monitoring and improving the energy performance in the Council's own buildings, fleet and public lighting and engaging with stakeholders and government departments relating to energy efficient buildings. The Department also contributed to the Draft County Development Plan in relation to Climate Action 'Energy and Buildings'.

dlr Architects support the Irish Architectural Foundation's Open House Dublin annual architecture festival. Free public tours, activities and events are organised to promote the high-quality built environment in the County and encourage a better understanding of the broad scope of architecture for all ages.

## Housing

### Key Achievements 2021

- **RIAI Building for All Award for Universal Design 2020 (awarded in 2021)**

Rochestown House Phase III in Sallynoggin won the RIAI (Royal Institute of Architects of Ireland) Building for All Award for Universal Design 2020. The 2020 award was announced and presented in 2021 because of the Covid-19 delays in judging. The scheme includes 12 one-bedroom own-door apartments and 2 detached two-bedroom accessible houses. The range of typologies available across the 3 phases caters for residents with varying degrees of independence.

- **Irish Council for Social Housing Award 'Housing for Families' (Large) Category 2021**

dlr's Rosemount Court won the Irish Council for Social Housing in the category 'Housing for Families' (Large) 2021 Award. It was developed on a brownfield site and comprises of 32 family homes and 12 apartments that are set around a shared community green.

- The scheme for the development of 597 new homes at Shanganagh, Co Dublin was developed in partnership with the Land Development Agency (LDA) and was progressed to tender stage.
- Enabling works on site including the demolition of the library and Maisonnet's progressed at St. Laurence's, Stillorgan in advance of the construction of 88 units and a new library.

- The tender competition was completed and construction of 67 new homes in Ballyogan Court, Co Dublin, using the rapid delivery construction process commenced on-site.
- At Broadford Court, Ballinteer, twenty-one new homes for older people, including a Community Room for socialising, all arranged around an attractive raised gardening area, were completed.
- There was a significant upgrade of two Traveller Accommodation Units in Nutgrove Crescent completed to current standards and designs progressed for a number of proposed Part 8s.

## Urban Design & Public Realm

### Key Achievements 2021

- **RIAI Award Public Space Category 2021**

The Architect's Department was a joint winner alongside King John's Castle in Carlingford, Co. Louth in the Public Space Category the 2021 RIAI Awards. The award recognized the excellence of the Covid-19 placemaking projects in Blackrock, Glashule, Dundrum, Dalkey and along the new Coastal Mobility Cycle Route.

The dlr Architects Department were also nominated for the 2022 European Union Prize for Contemporary Architecture – The Mies van der Rohe Award for their COVID-19 placemaking projects in Blackrock, Glashule, Dundrum, Dalkey and along the new Coastal Mobility Cycle Route.

- Throughout 2021 dlr Architects worked with multiple Dun Laoghaire-Rathdown departments on the delivery

of Urban Design and Public Realm enhancement projects across the county, including the 'dlr Summer Streets' initiative where space was reallocated to support outdoor socialising and dining. The Architects Department led the design and delivery of the placemaking elements of these schemes. The most significant intervention being the trial pedestrianisation of Lower Georges Street in Dún Laoghaire.

- The Architects Department designed and delivered the upgrade of the public realm at the vehicular approach to the dlr LexIcon and Pavilion car parks off Queen's Road in Dún Laoghaire. In addition to improving safety at this busy crossing point, the placemaking design compliments the previously completed enhancement of the dlr LexIcon environs at Haigh Terrace.
- dlr Architects worked with Dun Laoghaire Rathdown's Economic Development Department and Sandyford BID in revitalising the public realm within the Sandyford Business District through the delivery of three public realm enhancements schemes across the district and were part of the project team who delivered the Killiney Beach Amenity Area enhancement scheme.

## Civic Buildings

In September, the Roger Casement Statue was lifted into place at the Dún Laoghaire Baths. The refurbishment of the existing Baths Pavilion, construction of a new jetty to give easy access to the water for swimming and the creation of a new route between Newtownsmith and the East Pier is nearly completed. The former Pavilion building has been refurbished to provide studio space for artists and to provide gallery and café facilities overlooking Scotsman's Bay. The Pavilion will also provide a new



RIAI Awards 2021

public toilets Changing Places facility and will be accessible for wheelchair users.

A new Changing Places bathroom was built at the entrance to Shanganagh Cemetery. With another prefabricated unit at Kilbogget Park and the upgrade of the Cabinteely Park accessible bathroom, to add to the Marlay Park Courtyard bathroom, which was opened in 2019, this brings the total to four fully accessible bathroom facilities. Recent upgrades to more compact bathrooms including the provision of hoists and changing benches have also taken place at Deansgrange Library and the Samuel Beckett Civic Centre as well as two more upgrades at the Wicklow Way Café and dlr LexIcon.

## Conservation of the Built Heritage

The Conservation Division implements Part IV (Architectural Heritage) of the Planning and Development Act, 2000 and offers advice to members of the public and their agents on all aspects of the Built Heritage. The team continues to support the Planning Department with Development Management and Forward Planning.

## Development Control

Planning Application's (inc.FI & comp reports)	Section 5 Declarations	Section 57 Declarations	Pre-planning consultations
271	25	0	20

## Draft County Development Plan 2022-2028

Conservation has a significant role in reviewing the County Development Plan, work included:

- During April to May all submissions relating to the built heritage (Protected Structures and Architectural Conservation Areas) were reviewed and responses made in the Chief Executive's Report on submissions to the Draft Plan.
- During October responses were made to Councillors' Motions and a series of Special Council Meetings were attended, to go through the Chief Executive's Report.

## Grants:

The Department of Culture, Heritage & Gaeltacht's annual Conservation Grants Schemes are administered by the Architects Department. The Built Heritage Investment Scheme 2021 (BHIS) was allocated €100,643 which funded a range of projects.

No. of projects funded	Amount of privately leverages funds spent by applicants	No. of days employment created (1 day +8 hours)
17	€369,712.68	836.5 days



Marlay House

## Dangerous Structures

The Architects' Department implements the Local Government (Sanitary Services) Act 1964 in relation to Dangerous Structures & Places. The department co-ordinates the follow-up with Building Inspectors, Law, Property Management, various government agencies and the public to minimise risk.

The table below outlines the categories of dangerous buildings and total number of cases reported in 2021.

Dangerous	17
Potentially Dangerous	35
Not Dangerous	14
<b>Total</b>	<b>66</b>

## Energy Management

### Key Achievements 2021

The dlr Energy Team, led by County Architect and Energy Performance Officer Andrée Dargan, won the top prize of Energy Team of the Year 2021 at the Sustainable Energy Authority of Ireland (SEAI) Awards.

- Based on the Sustainable Energy Authority of Ireland's (SEAI) Monitoring and Reporting (M&R) system, Dún Laoghaire-Rathdown County Council improved energy efficiency by 51% in 2020 compared to the 2009 baseline, exceeding the 2020 target of 33% and taking significant strides towards the 50% absolute target for 2030. While it may appear as though the 2030 target has already been reached, current levels of energy efficiency need to be maintained until the end of the decade as service restrictions, due to Covid, end and as service demand increases for the growing population.
- Carbon emissions performance has improved with 44% reduction against a baseline of the 2016-2018 average, which marks significant strides towards the 50% target by 2030. There is also a specific target for emissions associated with transport and thermal (heating buildings) energy consumption, with a 51% improvement required by 2030. The improvement is measured against a baseline of the 2016-2018 average.
- An audit by Certification Europe has determined that dlr's Energy Management System continues to meet the needs of the organisation and conforms to the requirements of ISO 50001:2018, with zero non-conformances recorded.

- Under ISO 50001 the three dlr Leisure Centre's, Monkstown, Meadowbrook and Loughlinstown are Significant Energy Users. An Energy Performance Contract with Energy Supply Company, Lawlor Sustainability, was signed in 2021 by dlr Leisure and capital investment works began in September and into Spring 2022.

### Open House 2021

The Architects' Department remain a key sponsor and contributor to Open House Dublin, Ireland's largest architecture festival. The festival is hosted by the Irish Architecture Foundation (IAF) and is part of the international network of 50 organisations operating events in major cities across the globe. The 2021 festival took place from the 15th to 17th of October and in total engaged over 20,000 people across a range of in-person events and online activities. In-person events continued to have restricted numbers due to Covid-19, with the majority of those hosted in dlr selling out over the weekend, while online events continued to be extremely popular and accessible.

### Key Achievements 2021

- The 'Home Energy Upgrade Webinar' with a panel of Architects and Energy experts attracted over 370 registrations and a further 366 views on the dlr YouTube Channel.
- Walking tours took place in the parklands of two of the county's iconic demesnes, Marlay Parkland and Cabinteely Parklands and Marlay Courtyard.





Coastal Mobility Route

- A cycling tour film of the Coastal Mobility Route with a dlr Architect was produced and an in-person cycling tour in conjunction with the Dún Laoghaire based, social enterprise The Bike Hub, a local historian and actors took place.
- The dlr buildings included in the festival included the award-winning Rochestown House and Deansgrange Library as part of this year's accessibility programme.
- Public realms tours of Monkstown Village and street art commissioned as part of dlr Anseo Project also proved popular.





# Community & Cultural Development



180

Community Grants awarded to a total value of

€171,640

€223,375

funding administered to community groups in dlr through Community Enhancement Programme, Covid Emergency Grants Round 2 and Social Enterprise Capital Grants Scheme

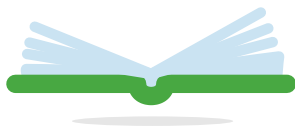


582 calls to the Community Call Helpline



15,000

copies of the dlr Age Friendly Magazine 2021 distributed



Library Service held 2,489 events held with 74,687 attendees



64

grants and bursaries awarded to individuals and organisations to support the development of the arts locally - An Taisce Green Flags awarded to Marlay Park, Cabinteely Park, Shanganagh Park, Deansgrange Cemetery and Blackrock Park and The People's Park



# Community & Cultural Development

The Department includes a range of key services including Arts; the Library Service; Community Development and Social Inclusion; Parks, Biodiversity, Heritage and Sports Development & Partnership. These services are aimed at supporting community development and driving quality of life and wellbeing for all.

## Community Development

- The Community Call Helpline closed in October, having dealt with over 4,500 calls since it opened in March 2020.
- 6 Facilities Network Meetings took place in 2021. Providing support to operators of facilities with topics including governance, fund raising, policies.
- Continued successful engagement of participants across the dlr Community Employment Scheme, offering training opportunities, job skills, coaching and mentoring. Regarding progression from the scheme 8 participants moved into full time employment, 6 people reached retirement, and 1 person moved into full time education. 2 participants completed QQI Major Awards, 46 people completed QQI minor awards, 97 participants engaged in industry related training.
- Community team continued to work closely with operators of community facilities adjusting service provision in line with regularly changing restrictions and guidelines. Providing successful programmes to the local community as well as safe spaces to enable continued operation of addiction services, family support, disability services and childcare.
- Continued operation of the Estate Management Programme in 12 areas, working in partnership to progress actions to improve the local environ.
- Thorough consultative process undertaken with the community in Sallynoggin to identify actions to reimagine Pearse Drive. Over 500 people have engaged in consultations so far, and this culminated in a successful pop-up event at Christmas to trial some of the future remedial actions and future use of the space.
- Community have led a highly successful initiative with HUB na nÓg to strengthen how we consult and engage with children and young people on policies, plans, strategies and programmes across the organisation. Over 30 staff have participated in two sessions and further sessions are planned for 2022.

## Social Development and Inclusion

- dlr Festival of Inclusion 'Going Forward Together' took place during October and 25+ organisations and groups organised a variety of free online and in-person events that showcased and highlighted projects and activities celebrating social inclusion, diversity and equality across dlr.



Launch of dlr Age Friendly Magazine

- The dlr Integration Forum (formerly dlr Ethnic Minority Integration Forum) launched their new website, sought more member groups, organised activities in the community.
- Support provided to Yellow Flag Schools Programme organised in St. Tiernan's Community School, Balally.
- Africa Day events took place at the end of May 2021 with the support of members of the African Community and Dublin South FM to celebrate and highlight African culture in dlr
- Support provided to the dlr Integration Forum in the roll out of Junior Integration Forum training in secondary schools across dlr.
- Funding was awarded to the Rosemount Family Resource Centre to support the establishment and running of the 'No Exceptions' LGBTI+ youth group
- Support and funding were provided to social inclusion groups during the year with events and projects including the Southside Travellers Action Group, The Muslim Sisters of Éire, Men's Sheds and Making Connections.

## Age Friendly Programme

- Widespread public and stakeholder consultation took place and consultants were procured to draft the dlr Age Friendly Strategy 2022-2026.
- dlr Age Friendly Magazine 2022 was published in December 2021 containing creative writing, information on health and wellbeing, activities, age friendly information and resources provided by dlr County Council and Age Friendly organisations and groups operating in dlr.
- On-going support provided to the dlr Age Friendly Alliance which met 4 times during the year and stakeholder membership was expanded.
- dlr Older People's Council (OPC) received training on using digital devices and members of the OPC participated in a promotional digital literacy video produced by dlr Libraries and represented the voices of older people in dlr on various local and national committees.
- High Security Lock's Scheme for people aged 65+, provided high security anti-snap locks to 184 homes
- The Creative Ireland funded, Stirring Memories Project, between dlr Library Service and Age Friendly Programme worked with Daycare Centre's to gather stories and reminiscences for an audio-visual exhibition. "Parlour Songs" videos were provided to all nursing homes and day care centres in the county.
- Comprehensive supports for older people during COVID-19 lockdown measures were put in place through the Community Call helpline and the Community Response Forum.
- Funding provided to numerous active retirement and age friendly groups and initiatives during 2021 through Community Grants, Community Resilience Fund, Community Enhancement Programme and dlr & National Age Friendly Programmes.
- 1st of October marked UN International Day of Older Persons and the theme of the day was 'Digital Equity for all Ages' and almost 20 events took place across the county.



- Age Friendly Ireland, Housing & Public Realm Training delivered to dlr County Council staff
- Promotional videos produced in collaboration with IADT students from the National Film School in partnership with the dlr Age Friendly Programme & Social Inclusion Unit to promote dlr Men's Sheds and on Crime Prevention by An Garda Síochána.
- Dlr Age Friendly Business Recognition Programme awarded to 12 businesses across the county in June 2021

## Comhairle na nÓg

- Dlr Comhairle na nÓg AGM was held virtually on 10th November with 55 young people in attendance representing 12 secondary schools.
- Dlr Comhairle na nÓg launched their Fast Fashion video to coincide with Dublin Climate Action Week. The aim of this video is to help educate and raise awareness of the environmental impact of Fast Fashion as well as influence people to think about their buying habits and consider alternatives when buying clothing.
- Consultation workshops were held with dlr Comhairle na nÓg on the development of dlr's new Library Development Plan, dlr's new Tree and Urban Forestry Strategy and on the Vision for Community Wellbeing Statement with DLR Public Participation Network.
- At National level dlr Comhairle na nÓg were represented at the In-Depth Citizen Conversation strand of the National Dialogues on Climate Action.
- dlr Comhairle members took part in consultation workshops with the National Cancer Control Programme and with the Department of Children, Equality, Disability, Integration and Youth on their experience of being a child in Ireland, the feedback from this consultation will be included in Ireland's Report to the United Nations Committee on the Rights of the Child.

## LCDC

- 6 LCDC meetings and 9 Subgroup meetings held in 2021
- LCDC monitored and reviewed progress on implementation of the SICAP Programme by Southside Partnership DLR CLG in 2021 – annual contract valued at €962,525

- 32 Local Community Groups & 520 Individuals supported in 2021, Annual Report included the following case study on the Women's Programme

[https://www.dlrcoco.ie/sites/default/files/atoms/files/ssp\\_2021\\_sicap\\_case\\_study\\_womens\\_programme\\_v2.pdf](https://www.dlrcoco.ie/sites/default/files/atoms/files/ssp_2021_sicap_case_study_womens_programme_v2.pdf)

- Supporting and monitoring implementation of the community actions in dlr's Local Economic & Community Plan 2016 – 2021
- Supporting and promoting community interests including:
  - DLR PPN (Public Participation Network) had 531 active member organisations, also PPN representatives on LCDC and SPCs
  - DLR Volunteer Corps: 102 local volunteering opportunities created; 1000 participants in Paperchain initiative, support for Meals on Wheels and Gardening for Biodiversity.
  - €223,375 in grant funding administered to community groups in dlr – Community Enhancement Programme, Covid Emergency Grants Round 2, Social Enterprise Capital Grants Scheme
- Supported the Healthy Ireland Programme in dlr through oversight of the 2019 – 2021 programme with a total budget of €472,980 to promote community health in dlr

## JPC/LPF

- The JPC held 4 Committee meetings in 2021.
- Work continued throughout 2021 on the implementation of the dlr JPC six-year work plan under the three goals - Supporting and promoting Crime Prevention in DLR, Enhancing Community Safety & Security in DLR and Facilitating Community Engagement and Collaboration.
- There were 6 meetings of the Sandyford Stepside LPF
- 5 meetings of the Loughlinstown, Ballybrack and Shankill LPF
- 4 meetings of the Central Dun Laoghaire LPF.

The establishment of the Dundrum/Stillorgan LPF was approved at the May 2021 JPC. 2 meetings were held in 2021.

Publication of report commissioned by dlrc to assess the need for a Domestic Violence Refuge in dlr.

## Library Services

In 2021, dlr Libraries continued to operate within Covid service restrictions and library buildings were closed to the public until May 2021. dlr Libraries continued to deliver a responsive and adapted service via online events, exhibitions, providing support for remote learning, the library book drop and Community Call outreach.

Libraries supported the Keep Well initiatives including Ireland Reads, the provision of Covid-care concerts in residential care homes and through the Cuairt & Cultúr programme.

The Lexicon developed an outdoor exhibition and event programme which included the Press Photography of Ireland, Bloomsday and CHERISH.

The digital inclusion programme included the purchase of Acorn devices, trialling their loan to nursing homes and from branch libraries.

Work progressed on new Stillorgan library with the closure of the existing library and the opening of a temporary Stillorgan Village Library.

Dlr Libraries co-ordinated the Creative Ireland Programme 2021. Highlights included hybrid Cruinniú na nÓg (12 June), launch of 3 Scéal Trails, Dún Laoghaire Anseo (Street Art project) and the Creativity in Older Age project, Stirling Memories in partnership with dlr Age Friendly Programme.

In 2021 dlr Libraries continued to support national initiatives including Right to Read, Work Matters and Healthy Ireland at your library.

- 2,489 events held with 74,687 attendees (includes online, in-person and pre-records on social media and YouTube)



Enjoying a book drop delivery

- Purchase of 55 ACORN tablets, for loan to library members, and for long-term loan to nursing homes & day-care centres. Support and upskilling were also provided for public, the OPC and nursing home staff
- 4 Library Projects funded under Dormant Account Funding Call.
- The Scéal Trail initiative was further expanded to include 3 library gardens and in partnership with dlr Parks on Bracken Road, Sandyford.
- Expansion of Accessible Services Collection with the purchase of 13 Reader Pens for loan to library members
- Up-grade works completed at Deansgrange and Dalkey library.
- Mountains to Sea dlr Book Festival 2021 (March 2021)– 22 events (incl. one for International Women’s Day) pivoted completely online. Festival highlights included Zadie Smith, Rebecca Solnit and Professor Noam Chomsky.
- 3 Library projects shortlisted for Chambers Ireland Excellence in Local Govt. Awards. (Sept 2021)
- Cuairt agus Cultúr 2020 in Health & Wellbeing, What’s in a name? Dun Leary-Kingstown -Dún Laoghaire: in Commemorations & Centenaries and dlr Scéal Trail (Story Walk) in Best Library Service.
- Grow it Forward Campaign: 830 seed packs were received and distributed through the library service in April and May 2021. An information flyer was included in each pack

## Arts Programme

Through implementation of our current Arts Development Plan 2016-2022 the Arts Office leads the advancement of the arts locally to enhance quality of life, promote and support a sense of local identity and pride of place, and support the local economy.

2021 was another challenging year for the arts sector. We worked creatively to support artists, organisations, schools and communities engage with the arts and each other from home, outdoors and in person were possible.

A significant undertaking in 2021 was dlrChoice, a season of summer shows funded by the Department of Culture. Engaging local performers and entertaining audiences in towns and parks, we delivered 37 days of concerts supporting 58 acts; 170 creatives were employed - including artists, production and event management crew.

3-year Arts Council funding was secured to co-fund the appointment of a Public Art Coordinator to prioritise implementation of dlr’s Public Art Policy.

We progressed arts infrastructural support for the sector via the Grainstore and dlr Baths redevelopment.

- 64 grants and bursaries awarded to individuals and organisations to support the development of the arts locally.
- dlr Choice produced 37 days of concerts and supported the work of 170 creatives.

## Music Generation

In 2021, MGdlr moved from online activity in the first half of the year to in-person teaching in classrooms from September. During 2021, Music Generation dlr provided music tuition in 11 local DEIS primary schools and one Gaelscoil. A number of collaborations across dlr county and within Dún Laoghaire Rathdown County

Council were also initiated and include Dun Laoghaire Further Education Institute, Sallynoggin and Ballybrack Youth Centres, UCD, work on music for the Deaf Community and partnerships with dlr Parks.

- Cruinniú na nÓg: Trad Collab with Music Generation Tipperary and Music Generation Clare led by 3 renowned musicians including Donal Lunny, Tara Breen, and Louise Mulcahy.
- Collaboration with Music Generation South Dublin, EP released on Culture Night <https://www.youtube.com/watch?v=4zFAaDnzL5Q>
- MGdlr event for Science week in November, held in The Studio, with scientist Professor Chris Bean and percussionist Alex Petcu. Students from Stepside Educate Together secondary school attended.

## Parks and Landscape Services

Parks & Landscape Services manage and maintain over 1,200 hectares of Parks and Open Spaces. In 2021 this also included a further transition to more pollinator friendly regimes with the addition of more “Slow to Mow” areas.

Major Parks in the County include Marlay, Cabinteely, Kilbogget, Shanganagh, Fernhill, Blackrock, Killiney Hill and the Peoples’ Park.

Neighbourhood Parks that Parks also manage include Clonmore Park, Ballawley Park, Crosthwaite Park, Vesey Park, Dillons Park, Loreto Park, Clonkeen Park, Loughlinstown Linear Park, Sorrento Park, St. Patricks Park, Dunedin Park, Royal Terrace Park, Eden Park, Hudson Road Park, Beach Gardens, Newtownsmith, Longford Gardens, Blackthorn Park, Hyde Park, Bracken Road Pocket Park.

An Taisce Green Flags awarded to Marlay Park, Cabinteely Park, Shanganagh Park, Deansgrange Cemetery, Blackrock Park and The People’s Park in 2021.

- Delivery of alternative access into Killiney Hill Park / Holy Trinity Church
- Installation of handrails to Blackrock Park amphitheatre
- Construction of Meadowvale cycle/pump track in Clonkeen Park



Ability Swing in Cabinteely Park

- Part 8 Planning process for the delivery of a universal accessible entrance adjacent to the Victorian Entrance at Killiney Park. Phase one of the construction works have commence on site with the aim of completing the works in June 2022
- Consultants appointed for the Dlr Play Policy Process
- Production of Shanganagh Management Plan 2021
- Delivery of the Sallynoggin Parklet Scheme.
- Delivery of the Kilbogget Park Viewing Platform (Teaming up with W&D Department)
- Increased the number of pollinator sites by 20%
- Upgrade of entrances, replacement of walls with railings to Finsbury Park Dundrum
- Removal of three invasive species and regeneration of Cabinteely Pond
- Treatment of Invasives throughout Druid Valley Park and surrounding areas
- Installation of wheelchair accessible swing in Cabinteely Park playground
- Development of Community Garden in Fernhill Park and Gardens
- New Landscape Management Contract 2022-2024 completed

## Cemeteries

The Council continues to operate and maintain a number of cemeteries within its administrative area. Many of these cemeteries are historic closed grounds. Deansgrange and Shanganagh are the two main operational cemeteries in the County. There are staff stationed at both cemeteries, with the headquarters for administration and customer service located at

Deansgrange. Burial records for Deansgrange and Shanganagh cemeteries are available online to the public via the Council's website.

The Cemetery staff in both Deansgrange and Shanganagh continued to work throughout 2021 to ensure that the critical service they provide continued to operate mainly uninterrupted.

There were 594 interments carried out in Deansgrange Cemetery and 525 in Shanganagh Cemetery. 50 graves were sold in Deansgrange and 178 in Shanganagh.

- Deansgrange Cemetery awarded a Green Flag
- New tree / hedge planting
- New grassed areas
- New seating Locations
- Improved walking routes

## dlr Events

- 2021 saw the return of Samhain in Marlay Park. Approx. 15k people attended the event which was held over 2 days.
- The Christmas Festival of light took place across the County, with new light installations in locations such as Cabinteely Park, dlr Lexicon, Dundrum Library, and a new lighted walk in Cabinteely.

## Sports Partnership & Sports Development in dlr

In 2021 DLR Sports Partnership organised and delivered a wide range of training courses, workshops and targeted physical activity programmes for all ages, abilities and sporting types.



Sports Ability Water Camp

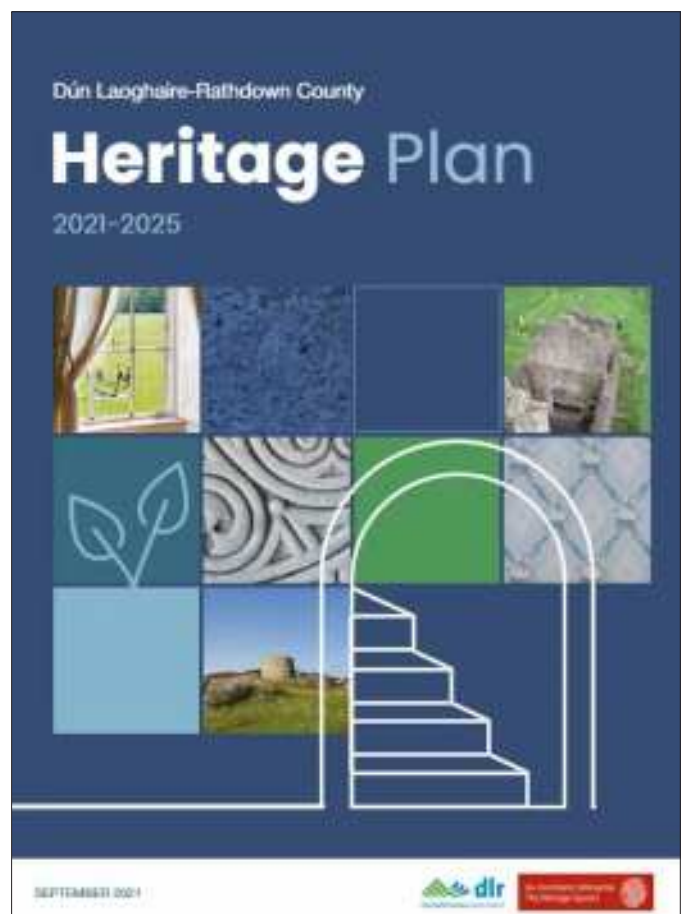


Launch of the Inclusive Bike Fleet

Working with local clubs and a range of partner agencies, DLRSP continued to develop and provide activity opportunities for all, communicate information and provide funding/supports to develop sustainable initiatives. Over 6,700 people were directly engaged across the year in initiatives delivered across key target population groups.

- Training & Development – 864 volunteers trained in a range of areas including Child Safeguarding, Disability Awareness, Sports First Aid and Coaching Girls.
- Participation Programmes & Events – 5,080 people of all ages and abilities attended initiatives across a wide range of targeted sports and physical activities.
- Disability Sports Inclusion – many initiatives and camps were delivered across all disability types catering for over 730 children and adults with a disability.
- Active Dublin – linking in with the other Dublin Local Authorities to deliver this joint initiative that will seek to increase participation over the next number of years.
- Club Grants - €50,500 was allocated to local clubs to support return to sport following Covid-19 restrictions and increase the number and inclusivity of their membership.
- Leinster Rugby – organised a hybrid of online and in person education workshops and participation programmes such as the CLUE (Coaching, Leadership, Understanding & Events) which is 4th year leadership programme.
- Leinster Cricket – Continued to work with local clubs developing coaches and increasing players through the Cricket in Schools programme.
- FAI – organised activities such as Futsal in the Yard, Late night leagues, coach education and child safeguarding workshops.
- Universal Grant Scheme –

- Sports Development Grants- €29,600 was allocated to clubs for activities and equipment.
- Women in Sports Grant - €25,000 was allocated to clubs for the promotion of women's sports within the county





## Heritage

As people explored their nearby heritage during 2021's challenging times, its role in wellbeing and belonging became increasingly apparent.

The new County Heritage Plan was published, with a clear framework for heritage activity for the next five years. A six-month engagement process invited individuals, groups, and local/state organisations to take part in plan co-creation.

The plan sets out how we care for what we want to hand on to the next generation, enable community-led initiatives, welcome different perspectives, inspire connections and gather information for good heritage management. This work involves collaboration with cross-departmental sections within dlrc, other agencies and the community.

- County Heritage Plan 2021-2025: preparation of a new 5-year plan, rooted in a six-month engagement and consultation process
- Covid-friendly events; *dlr Summer of Heritage* 6-week heritage access programme and new events to tie in with national festivals; Open House architectural heritage walking tours and online events, Culture Night Street Art guided walking tours.
- Two publications; *Shifting Foundations – the big houses of Dún Laoghaire-Rathdown*, children's book - *Haunted Houses and Creepy Castles of dlr* – prepared by the 2021 dlr Historian in Residence and funded by the Decade of Centenaries programme
- Three exhibitions - *Dún Laoghaire – Gateway to Independence*, *Gate Lodges - Cottages in Livery*, *Shifting Foundations*
- Year 1 of the *Dublin Mountains Community Archaeologist* programme: innovative collaboration with South Dublin County Council and the Dublin Mountains Partnership, core funded by the Heritage Council.
- Year 1 of significant social history programme of interviews in partnership with UCD's National Folklore Collection: *The People's History of Dún Laoghaire-Rathdown*



Mute Swan (female) nesting Marlay Park

## Biodiversity

dlr's Biodiversity spans all areas of the county from the marine and coastal areas to the growing urban lands and stretching westward to the mountains. Management of our biodiversity involves a cross departmental approach with many sections of dlrc influencing the outcomes for biodiversity. It also involves a collaborative approach with many partners including the Biosphere partners, government bodies, NGOs, public, local communities and individuals.

- Publication of the DLR Invasive Species Action Plan and commencement of actions
- Consultations and final drafting of the DLR County Biodiversity Action Plan 2021-2025
- County Boundary Hedgerow Surveys and Ecosystems Services Appraisal
- Intertidal Reefs Study – Part of DLR Marine Surveys
- Development of Tools for Decision Makers for Green Infrastructure (Collaboration with Eastern & Midlands Regional Authority (EMRA) EU project with Barcelona University – to be rolled out to other LAs)
- Local Seed Harvesting of Fernhill Meadows as part of the conservation grazing project
- Drafting of the Education and Communications Strategy for the Biosphere along with the other Dublin biodiversity officers.
- Online Biodiversity Events during Covid 2021 including talks on bats, badgers, hedgehogs, marine life, Dalkey Island, gardening for biodiversity and development of online activities for families such as mapping your garden for biodiversity.

## CoCo Markets

2021 saw the welcome reopening of CoCo Markets in Marlay Park on Saturday and Sunday and in Dún Laoghaire on Sunday's. Dún Laoghaire CoCo Market was relaunched to include vendors trading from around the Lexicon where you will find the Food Village and around the Metals down to the People's Park where you will find Artisan and Crafts.



# **Finance & Economic Development**



Revenue Budget 2021 =

€221M



Commercial Rates =

43.3%

of Overall Budget 2021

3 Year Capital Programme =

€548M



€193.2M = 31,639

Payments Processed by Accounts Payable

€940,254.94

Measure 1 supports provided to businesses creating



56 new local jobs



251

Trading Online Vouchers approved to a value of over

€512,559.27

3233

participants took part in training, seminars, management development programmes and networking events



499

clients received One-to-One Mentoring Support



17

Tenants in the Pop Up Shop



5

clients availed of the Vacant Premises Scheme



49

businesses availed of the Shopfront Improvement Scheme



166

businesses availed of the Outdoor Dining Scheme



Business Area Promotion grants were awarded to

3 local businesses

9316

followers across four social media channels; Twitter, Facebook, Instagram & LinkedIn



2668

email subscribers with

52%

of those highly engaged

# Finance & Economic Development

Sections	Services Provided
Payroll	Administration of payment of Salaries, Wages, Councillors Payments and Travel & Subsistence.
Insurances	Management/Administration of policies and claims.
Rates	Management and collection of Rates income and incoming arrears. Management and collection of P.E.L. and B.I.D. Levy
Waste and N.P.P.R. arrears	Management and collection of waste charges and N.P.P.R. arrears. Processing of N.P.P.R. exemption and discharge certificates.
Financial Management	Preparation of annual Budget and Three-Year Capital Programme, Preparation of Annual Financial Statements, Budgetary control, Treasury Management; Bank Reconciliation; Income Receipting, Maintenance of Asset Register and Loan Repayments.
Accounts Payable	Payment of suppliers, Tax compliance; Statutory reporting.
Risk Management	Facilitate the preparation and quarterly review of the Corporate and Departmental Risk Registers and ensure mitigation strategies are aligned to the risks identified to lower the risk consequences.

## Key Achievements 2021

- **RATES** - The Q1 to Q3 9-month waiver and Q4 3-month targeted waiver were applied to rate accounts. This involved 2648 Rates Customers with a waiver of €29,356,865 and 22 Property Entry Levy Customers with a waiver of €65,108. Contact with Ratepayers has been maintained throughout the year and they were also advised of the business supports available to them by the Council.
- **ACCOUNTS PAYABLE** - Accounts payable continued to work to ensure suppliers are paid as quickly as possible to assist with their cash flow requirements. 31,639 payments were processed with a total value of €193.2m.
- **CAPITAL PROGRAMME** – The Councils report indicating the Programme of Capital Projects Proposed 2021 – 2023 set out an ambitious programme of Housing, Recreational and Infrastructural projects across the county. Projected programme expenditure amounts to €767m, €548m of which is anticipated within the three years.
- **BUDGET 2022** – The Council's 2022 Budget was adopted by the Councillors at the Budget Meeting held on the 29th of November 2021. There is no increase in commercial rates or in the charge for any goods or services and the vacancy rate remains unchanged. The Business Support Grant is maintained for 2022.

Due to the impact of Covid-19 on income LPT was not reduced by 15% for 2021 as was the case in previous years. This enabled the Council not only to maintain service levels but to increase them in areas of high demand.

## Local Enterprise Office

The Local Enterprise Office Dún Laoghaire-Rathdown [LEO dlr] is the 'First Stop Shop' for people seeking advice, information and support when starting or growing a business. Services provided include business advice and mentoring, training, financial supports, networking opportunities, management programmes, supports aligned to sectors and economic challenges e.g. LEAN process management, Financial Understanding, Brexit workshops, student enterprise programmes and enterprise competitions (e.g. National Enterprise Awards). Additional COVID 19 mentoring was also provided in 2021. We provided an overview to Minister Damien English in October who recognised our innovative efforts in business supports.

## Key Achievements 2021

- A total of 61 LEO Measure 1 grants (23 Feasibility study grants, 14 Business Priming grants, 13 Business Expansion grants and 11 Export Marketing grants) were approved to the value of €940,254.94. This funding directly supported 56 new local jobs.
- 251 trading online vouchers were approved to the value of €512,559.27. This supported local businesses across all key sectors to expand and improve their online trading presence
- Five Client Companies were transferred to Enterprise Ireland as part of the inter-agency Progression Pathway. These transfers reflect how early stage LEO support positions Companies to successfully source further investment and opportunities to grow
- 499 clients received business mentoring through one-to-one engagements.
- 3233 clients took part in training, seminars, management development programmes and networking events.
- 22 clients completed a Lean project as part of the Lean for Micro Programme which is designed to encourage clients to adopt Lean business principles in their organisations to increase competitiveness (up from 1 in 2020). We are the top performer in the Dublin Region.
- 679 students from 14 second level schools participated in a Student Enterprise programme which includes the enterprise awards, and enterprise showcase events
- LEO DLR increased focus on supporting small businesses prepare for the low carbon, resource efficient economy of the future with the launch of the Green for Micro programme with 7 applications approved in 2021. LEO DLR also led an event as part of Dublin Climate Action Week 2021 "Your Business: More sustainable, more profitable" (47 attendees). DLR's Green Business Officer in collaboration with LEO DLR successfully secured EPA funding to run MODOS Circular Economy training for 40 LEO DLR and LEO Dublin City clients. Programmes are finalised and scheduled to run in Q1 2022. LEO website has been updated to include a "Green Business Supports" page

which provides information on the wide range of supports available through the LEOs and other support agencies.

- Through our referral process with Micro Finance Ireland 9 client loan applications were forwarded for approval
- LEO DLR issued 34 newsletters to a database of 2,668 recipients while social media connectivity continued to increase standing at; 5,566 Twitter followers, 2,014 Facebook followers, 1,111 Instagram followers, and 625 LinkedIn connections
- Regular meetings were held with LEO colleagues in the other Dublin councils to plan the delivery of programs and services to the broader regional client base. Collaborations include: Food Sector Supports (Dublin Food Chain events and the Food Academy program), Breakthrough Innovation Programme, Green 4 Micro and Lean for Micro supports.

## Economic Development

The Economic Development Unit works with internal and external stakeholders to create and support a healthy economic environment which will attract and retain business in DLR. It provides direct financial supports, drives strategic projects, acts as an internal council voice for businesses in dlr and generally drives initiatives that foster economic growth in the County.

A significant and unique strategic program “The FULL Management Development Program” was rolled out with a view to supporting businesses think and act strategically, achieve scale and grow profitability. We identified three keystones that can make a real difference in all types of companies, namely; Financial Understanding, LEAN thinking and Leadership and have committed to a three year program with highly motivated partners across business groups and service providers.

The strengthened economic team have delivered a strong take-up of the following direct supports; Shopfront Improvement Scheme, Vacant Premises Occupation Scheme, Pop-Up Shop, Street Furniture Grant and Business Area Promotion Grants.

The Unit has a strong focus on building footfall to support street level retail businesses and driving place making initiatives to attract and retain customers and businesses alike.

### Key Achievements 2021

- Launch of the FULL Management Development programme in dlr
- Significant place making initiatives delivered and in planning to support businesses
- Increased engagement with broad DLR business base and a broad representation of their needs to internal stakeholders.
- Continued increase in the support provided for Shopfront Improvement
- Administration of Fáilte Ireland Outdoor Dining Grant for hospitality businesses as a Covid-19 response
- Delivery of the popular Dún Laoghaire Anseo Street Art initiative
- Roll out of Age Friendly Business Recognition programme
- Continuation of Seasonal Fund for business networks as a Covid-19 response
- ‘Shop Local’/’Caith do Chuid go hÁitiúil’ banners in major towns and online campaign

- Collaboration with Dublin Canvas to paint Traffic Boxes in towns and villages
- Sponsorship of dlr First Frames which provides support to emerging local filmmakers

## Tourism

2021 was a difficult year for the Tourism Sector with the continued impact of Covid 19 and ongoing restrictions on travel. The DLR Tourism Unit continued to work with local providers to support their development through this difficult time.

In 2021, the Tourism Unit collaborated with Fáilte Ireland on the development of several key initiatives including a new Dublin Coastal Trail and development of new Water Sports Facilities as part of “Platforms for Growth”.

### Key Achievements 2021

- Provision of Tourism Information services at the kiosk at The Metals
- dlrc continued to participate in the URBACT III network, “Tourism Friendly Cities” through a series of online meetings
- Implementation of the key projects under the Destinations Towns Programme in Dún Laoghaire
- Secured funding for the development of new Water Sports Facilities on Killiney Beach
- Supported the development of the “Food on the Edge” Festival in Dundrum and “Skifest” in Kiltiernan
- Development of a new interactive “Well Worth The Climb” Map

## Twinning & International Relations

A planned meeting between Dún Laoghaire–Rathdown County Council, Blackrock Business Network and the City of Vincennes was due to take place in December 2021 however this had to be postponed due to travel restrictions. It is anticipated that planned activities can be implemented next year.

The City of Brest, France, hosted the start of the Tour de France Cycle Race in 2021. dlrc were part of a photographic exhibition of twinned cities for the start of this event.



Dún Laoghaire Anseo Street Art – RNLI

# **Forward Planning Infrastructure**



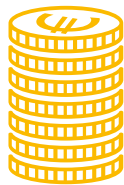
Total grant of planning in the Cherrywood SDZ  
now achieved in the order of

**2904** + **c. 123,000**sq.m  
homes of non-residential  
development.

The new **Woodbrook DART station** received  
a grant of planning in July 2021.



Successful under URDF Call 2 in respect of Cherrywood Public  
Access, Permeability and Amenity in securing grant funding of



**€40.4 MILLION**

for six projects.



Tully Park Phase 2 – A contractor was  
appointed, and construction commenced  
in **JUNE 2021** with **60%** of the  
construction stage completed in 2021.



# Forward Planning Infrastructure

Forward Planning Infrastructure (FPI) has responsibility for progressing the implementation of the Cherrywood SDZ Planning Scheme <https://www.dlrcoco.ie/en/planning/cherrywood-sdz>, and the Government funds of the Cherrywood SDZ Urban Regeneration Development Fund (URDF) Call 1 and Call 2 and the Local Infrastructure Housing Activation Fund (LIHAF).

The key focus of FPI is to assist the landowners in progressing the overall development of the Cherrywood SDZ and the 2 approved projects in Cherrywood and Woodbrook/Shanganagh under LIHAF along with the delivery of the approved projects under the Cherrywood URDF that have been granted funding approval.

It also has responsibility for driving the Major Urban Housing Development Sites (MUHDS) of Cherrywood, Woodbrook/Shanganagh and Kilternan/Glenamuck areas.

## Cherrywood Strategic Development Zone (SDZ)

The Cherrywood Development Agency Project Team (DAPT) continued in its role of guiding the development in the SDZ to ensure consistency with the requirements of the Cherrywood SDZ Planning Scheme 2014 (as amended).

Despite moving to remote working as a result of COVID 19, meetings with all key stakeholders continued in relation to all aspects of Cherrywood that require a coordinated approach from a number of state agencies and service providers including

high-level engagement with the Department of Housing, Local Government and Heritage.

Work continued in scoping and undertaking assessments of potential amendments to the approved Planning Scheme to ensure it responds to Government policy.

### Key Achievements 2021

- Strong planning activity continued in 2021 despite Covid 19, with a total grant of planning in the SDZ now achieved in the order of 2,904 homes and c. 123,000 sq.m of non-residential development.



Cherrywood SDZ

- Submitted an amendment in respect of Building Heights to An Bord Pleanála in June 2021;
- Established a cycling review group to draw from the expertise of the NTA and the dlr Sustainable Mobility Group to scope out further cycling enhancements in the Planning Scheme area.
- Cross-Departmental workshops have been established to address key areas such as Planning, Taking in Charge, Affordability (LIHAF dimension) and infrastructure delivery; and
- A detailed study and associated reporting for the Kiltarnan Link Road was completed.

## Local Infrastructure Housing Activation Fund (LIHAF)

FPI continued to progress the LIHAF projects in close consultation with the dlr Road Projects Office, the landowners, the Department of Housing, Local Government and Heritage and external state agencies. The objective of the fund as part of the Rebuilding Ireland Programme is to provide public off-site infrastructure to relieve critical infrastructure blockages which have been identified as one of the main impediments to the development of key sites for housing, thus enabling the accelerated delivery of residential units on these sites in both Dublin and urban areas of high demand for housing. It is intended that the 2 project sites in dlr will deliver LIHAF affordable units over the timeframe of full build out.

DLR has grant agreements in place for 2 LIHAF projects for c.€20m road and bridge upgrades.

1. **Cherrywood** (c.€15m)
2. **Woodbrook / Shanganagh.** (c.€4m)

There is ongoing engagement by FPI and the Department of Housing, Local Government and Heritage in relation to working

through any potential challenges that may arise on site that could delay progress on these projects.

## Key Achievements 2021

- **Cherrywood Druids Glen Road (Q-P) (road/bridge) - €15.19M**  
Phase 1 of the project (Q-P\*) was completed  
Phase 2 (P\*-P3) detailed design and tender documentation progressed  
Phase 3 (P3-P) Concept Bridge Design including photomontages completed.
- **Woodbrook/Shanganagh – Avenue Road** to support 685 homes and access to the future DART station  
LIHAF Grant extension secured until end of 2023  
Tender documentation for first Phase of Avenue Road, peer reviewed in advance of tender issue in Q1/2022;  
Pre-commencement Archaeological Investigations tender complete for commencement of topsoil strip in January 2022;  
Woodbrook Shanganagh Development Agreement progressed  
The new Woodbrook DART station received a grant of planning in July 2021.
- LIHAF Project Board continues to provide oversight and governance on all aspects of project delivery, to include cross departmental collaboration.

## Major Urban Housing Delivery Sites (MUHDS)

Accelerating delivery of housing for the private, social and rented sectors is a key priority for the Government as part of Rebuilding Ireland. Planning activity remained strong in the 3 identified



Commencement of Tully phase 2

MUHDS areas of Cherrywood, Kiltarnan/Glenamuck and Woodbrook/Shanganagh in dlr for large scale housing delivery, however, the impact to construction timeframes and the programme delivery of finished units due to the construction restrictions imposed as a result of COVID19 will not be apparent just yet.

Forward Planning Infrastructure Department continued in 2021 to provide management and oversight to drive the implementation of these sites.

## Key Achievements 2021

Strong planning activity continued in 2021 despite Covid 19, with a total grant of planning in the order of 2,904 homes in Cherrywood, Glenamuck/Kiltarnan area with approx. 2,000 residential units granted and 685 residential units in the Woodbrook/Shanganagh area.

## Urban Regeneration & Development Fund (URDF)

Call 1, in respect of the Cherrywood Public Parks, Greenways and Attenuation Project will see the development of 4 distinct sub-projects comprising the Linear Park, surface water attenuation ponds 2a and 5a and completion of Tully Park Phase 2. The funding approval in place for these 4 URDF sub-projects is in the order of c.€17.8m and is by way of 75% direct funding from the Government.

These projects, managed by FPI, have been progressed in 2021 in tandem with the multi-disciplinary design consultants appointed for each project and key stakeholders including the National Transport Authority (NTA).

There is ongoing engagement with the relevant landowners in relation to access to land acquisition, access for site investigations and surveys.

FPI made a successful application under the URDF Call 2 on 29th May 2020 in respect of the Cherrywood Public Access, Permeability and Amenity project, seeking c. €54m for 6 Cherrywood projects with a further c. €55 sought for the Cherrywood – Kiltarnan Link.

## Key Achievements 2021

- URDF Call 1 - Cherrywood Public Parks, Greenways and Attenuation project progressing
- Tully Park Phase 2 – A contractor was appointed, and construction commenced in June 2021. 60% of the construction stage was completed in 2021.
- Linear Park – Route alignment is finalised, and ecological issues from Public Lighting and Invasive Species addressed to provide for the project to proceed to Part 8 in 2022.
- Pond 2 A – Received Council approval for Part 8 in July 2021.
- Pond 5a – Site clearance works and ground investigation surveys were undertaken and a tendering process was completed to appoint a consultant to prepare the contract documents. The detailed design and contract documents were advanced.
- On 5th March 2021, dlr received approval for grant funding in the amount of €40.4m in respect of the 6 projects under the URDF Call 2 application in respect of Cherrywood Public Access, Permeability and Amenity. These projects are Ticknick

Park – Ballycorus access; Castle Street Link; Pedestrian / Cycle bridge over the Wyattville Link Road; Beckett Link; 3 Public Parks and a smart parking study.



**Housing**

**743** new homes delivered



**214** grants paid under the Housing Adaptation Grants scheme at a total value of



**€1,527,663**

**50%** increase in expenditure on adaptation works



**5,678** maintenance requests completed



**1175** private rental inspections carried out



**53** properties received energy efficiency upgrades



**2**

new plain English tenancy documents created for tenants in Traveller specific accommodation

**355** housing allocations made



**24** Rebuilding Ireland Home Loans were approved in principle to the value of

**€51.M**



New Housing Allocation Scheme adopted



**29** Households approved for downsizing



**28%** of all Allocations made to disabled people



Plan for Housing Disabled People 2021-2026 delivered



# Housing

The Housing Department works to increase the delivery of social and affordable housing in sustainable and inclusive communities. We do this by providing housing supports to people who are unable to meet their accommodation needs from their own means. We work in partnership with the Department of Housing, Local Government and Heritage (DHLGH), Housing Agency, Dublin Regional Homeless Executive (DRHE) and Approved Housing Bodies to increase housing supply and facilitate access to greater housing choice, particularly for older and disabled people.

The Housing Department is also responsible for the management, maintenance and efficient use of our housing stock together with the provision of supports and assistance to our tenants as needed. We also support homeownership through the provision of loans and the administration of the Incremental Tenant Purchase Scheme.

Despite public health measures which were necessary to contain the spread of Covid-19, the Housing Department continued to provide a full range of services to our most vulnerable citizens through innovative work practices during 2021.

## Housing Delivery

The construction of new homes and the refurbishment of existing homes remains a priority for the Council. Construction activity continued to be challenging during 2021 due to the pandemic and hyper-inflation. The challenging construction environment also impacted on private sector delivery through Part V, with completion delayed on a number of schemes. However, despite the challenges, 187 new build homes were delivered by the Council in partnership with Approved Housing Bodies (AHBs). The Council continued to explore all options to increase the delivery of new homes in 2021, including the Repair to Lease, long-term leasing and Mortgage to Rent schemes. A campaign aimed at targeting un-commenced developments was launched in November 2021.

## Key Achievements 2021

- 50 new build high-quality homes delivered by dlr with 21 of these specifically designed for older persons
- 31 new homes delivered through Part V
- 106 new build homes delivered in partnership with AHBs through CALF and CAS
- Construction commenced at the Rockville Green and Ballyogan Square developments, which will provide a total of 80 new, energy-efficient homes
- Tenders invited for the construction of a total of 609 new homes – 212 social and 397 affordable homes.
- 17 Part V Agreements signed which will deliver 42 new homes



28 new homes in Kiltarnan



21 new homes delivered in Broadford Rise specifically designed for older persons

- 6 properties acquired by dlr to address specific housing needs
- 103 new homes provided through the Repair to Lease, long-term leasing and Mortgage to Rent schemes

## Housing Adaptations for Older People and Persons with a Disability

The Housing Department is committed to assisting all our citizens in both Council-owned and privately-owned properties to remain living in their homes for as long as possible. We do this through the Disabled Persons Alterations Scheme for tenants of the Council and the Housing Adaptation Grant schemes for homeowners, where alterations to the property are required to accommodate the needs of a member of the family. The most common type of alterations required include accessible bathrooms, level access showers, door widening, installation of ramps, grab rails and stair lifts.

In addition to the Housing Adaptation Grant for Persons with a Disability and Mobility Aids Grants Schemes, the Council also provides assistance through the Housing Aid for Older Persons scheme for older persons who are living in poor housing conditions to carry out essential repairs or improvements so that they can continue to live in their own home.

### Key Achievements 2021

- 50% increase in expenditure on adaptation works
- 99 adaptation works completed on Council-owned properties at a cost of €359,138
- 214 grants paid under the Housing Adaptation Grants schemes at a total value of €1,527,663

## Maintenance

The Council manages and maintains approximately 4,600 properties with an annual planned preventative maintenance programme aimed at improving the condition of our housing stock.

### Key Achievements 2021

- 5,678 maintenance requests completed in 2021
- Completed all the necessary preparatory work to commence a stock condition survey in 2022

## Energy Efficiency Retrofit Programme

2021 was the first year of a new 10-year Energy Efficiency/ Retrofit Programme to retrofit local authority housing stock. As part of this programme, the Housing Maintenance Section completed energy upgrades to 53 properties in 2021. The range of works undertaken in the properties included external wall and attic insulation, solar panels, new doors, new windows, blocking of fireplaces, low energy lighting, high efficiency boilers and upgraded heating controls. All properties received a minimum of a B2 BER rating after the works were completed.



Properties in Rosemount, Dundrum, after receiving an energy retrofit

### Key Achievements 2021

- 53 properties received energy efficiency upgrades



## Housing Re-lets

The Housing Department assesses the condition of each property that becomes available for re-let and carries out improvement works in addition to standard re-let works, when necessary. Such works may include installation of new doors and windows, electrical rewiring, fitting of new smoke and carbon alarms, attic insulation, replacement of central heating boiler and/or full central heating system. This type of work results in an improved BER rating and a more comfortable, energy-efficient home for the tenant.

### Key Achievements 2021

- Re-let works were completed on 132 properties in 2021

## Allocations and Transfer

The Housing Department assesses eligibility for Social Housing Support and allocates properties to applicants on the Housing Waiting List and the Transfer List in accordance with the Council's Allocation Scheme. An applicant's position on the Housing Waiting List is determined by the length of time the applicant has had a valid housing application.

Households who have a minimum tenancy of 3 years can apply for inclusion on the transfer lists. Mutual transfers may also be allowed between tenants with similar properties and in cases where a transfer achieves a better use of accommodation.

The Housing Department worked with the Elected Members to deliver a new Housing Allocation Scheme based on the agreed principles of fairness, equality, transparency, and best use of our housing stock. The new scheme offers more choice and better reflects the needs of the housing applicants and tenants.

## Key Achievements 2021

- Developed a new Housing Allocation Scheme
- 355 Allocations made
- Completed a Summary of Social Housing Assessment for 2021

## Downsizing

We continued to actively promote downsizing/rightsizing during 2021 for Council tenants who find their current accommodation no longer suits their needs. This also enables the Council to make better use of our housing stock by reallocating the larger properties to families on the housing list.

Every effort is made to find a more suitable property for them, taking into consideration all the housing options available to the Council and at the same time enabling them to remain in the community and location they have identified. The incentives for tenants include, reduced maintenance and upkeep cost, lower heating bills and in most cases a more accessible property for the tenant to suit their needs.

### Key Achievements 2021

- 29 Households approved for downsizing
- 4 Households downsized

## Homeless Services

The Council's Homeless Section works in partnership with the Dublin Regional Homeless Executive (DRHE) to assist homeless persons, or persons at risk of becoming homeless, to access emergency accommodation and exit homelessness.



Woodside, Enniskerry Road – 155 new homes including 50 cost rental homes, delivered in collaboration with the Housing Agency, Respond and Tuath Housing Associations and the Housing Finance Agency

## Housing First

Housing First is a housing-led participant-centred model that focuses on ending homelessness for those who have been homeless for many years or who are particularly vulnerable with complex needs. It provides housing and access to intensive and specialised support services. dlr is very proactive regarding the provision of Housing First tenancies.

### Key Achievements in 2021

- 18 Housing First tenancies created

## Place Finders

The Homeless section also operates a Place Finders service. The Place Finders service assists homeless households and households at risk of homelessness to access the Housing Assistance Payment (HAP). The service also works with private landlords and property agents to secure private rented accommodation.

### Key Achievements in 2021

- 142 Homeless HAP tenancies created
- In 2021 the Place Finders service assisted 193 individuals
- 48 Housing First Tenancies Delivered 2018-2021 exceeding target of 33

## Tenancy Management

The Council's Tenancy Management Section provides support and assistance to tenants whose ability to manage their tenancy is compromised due to a variety of complex needs. The section also investigates complaints of anti-social behaviour in accordance with the Council's Anti-Social Behaviour Strategy and works to promote good estate management, making our communities better places to live.

### Key Achievements 2021

- Inter-Departmental and Multi-Agency Halloween Initiative dealing with bonfires
- 1 Possession Order and 1 Excluding Order before the courts

## Housing Rent

Rent collected by the Council is calculated in accordance with the Differential Rent Scheme. The Scheme determines a tenant's rent based on two factors:

- the total income of the household, and
- the size of the household.

### Key Achievements 2021

- 17.1m in rental income collected in 2021

## Rebuilding Ireland Home Loan Scheme

A Rebuilding Ireland Home Loan (RIHL) is a government backed mortgage for first time buyers, which is administered by the Housing Department. It can be used to purchase a new or second-hand home or to build a new home. The maximum market values of the property that can be purchased or self-built within Dún Laoghaire-Rathdown is €320,000, with up to 90% of the market value of the property available through this mortgage scheme.

2021 was the final year of the RIHL scheme. The new Local Authority Home Loans Scheme (LAHL) was due to come into effect in January 2022.

### Key Achievements 2021

- 24 Rebuilding Ireland Home Loans were approved in principle to the value of €51.m in 2021.

## Housing and Disability Steering Group

The Groups' membership comprises representatives from the statutory agencies, community disability services and approved housing bodies and is chaired by the Director of Housing. During 2021 the group developed a 5-year action plan for housing for disabled people. The group had 5 meetings during 2021. In addition, there were 2 updates on the work of the group provided to the SPC.

### Key Achievements 2021

- 28% of all Allocations made to disabled people
- Delivered the Plan for Housing Disabled People 2021-2026
- 2 Updates to the SPC
- Worked collaboratively with service providers to enable 3 new homes for independent living together with HSE supports

## Standards in Private Rented Housing

The Standards Section is responsible for the enforcement of the regulations in private rented and approved housing body tenancies, registered with the Residential Tenancies Board (RTB), within Dún Laoghaire-Rathdown. The target provided by the Department of Housing, Local Government and Heritage is 25% of registered tenancies with the RTB which is 5,437 inspections. Inspections are conducted on properties for the purpose of ensuring they comply with the Minimum Housing Standards Regulations. When a property does not comply with the regulations, the Council can enforce the Housing Standards Regulations which can result in Prohibition Notices being issued, prohibiting landlords from reletting the property.

### Key Achievements 2021

- 1,175 inspections carried out.
- Conducted 127 virtual inspections.
- Launched our Housing Inspection App



## Key Achievements 2021

- Plain English training provided to an additional 11 members of staff
- Established a group of 'plain English Champions' in the Department whose role is to advocate for, and support the use of, plain English.
- 2 new plain English tenancy documents created for tenants in Traveller specific accommodation

## Traveller Accommodation

The Housing Department is committed to the implementation of the Traveller Accommodation Programme 2019 – 2024 (TAP), which sets out a programme for the provision of high-quality Traveller accommodation and to meeting the housing needs of the County's indigenous Traveller Community. The programme includes the development of new sites, refurbishment and extension of existing sites, Part V acquisitions, casual vacancies and standard housing.

## Key Achievements 2021

- 2 new plain English tenancy documents created for tenants in Traveller specific accommodation
- 6 projects in progress from the TAP
- 6 Properties refurbished
- 6 casual vacancies filled

## Plain English Project

We have continued to work with the National Adult Literacy Agency (NALA) on our project to embed a plain English culture of writing and presenting information throughout the Housing Department. By plain English, we mean writing and presenting information in a way that people trying to access our services will read, understand and be able to act on.



# Infrastructure and Climate Change



Green Schools programme involved **117** schools

**648** litter fines issued



**49** abandoned vehicles removed



**4634** SQ. M of graffiti removed



## RECYCLABLE MATERIALS 2021

**524** TONNES

Shanganagh Recycling centre

**1004** TONNES

Eden Park Recycling centre

**9864** TONNES

Ballyogan Recycling centre



# Infrastructure and Climate Change

The Directorate of Infrastructure and Climate Change incorporates a wide range of services for citizens and visitors which are designed to provide a high-quality environment, combat Climate Change and provide a high-quality infrastructure and public realm.

## The core services are:

### Estates Management Section

- To ensure the good management and protection of Council owned property
- To acquire lands as required to meet the corporate objectives of dlr
- To maintain the Derelict Sites Register
- Engagement with State stakeholders, e.g., Irish Water, Land Development Agency (LDA) Dept of Education & Skills (D.E.S.) and major property developers, e.g., Hines, Cherrywood Strategic Development Zone (SDZ) to progress major infrastructural projects
- Creation of the Shanganagh-Woodbrook Co-ordination Group: Cross-departmental group focusing on development that has commenced in the area, e.g., Shanganagh Parks Masterplan, Shanganagh Castle lands, crematorium, Woodbrook DART Station, BusConnects route, Off-shore wind farm energy routes, East-Coast Greenway, LIHAF, charting SHDs/major planning applications. The Shanganagh / Woodbrook Co-ordination Group reports into the Estates Forum monthly.
- Completion of €3.5m disposal of the former Fire Station, Georges Place, Dún Laoghaire to the Department of Education & Skills for a new school.
- Lease of land at Shanganagh Castle to the Land Development Agency (LDA) for the provision of 597 new mixed social, affordable and cost rental homes.
- Disposal of Council owned lands at the former Blake's site, Stillorgan to Cairn Homes Property Ltd in exchange for the construction on-site of a €2million Community Multi-Sports Hall.
- Closing of the Tripartite Agreement: The agreement involved an exchange for 3 plots of land totalling 10.97 acres from Aeval/Castlethorn.

### Key Achievements 2021

- Re-established the Estates Forum; Involving key Council staff to assess inter-departmental policies, strategies and issues. The Forum ensures DLR brings a cross-departmental and collaborative approach to development.



Blackglan Road

- Shanganagh Castle & demesne: Taken in Charge by DLR as part of the Tripartite Agreement. A full structural and condition assessment of the buildings to be carried out with a view toward looking at potential uses for the buildings and surrounding area.
- Completion of refurbishment of Meadowbrook Leisure Centre in conjunction with DLR Leisure & Communities Department.
- Restorative works to Council owned properties at No. 9 Georges Place and the Wash House, Kelly's Avenue, Dún Laoghaire, Co. Dublin (both are Protected Structures);
- Facilitated the provision for a new Primary Care Centre, Loughlinstown including completion of Deed of Variation.

### Compulsory Purchase Orders:

- Blackglen Road/Harold's Grange Road Improvement Scheme
- Glenamuck District Roads Scheme

Compulsory Purchase Orders (CPOs) issued for both schemes in 2021. Scheme works have commenced, and negotiations are progressing with plot holders for the compulsory acquisition of the subject lands.

### Temporary Lettings / Commercial Leases:

- A total of 55 temporary lettings/commercial leases in place
- €288,306.75 received from these lettings/leases in 2021

### Derelict Sites:

There were 12 sites on the Derelict Sites Register at end of 2021. A further 2 were pending removal from the register subject to outstanding levies being paid and 3 properties are in the process of being sold. Levies collected in respect of derelict sites in 2021 amounted to €77,312.50.

This revenue was utilised by Estates Management for restorative and necessary improvement works on Council owned buildings.

### Letters of consent:

1. Estates Management processed 50 Letters of consent applications in 2021. 43 Letter of consents were issued and 15 re-issued in 2021. There has been an increase in requests for letters of consent year-on-year
2. Letters of Consent associated with Planning Applications are now being issued to the Elected Members via the Councillors portal, once issued
3. Letters of Consent for planning applications by electoral ward for a given week, now provided to Councillors by Tuesday of the following week

### Disposals:

In 2021, Estates Management received 23 applications for the purchase of Council land which included 8 lease agreements, 6 licence agreements and 10 applications to purchase the Council's freehold interest. Estates Management brought 8 disposals (including 4 lease applications and 4 applications to purchase the Council's freehold interest) to full Council meetings for approval.

### Projects:

- Advanced negotiations with the Department of Education and Skills to dispose of approximately 4,050 sq m part site for an 8 class-room primary school with additional 2 no. Special Educational Needs classrooms and ancillary development at former Mount Anville Depot. Potential residual area for mixed housing development, circa 5,600 sq m
- Engagement with Irish Water and the relevant service departments to negotiate service access and wayleaves on Council owned land
- Rehabilitation works to former H.S.E. Dispensary Dundrum
- New DART Station, Woodbrook – Engagement with Iarnród Éireann re; construction of new DART station, access routes, potential to link the proposed East-Coast Greenway with the new station for pedestrian and cycling permeability
- Former Bray Landfill: Initiation of coastal protection works to be completed in accordance with Part 8 (PC/MSW/006/18)
- Preliminary discussions with LDA representatives regarding Dundrum Central (former Dundrum Mental Hospital) lands
- Assisting with preparation of Irish Water Wayleaves to facilitate Local Infrastructure Housing Activation Fund (LIHAF) scheme at Woodbrook

### Requirement for a Central Property Register:

- Development of a Central Property Asset Register to incorporate all the Council's owned lands, buildings and estate and ensure it is consistent with the Fixed Asset Register:
- Almost 1,000 Council owned built, or land assets are now included. The section liaises closely with our Planning Drawing Office to map our Property Portfolio on a GIS Platform, an easily accessible application to be utilised by our departments.
- Energy rating data (MPRN / GPRN) has now been added to the register.
- DLR Estates Management has established and is leading a National Working Group of Local Authorities, engaging with the LGMA and CCMA to review Property Management and Facilities database solutions across Ireland. The goal is the procurement of a IT platform that can be utilised to centrally monitor and manage Corporate Buildings as well as the wider Estates & Property Portfolio. The group has reviewed database solutions from IBM (Trirega database – used by OPW & HSE) and Mallon Technologies (working with Limerick Co. Co. and Kildare Co. Co.)
- Develop a Corporate Space Strategy for our occupied and vacant buildings, to ensure we are maximising our space usage

### Policies & Procedures:

During 2021, Estates Management revised existing processes for Property Disposals, Telecommunications structures on Council owned land and Wayleaves.

Updated Letters of Consent policy and applications for land acquisitions completed.



## Capital Projects Office

The Capital projects Office is responsible for the delivery of the Capital Programme for the provision of major capital schemes.

### Key Achievements 2021

The following are the major Capital Projects/Schemes under design/construction or recently completed by the Council and funded by Development Levies/Grants:

Schemes under construction / completed:

- Dun Laoghaire Baths
- Haigh Terrace
- Stillorgan Village Movement Framework Plan Phase 2
- Central Dun Laoghaire Public Realm – Lexicon Car park and Environs
- Shanganagh Road Interim works – Phase 2

Schemes at Detailed Design Stage:

- M50 Junction 14 Link Road
- Samuel Beckett Phase 2
- N11 Druid's Glen Road P\*-P3 (Phase 2)
- Bracken Road to Drummartin Link Road
- Enniskerry Road/Glenamuck Road Junction Upgrade (Golden Ball Junction)
- Glenamuck District Roads Scheme
- Woodbrook/Shanganagh Avenue Road

Schemes at Design Stage:

- Cherrywood to Shankill Greenway

- S2S East Coast Trail (Booterstown to Dun Laoghaire)
- N11 Druid's Glen Road P3-P (Phase 3)
- Rochestown Avenue Interim Works
- Hillcrest Road
- Cherrywood Road Upgrade



Dún Laoghaire baths

## Transportation Planning Section

The Transportation Planning Section contributes to the Planning Development Management process by assessing and reporting on the transportation aspects of all planning applications made to the Council. An important part of this work is liaising with and making representations as part of other Transportation sections in Traffic, Road Maintenance, Active Travel and Capital Projects.

### Key Achievements 2021

- The Transportation Planning Section carried out the following work in 2021
- Transitioned to electronic files only for management of day-to-day files
- Transportation Planning have fully integrated into DLRDocs file management platform in 2021
- Transportation planning have implemented use of MS teams to manage files with remote working
- Reported on 1158 planning applications & Strategic Housing Developments applications (SHDs) including a number of developments over 500 units
- Reported on pre-planning consultations and compliance consultations to facilitate the progression of planning applications and development
- Reported on Strategic Housing Development pre-application consultations
- Participated in Strategic Housing Development preapplication consultation meetings with An Bord Pleanála remotely
- Reported on Part 8 applications, on An Bord Pleanála appeals, on Section 5 applications
- Transportation input to Draft County Development Plan 2022-2028
- Transportation input to Cherrywood SDZ Planning Development Management and Part 8 pre-applications
- Transportation support to Municipal Services sections for construction and post construction compliance related issues
- Transportation input to Draft County Development Plan 2022-2028
- Transportation input to Cherrywood SDZ Planning Development Management and Part 8 pre-applications
- Transportation support for Capital projects team in ICC in making representations for schemes and helping integrate planning application into future schemes
- Transportation support to Municipal Services Traffic sections with regular meetings and updates for construction and post construction compliance related issues

## Environmental Enforcement, Litter and Animal Control

To take a leadership role to combat the impacts of Climate Change. To encourage and promote environmental awareness with a view to achieving resource efficient, the circular economy, eliminating litter pollution and to encourage recycling and

other local initiatives. To monitor and enforce environmental legislation and regulations concerning air, noise, waste, litter and animal control. Investigation, assessment and close out of complaints logged on the Council's CRM system

National Environmental Priorities: Illegal dumping and unaccounted for waste, C&D Waste, Waste Tyres, ELVES compliance scheme, Packaging waste enforcement, WEEE (Waste Electrical and Electronic Equipment), Batteries, Farm Plastics, Solid fuels, Air and Noise complaints, Air and Noise Control (planning): assessment and conditioning of planning permissions in relation to air/noise regulation, Ambient Air Monitoring Programme (extension of AAMP) and Solvents. Deco-paints and Petroleum Vapour Regulations

### Key Achievements 2021

- Litter Management Plan adopted
- Tidy Districts 2021 operated as a non-competitive supportive consultation with 41 groups.
- The Green-Schools programme involved 117 schools.
- 85 environmental education workshops in schools were funded in 2021.
- Dog Shelter tender awarded to Midland Animal Care Ltd
- Bike to Africa Scheme an initiative to send bikes to Africa in association with Rotary Ireland was hugely successful, filling a 25ft container with bikes for re use
- Hazardous Waste Collection took place at Dún Laoghaire Harbour on the 11th of September 14.599 tonnes of Hazardous Waste was collected
- Mattress Amnesty event took place in Ballyogan Recycling Park on the 4th of September, 1,423 mattresses were collected at this event
- 648 Litter Fines (including Bye Laws)
- 4634 sqm of graffiti removed
- 49 end of life including abandoned cars removed
- 24 dogs were taken to the Councils pound
- 11 Horses impounded
- RMCEI Complaints Investigated 2,720

## Civic Defence and Fire Service

The Civil Defence for Dún Laoghaire-Rathdown County Council is provided by Dublin City Council.

The Fire Service in Dún Laoghaire-Rathdown is also provided by Dublin City Council pursuant to an agreement under Section 59 of the Local Government Act 1955.

## Green Business

The impact of climate change, new regulations, rising resource costs and changing customer expectations requires all businesses, irrespective of their size or sector, to adopt an eco-friendly approach. Ireland has a target to reduce carbon / greenhouse gas emissions by 51% by 2030, and to achieve a climate neutral economy by 2050. To do this, businesses are encouraged to invest in a greener future, through sustainable products, services and business models.

DLR County Council’s Green Business Office supports an environmental awareness programme for businesses and honours those organisations that demonstrate leadership in environmental stewardship in the county. It also encourages the transition from a linear economy to a circular economy to enhance employment and increase the value recovery and recirculation of resources.

Green Business promotes environmental best practices including waste prevention, energy efficiency, water conservation and sustainable transport activities through capacity building in the SME sector and in public institutions in dlr. This enables businesses to meet the resource efficiency objectives of the Eastern-Midlands Regional Waste Management Plan 2015-2021 and the policy actions in the government’s Waste Action Plan for a Circular Economy 2020-2025.

Green Business organises and co-ordinates green business events, facilitates environmental certification and supports the hosting of annual business awards in the county. Green Business also collaborates with national business support agencies including the Environmental Protection Agency, Sustainable Energy Authority of Ireland, Enterprise Ireland and local business representative groups e.g., Dún Laoghaire-Rathdown Chamber and Sandyford BID CLG to facilitate businesses that want to implement resource efficiency practices and principles.

## Key Achievements 2021

### Covid-19 support to the hospitality sector and public realm adjustments.

Green Business supported the Council’s interventions to facilitate outdoor dining by working with the Traffic Section to adapt the Street Furniture licensing process to make it covid-19 appropriate and by engaging with the hospitality sector to ensure licences were processed in a timely manner.

Green Business also collaborated with the Local Enterprise Office in the allocation of their street furniture grant for any new seating and with the Parks Department in the redesign of the public realm, where possible, to allow outdoor dining for local coffee shops/pubs throughout the county, which had seen a surge in outdoor dining arising from remote working and the restriction on indoor dining for most of the year.

## The €coMerit Programme

The €coMerit Programme, delivered by €coMerit, a Wexford based environmental consultancy, is designed to help organisations be more energy efficient, prevent waste, conserve water and save money in the process. Certificate holders also commit to promoting environmental awareness among their key stakeholders including staff, customers and suppliers. Participants achieve recognition for their environmental achievements through the award of an €coMerit certification which is reviewed annually to ensure continuous environmental improvement takes place.

€coMerit Certificate holders have posted average year on year reductions in carbon emissions of 9.2% since 2009. However, in 2021 annual reviews continued to be conducted remotely and there was little scope to recruit new participants due to the impact of covid-19 on arranging in person site visits – the only new €coMerit Certificate awarded was to the Beacon Hospital. Site visits are an essential part of agreeing an environmental improvement plan with any new participant in the programme and many sites/offices had restricted operations as staff continued to work remotely.

Certified organisations are part of a Sustainable Energy Community, registered with the Sustainable Energy Authority of Ireland (SEAI), which allows them access SEAI grant funding for energy-saving projects. To date, 56 organisations nationally who are participating in the €coMerit Programme have been awarded a total of €2 million in grant aid.



Official Launch of Dublin Climate Action Week 2021

## Business Awards 2021

Dún Laoghaire-Rathdown County Council co-funded the Business Impact Awards hosted on-line by Sandyford BID in 2021.

Green Business sponsored, solicited nominations and judged the Sustainability Impact category to celebrate businesses who demonstrated excellence in environmental best practice despite the challenges of Covid -19 - one award was given for Multinationals and another for SMEs.

Dún Laoghaire-Rathdown Chamber's County Business Awards was cancelled due to Covid-19.

Green Business was invited to judge two categories in the on-line National Green Awards in 2021.

## Recycling Centres

The Council provides recycling services to domestic users by way of 36 bring banks, 2 local recycling centres (Eden Park & Shanganagh) and the Ballyogan Recycling Park.

## Key Achievements 2021

- The Recycling Centres and Bring Centres were very busy in 2021.
- The tonnage of recyclable materials brought to Ballyogan Recycling Park in 2021 was 9,864 tonnes which was like 2020. A total of 294,143 customers used the facility in 2021.
- 1,004 tonnes of recyclable materials were brought to Eden Park Recycling Centre in 2021.
- 524 tonnes of recyclable materials were brought to Shanganagh Recycling Centre in 2021.
- A total of 4,729 tonnes of recyclables were brought to the Bring Banks in 2021.

## Climate Action

The Council continues to focus its efforts on the implementation and monitoring of its Climate Change Action Plan (CCAP) 2019-2024, in the context of the ongoing causes and impacts of climate change. Furthermore, dlr continues to mainstream its efforts and collaborate across departments, staff and Elected Members, to achieve energy efficiency and emission reductions across its own buildings, facilities, functions and services, whilst also influencing climate action in the wider community. This is derived from the Council's Corporate Plan, a core value of which is 'Climate First - Adopt a climate first approach to decision making'.

The Council is committed to the annual monitoring and reporting of the CCAP. The Plan now includes 144 actions in total, across the five theme areas of Energy & Buildings, Transport, Flood Resilience, Nature Based Solutions and Resource Management. Ongoing citizen and stakeholder engagement are at the heart of the CCAP, as our County as a 'community', continues its efforts to contribute to the shared, national climate objective, as set out in the Government's National Climate Action Plan 2021 – Securing our Future.

## Key Achievements 2021

The Council has published the second Annual Progress Report of the Climate Change Action Plan 2019-2024, which is available on the Council's website.

In 2021, dlr led the inception and delivery of Dublin's first Climate Action Week, which took place from the 13th to 19th September 2021. Over seventy-five (75) online and in-person events took place throughout the week, including webinars, workshops, site visits, cycles and walking tours. DCAW21 events were planned to showcase the co-ordinated delivery of the four Dublin local authority Climate Change Action Plans, in collaboration with a range of partners.

Dlr was also one of the co-authors of the national County and City Management Association (CCMA) led, 'Developing Decarbonising Zones in Ireland - A Briefing Paper for the Local Authority Sector'. Subsequently, the Council submitted a 'Decarbonising Zone Position Paper' to the Department of Housing, Local Government and Heritage (DHLGN), outlining a number of DZ areas of interest across the County.

Whilst a number of locations in the County have potential, in being selected as a Decarbonising Zone, it is considered that the greatest return will be achieved by the Council demonstrating continued leadership and working in collaboration with local partners including business groups, residents, developers and communities. The Council is currently in the final stages of selecting a DZ in the County, that will move forward to Implementation Plan stage in 2022.

The Council continues to participate in SEAI's Sustainable Energy Communities (SEC) programme. dlr has partnered with Shankill Action for a Green Earth (SAGE) and Belarmine Sustainable Energy Communities, to provide bridging financing, to support the preparation of comprehensive Energy Master Plans (EMP) for the areas. The completed EMPs will include a Register of Opportunities, which is a range of projects that the SECs could move forward with into the future.

The four Dublin local authorities are committed to protecting and enhancing air quality across the Dublin region. The exceedance of the EU limit value for nitrogen dioxide in the Dublin region in 2019, necessitated the preparation of the Dublin Region Air Quality Plan 2021. Following public consultation, the final Plan has been submitted to the Environmental Protection Agency (EPA), the Minister for the Environment, Climate and Communications and the EU Commission, for final approval.

The Council is a partner in a number of European funded projects relating to Energy and Buildings, with other partners from Dublin, across Ireland and at European level. dlr is a partner in the EU Horizon 2020 funded DeliverEE project, together with a range of partners including Codema – Dublin's Energy Agency and the three other Dublin local authorities. This project will support the retrofit of a range of Council facilities such as leisure centres, fire stations, theatres, libraries, offices, community buildings and landfill treatment sites. This pipeline of projects will be completed over the next four years and is expected to reduce carbon emissions in Dublin by almost 4,000 tonnes.

## Active Travel

The dlr Active Travel Section was established in 2021. This dedicated team is focused on the delivery of safe and attractive walking and cycling infrastructure. The Section is focused on not only delivering capital projects e.g., Active School Travel but also looking at the softer side of active travel promotion e.g., school surveys

These schemes provide many benefits to the citizen in terms of safety, climate action, environment, health, economic as well as overall quality of life.



### Key Achievements 2021

- Creation of an Active Travel Section within infrastructure and Climate Change Department
- Recruitment of staff to the section

The following Projects have been completed:

- Summer Streets: Dun Laoghaire and Cabinteely

- Kill Avenue protected cycle facilities
- Removal of kissing gates and staggered barriers

Construction has commenced on these Active School Travel Routes:

- Sea to Mountains
- Park to Park
- Mountains to Metals

This project has progressed through to consultation:

- Safe and Quiet Streets: Drummartin Park

These projects have all progressed to preliminary design

- Dun Laoghaire Central
- DLR Connector
- Deansgrange cycle route
- Leopardstown Routes
- Taney Road to N11
- Rochestown Avenue
- Glenageary Road Upper

Other achievements:

- Completion of the TU Dublin interim report for Covid 19 measures (Blackrock and Coastal Mobility Route)



# **Legal Services Department**

# Legal Services Department

In 2021, the Legal Services Department supported the Executive in the delivery of services in accordance with its mission statement as follows:

*“To provide effective, efficient and responsive legal services to our clients, To support our clients in delivering effective outcomes, To play an active role in identifying and managing legal risk, To share our knowledge and expertise with our clients.”*

The Legal Department dealt with instructions and requests for advice from the Executive in the following areas:

- Advisory – Legal advice to the Management Team and Council staff in relation to the Council’s functions under the various Statutes relating to Local Government
- Covid-19 – Legal and Governance support
- Property and land – Acquisition and disposal of property and land, advice, enhanced leasing, leases and licences, tenant purchase, Council loans, Part V agreements and wayleaves
- Judicial review of administrative decisions
- Dispute resolution including construction disputes (negotiation, mediation, conciliation)
- Commercial contracts
- Regulatory enforcement – planning and litter enforcement
- Civil litigation
- Recovery of rates and debt collection
- Data protection and freedom of information
- Corporate governance

## Data Protection

The Council’s Law Agent in his capacity as Data Protection Officer together with members of the legal services team worked with the Director of Corporate to implement the Council’s Data Compliance Programme 2021. This work was progressed through the Council’s Data Governance Framework which includes the Council’s Privacy Programme Team. This included the following:

- Finalising privacy statements for each Department within the Council
- Driving compliance with the requirement for the Council Departments to enter into Data Processing Agreements and Data Sharing Agreements
- Identifying the extent to which personal data is being collected through the various Council forms and platforms
- Identification of the extent and location of special category personal data being processed by the Council

In addition to the foregoing, the Data Protection Officer and his team dealt with the management of personal data breaches and complaints received by the Data Protection Officer.



# **Municipal Services**

**56%** of paid parking transactions now “cashless payments”



**147**

ships visited Dún Laoghaire in 2021; highest since HSS departure



Provision of the School Warden Service with **73 full time wardens** and **13 reserve wardens**



Assisted the DTTAS with the delivery of ‘Cycle Right’ Training programme to

**1,198 STUDENTS** in **24 SCHOOLS**



**45**



bikes removed under Abandoned Bike Procedure which began in 2021

**310**

cycle parking spaces installed in public areas



Installed **7 EV CHARGERS**, including one dedicated for disabled car users

**230** CYCLE PARKING SPACES

+

**340** SCOOTER STANDS

supplied to **26** SCHOOLS



Blue Flag status at Seapoint and Killiney maintained



Road Resurfacing Programme Major Works (Roads Programme) – reconstruction/resurfacing of a road length of

**c. 9.4KM**



Road Resurfacing Programme Minor Works (Patching Programme) – road area of

**c. 24,052 SQ.M** reconstructed/resurfaced



Cycleway Maintenance Programme – resurfaced a cycleway length of

**c. 4KM**

Substantial Drainage and Gully Repair works carried out at 19 No. locations.



Processed and granted

**2590**



Road Opening Licences.

**23,700 lights** maintained and **3,146 LED lanterns** installed by the Public Lighting Section



Deep Cleans completed in 5 towns/villages



Purchased c. 90 new Big Belly bins



Digital screens at 3 bathing areas were used to display Bathing Water information

Completed circa 66,893 street bin collections



# Municipal Services

Municipal Services is the operations department of Dún Laoghaire Rathdown County Council which covers most of the outside operations of the Council. The sections included are Water & Drainage including Service Level Agreement with Irish Water; Flood Alleviation; Coastal Protection; Water Pollution Control; Traffic; Road Safety; School Wardens; Paid Parking; Road Maintenance; Roads Control, Public Lighting; Cleansing; Beaches; Coastal Protection; Fleet/Machinery Yard and Dún Laoghaire Harbour.

## Water Services

The Flood Alleviation Section within Water Services manage the OPW funded Eastern Catchment Flood Risk Management (ECFRAM) projects. The first project commenced in 2019, namely the Deansgrange Stream Flood Relief Scheme (FRS); this is the first part of the Loughlinstown Scheme.

The Deansgrange Stream FRS is well underway, the detailed hydraulic model is completed and extreme flood events have been modelled. The project team is now examining several flood alleviation options (and their costs). The emerging options will be presented to the public during a public engagement day in mid-2022.

The second part of the Loughlinstown Scheme, the Carrickmines Shanganagh Rivers Flood Relief Scheme, commenced in 2020. An initial public engagement day was held (virtually) and data gathering was undertaken. This included topographical

surveys, a rainfall and flow measurement survey and extensive environmental surveys. The river model has been developed. An initial site investigation is currently underway. Emerging options will be presented to the public in Q3 2022.

The Monkstown and Stradbroom environs flood mapping project commenced in 2021 with data gathering and surveying work underway. This project is partially funded by OPW Minor Works funding mechanism. Another project, the Dodder FRS Phase 3, is monitored by the team. Although the project is managed by DCC, the Dodder River forms a border with Dún Laoghaire – Rathdown and our input to the project is important.

The Section also project manages smaller more localised flood relief projects with DLR funds or OPW Minor Works funding, if available. The roll out of screen cameras on key river catchments is ongoing. These cameras provide vital information during storm events when it is difficult or unsafe for Operations crews to access the areas.



Kilbogget Park Flood Storage System opened



Funfair at Dún Laoghaire Harbour

## Key Achievements 2021

- Completion of the Kilbogget Park Flood Storage Project.
- Ongoing project management of the ECFRAM Loughlinstown Scheme.
- Commencement of the Monkstown/Stradbroom environs flood mapping project
- Ongoing rollout of the screen cameras

## Water Pollution Control

The EU Funded Dublin Urban Rivers Life Project (in partnership with SDCC) began in the Carrickmines Catchment in 2021. The goal of the Project is to demonstrate the most effective way to remove domestic misconnections properties in urban areas. From May to December 2021, 808 properties were assessed. 89 of these properties were misconnected of which 56 had been repaired by the end of the year. A longstanding non-compliant septic tank which failed the National DWWTs Inspection Criteria was replaced with a new DWWT system. All the rivers in the County are sampled on a quarterly or biannual basis. All the required Water Framework Directive samples were taken and delivered to the EPA Lab in Clonskeagh.

## Key Achievements 2021

- 808 properties assessed for misconnections. 89 misconnections found and 56 repaired.
- There are now 18 construction sites licensed for trade effluent discharges to water under Section 4 of the Water Pollution Act.

## Water Services – SLA Agreement with Irish Water

The Water Services Section is responsible for managing and maintaining the public water and foul drainage systems within the county under the terms of a Service Level Agreement with Irish Water, and in accordance with an Annual Service Plan.

The Service Level Agreement also provides for DLR Water Services staff to assist Irish Water in planning for the provision of future infrastructure in the county, which is a necessary component in achieving the Corporate Goals of facilitating the development of housing and supporting business growth and employment opportunities in the county.

## Transportation Services

### Traffic & Road Safety Section

Principal activities of the Traffic & Road Safety Section include:

- Design, construction and upgrading the Council's Road network, traffic management and road safety
- Management of the traffic signals system (SCATS)
- The provision of Statutory Signing & Lining
- The provision and upgrade of pedestrian and cycling facilities and the improvement of facilities for mobility impaired and disabled road users.
- The delivery of sustainable mobility and active travel initiatives

## Key Achievements 2021

Under the NTA's funding of €34m in the area of Sustainable Transport measures in the delivery of Cycling and Walking the following were provided:

- 2 full build cycle schemes completed – Drummartin Link Road and Stillorgan Road at Stillorgan Road (N11 – UCD Accessibility)
- 1 cycle Greenway completed – Cruagh Wood and Belmont Link
- 3 cycle protection schemes completed – Johnstown Road/ Blackthorn Drive/Newtown Park Avenue near N11
- Official opening of Sandyford Cycle Route by An Cathaoirleach Lettie McCarthy
- Bike Week took place on the 20th to 27th of September 2021
- 3.0km of new cycle tracks completed and 1.6km cycle protection installed
- 310 cycle parking spaces installed in public areas and 230 cycle parking spaces and 340 scooter stands supplied to 26 schools
- Cycle Training delivered to a total 1,198 students in 24 schools
- Abandoned Bike procedure began with 45 bikes removed
- Pedestrian improvements carried out at 12 junctions and zebra crossing were installed at 12 locations and toucan crossings at 2 locations

## Paid Parking Control Section

The Council operates a Paid Parking Scheme on a number of public roads/car parks within its administrative area and the Harbour area. The scheme is operated under the Council's Parking Control Byelaws 2020.

### Key Achievement 2021

- 'Cashless' transactions 56% of all payments made
- The first "Cashless" Paid Parking Scheme was introduced in Ashlawn, Dundrum
- The launching of the first 'Electric Charging Disabled Bay in Sandyford,' in conjunction with the Council's Disability Steering Group
- Dún Laoghaire Harbour Parking under remit of Paid Parking Control Section



Decorative top of bandstand on East Pier



## Fleet Management

The Fleet Management Unit's focus is on providing a modern fleet that meets the operational requirements of the Council while being cost effective, energy efficient, satisfying procurement regulations and the Climate Action Bill.

2021 has been a year of development for the Fleet unit in refining and establishing a more robust system of protocols and procedures in order to progress towards the ambitious Climate Action Plan 2030 targets.

### Key Achievements 2021

- The formation of an Asset Register and Fleet Renewal Programme to 2030. In its first iteration, this document sets parameters and years for replacement of each dlr vehicle, estimating a budget with a focus on emissions targets.
- A new GPS system has been implemented via a newly appointed service provider
- The database of Fleet documentation has been refined and reshaped for a smooth transition to dlr DOCS.
- IS 50001. Procedures of counting, managing and improving energy efficiency have been shaped
- 5 new electric vehicles purchased

## Dún Laoghaire Harbour

The Harbour Section currently has 13 direct staff within management, administration, maintenance and security. Harbour staff are responsible for the management of vessels within or on approach to the Harbour, Aids to Navigation, Port Security requirements, enforcement of the Harbour Byelaws

along with boat storage and swing moorings. Harbour staff are also responsible for the management of the Harbour Car Parks, management and upkeep of Harbour Properties, liaison with Harbour Tenants, cleansing and general maintenance within the Harbour as well as the management of all events and filming within the Harbour Estate.

### Key Achievement 2021

- Delivery of the Economic Plan for the future of Dun Laoghaire Harbour
- Full condition Survey of the West Pier completed
- Repairs to Berth 4 Fenders completed
- New LED lights installed in both Lighthouses
- New public pontoon installed at the West Pier
- New power and water supply points installed for the fishing fleet
- Public Realm improvements around the Ferry Terminal completed

## Road Maintenance

The Road Maintenance Section maintains a network of c. 827 km of roads and c. 1,400 km of footpaths. The section carries out a wide range of maintenance works including road resurfacing, footpath programmes, bridge & structure maintenance, drainage & gully repairs, cycleway maintenance and an accessibility works programme as well as other works.

### Key Achievements 2021

- €3.5M in NTA funding for various Active Travel Related Schemes to supplement Road, Footpath, Cycleway and Accessibility Improvement schemes
- Lead on the Killiney Beach Enhancement scheme to deliver crucial maintenance, accessibility improvements and public realm enhancement works
- Road Resurfacing Programme Major Works (Roads Programme) – reconstruction/resurfacing of a road length of c. 9.4km
- Road Resurfacing Programme Minor Works (Patching Programme) - road area of c. 24,052 square metres reconstructed/resurfaced
- Cycleway Maintenance Programme - resurfaced a cycleway length of c. 4km.
- Substantial Drainage and Gully Repair works carried out at 19 No. locations.
- Extensive resurfacing and footpath upgrades completed in 2 No. Estate Management Forum locations.
- Accessibility improvements implemented at 3 No. locations.

## Roads Control

The Roads Control Unit is responsible for the control and management of roadworks throughout the County. The Unit also processes Surface Permit applications including licences for hoarding, scaffolding, skips and abnormal load permits, and implements the programme of permanent reinstatement repair

works on behalf of Irish Water/ Water Services under a service level agreement.

The Unit carries out restoration works on roads and footpaths that have deteriorated directly due to utility or private development works by utilising 'long-term impact' charges collected from road opening licences.

## Key Achievements 2021

- Processed and granted 2,590 Road Opening Licences.
- Processed and granted 77 Surface and Hoarding Permits.
- Completed 1,361 permanent Irish Water Reinstatements
- Completed resurfacing works at Mariner's Court and laneway linking Haigh Terrace to Adelaide Road
- Completed restoration works along Proby Square South, Blackrock.
- Completed road reinstatement and associated works at Overend Avenue, Drummartin & Sydenham Villas, Dundrum
- Completed patching repair works at Kilgobbin Road, Sandyford Road & Enniskerry Road.

## Public Lighting

The Public Lighting Section maintain the lighting on all the roads, footpaths, walkways and parks that are accessible to members of the public 24 hours per day.

There are over 23,700 lights in the county maintained by the Public Lighting Section. Alongside the day-to-day maintenance, there is an on-going upgrade programme of columns, brackets, networks and de-coupling of direct feed networks.

The Public Lighting Section, through its Energy Reduction Programme, is committed to environmentally friendly lighting. This programme is focused on the installation of energy efficient LED lanterns. The programme aims to meet the 51% public lighting energy reduction and 50% carbon reduction by the year 2030. Dlr Public Lighting are also working towards installing EV Charging at various locations throughout the county.

## Key Achievements 2021

- Continued to provide a high level of maintenance throughout pandemic restrictions
- Installed 3,146 LED lanterns
- Installed 7 EV chargers, including one dedicated for disabled car users
- Replacement/Upgrade of heritage lighting columns in Dalkey Village

## Cleansing and Beaches

The Cleansing and Beaches Section provides services centred around the cleaning of roads and public spaces, and maintenance of beaches and harbours.

The section delivers a wide range of services including:

- Road, footpath, laneway and cycle track cleaning
- Management of the street bin service
- Maintenance of 22,000 gullies

- Provision of emergency flood response
- Dumping/litter clean-ups
- Management of 2 recycling centres and countywide bottle banks
- Weed control
- Management of beaches, harbours and bathing areas, inclusive of Lifeguard provision
- Bathing Water Quality Monitoring and Reporting
- Management of public conveniences

## Key Achievements 2021

- Deep Cleans completed in 5 towns/villages
- N11 and Wyattville Link Road Cleansing Projects
- Temporary toilets installed during the summer months in Dundrum, Blackrock, Dalkey, Newtownsmith and Sandycove Avenue East
- Digital screens at 3 bathing areas were used to display Bathing Water information
- Successfully ran ring buoy project trial
- Procurement of 2 No. new bin trucks
- Extensive seasonal weeding
- Successful management of challenging bathing season
- Blue Flag status at Seapoint and Killiney maintained
- Completed circa 66,893 street bin collections
- Purchased circa 90 new Big Belly bins
- Support of over 659 voluntary clean-ups.

## Coastal Protection

The Council continues to monitor coastal erosion at key locations along the coast, which are known to be vulnerable to erosion because of their geology and soil type. The key locations are south of Killiney Beach to the end of the dlr boundary near Bray.

## Key Achievements 2021

- Project ongoing at Old Bray Landfill remediation at Woodbrook.
- Ongoing monitoring of extent of erosion at key locations along the dlr coastline.
- Temporary access gangway installed at Coliemore Harbour whilst detailed design and planning progresses for rock armour repair proposal
- Design prepared and contract awarded for Quinn's Road access remediation for implementation in 2022





# Planning

**30%**  
rise in planning applications



**3921**  
observations received on planning applications



  
**1263**  
submissions on the Draft County Development Plan

  
**62%**  
rise in Fire Safety Certificates applications

**63%**   
of Commencement notices submitted to receive at least 1 site inspection

Over  
**25M**  
received in Development Contributions

**429**  
Enforcement files closed

Over  
**900**  
Planning counter customers

Number of active large residential construction sites  
**60**

Number of units under construction

**5,543**



Number of residential units permitted not developed

**10,288**



# Planning

The Planning Department's income and workload increased and was buoyant throughout 2021. This is shown by the 30% increase in planning applications and the 37% increase in Building Control fees. The resilience in the sector can be seen across all the aspects of the Planning Departments legislative responsibilities.

In 2022 the Planning Authority will have several challenges to overcome, the completion of the County Development Plan, implementation of several legislation changes and the management of increasing workloads within an increasingly complex environment. This will need to be accommodated while keeping an on-demand planning service in place that is agile enough to deal with varying demands across all aspects, from Forward Planning to Taking in Charge.



- Preparation of Chief Executive's Report on the submissions received on the Draft Plan.
- Consideration by members of the Draft Plan and Chief Executive's Report
- The Draft Plan was amended by the members at Council meetings in October 2021
- The draft consultation stage of the process concluded with 7 County Development plan meetings that were held in early October 2021
- The Material Amendments public consultation was held during November – December 2021 (concluding in January 2022)

## Development Management

With the 30% increase in planning applications in 2021 came an increase in all areas that are ancillary to the process. The complexity of application along with the volume also increased, which is shown by the 40% increase in planning fees when compared to 30% in the number of applications. This workload was accommodated with a backdrop of several legislative changes that created pinch points as regards workloads, such as the LRD and Compliances deadline legislation.

## Forward Planning

The Draft County Development Plan (CDP) process had a 56% increase in submissions when compared to the 2016 CDP. Along with submissions from the public, there was extensive, active, and detailed engagement with elected members to convey their vision for the county for the next 6 years into the new plan. It is predicted that the plan process will continue in Q2 2022 according to the current timelines.

## Key Achievements 2021

- Completion of consultation on the Draft County Development Plan 2022 – 2028 including a virtual display of the Draft County Development Plan.

## Key Achievements 2021

- 1873 planning applications
- 3921 submissions on applications
- 27 stage 3 SHD applications made to An Bord Pleanála in the administrative area
- 22 stage 2 SHD Preplanning applications made to An Bord Pleanála in the administrative area which the Planning Authority provided reports on
- 18 stage 1 SHD Preplanning applications made to the Planning Authority
- 174 Pre-planning consultations
- 342 Planning compliances decided by the Planning Authority
- 429 Enforcement files closed

## Active Land Management

ALM uses the tool of the vacant site register to encourage residential development. The reporting carried out by dlr on a quarterly basis, as part of the Housing Task Force, on the level of development activity in the County is tracked to also inform our decision making. In 2021 DLR was the County with the third highest level of residential units commenced in the Country, according to the Department of Housing Local Government and Heritage Figures

### Key Achievements 2021

- 121 sites (of 10 units or more) with Planning Permission for 15,831 homes.
- Construction has commenced on 60 of these sites which will provide 5,543 homes when complete.
- The remaining 10,288 homes have yet to commence.
- In addition, there are 6,137 homes within the Planning Process

## Building Control

Building Control's objective is to promote a culture of compliance with the Building Regulations through the fulfilment of the various statutory functions and active engagement through a risk assessed inspection process. 2021 was a buoyant year for the Building Control section, which saw increases in applications and incomes. This was particularly acute in FSC applications (62% rise on 2020) and in Commencement Notices (30% rise on 2020). Along with the Building Control legislation this section also coordinates the



Development Plan Art Competition winner – Climate Action



Honeypark - photo by Imageworks Photography on behalf of Cosgrave Group

Taking in charge and Return of Bond process, there were 32 applications being processed at the end of 2021.

## Key Achievements 2021

- Fire Safety Certificates received - 277
- Fire Safety Certificates granted- 183
- Disability Access Certificates received - 141
- Disability Access Certificates granted - 144
- Commencement Notices received - 728
- Commencement Notices validated - 726
- Compliance on Completion Certificates received - 236
- Compliance on Completion Certificates validated - 214
- 63% of Commencement notices submitted to receive at least 1 site inspection
- 32 applications being processed at the end of 2021 for Taking in Charge and Return of Bond

## Departmental Service improvements

To accommodate new legislative changes and service improvements, new processes were designed around new and existing IT systems and legislative procedures in a way that allowed information capture for future decision making, while still providing an efficient service for applicants. Several workshops with sections of the Planning Department and sister departments were held to provide technical support around our IT systems and processes, both new and existing. The learnings and input taken from these sessions were reinforced with continual system improvements based on user experience and feedback.

## Key Achievements 2021

- New online preplanning module launched
- Online pre-planning module has been designed to accommodate new processes
- New compliances process has been put in place to align with changes in legislation
- Managing the transition from the SHD to LRD planning process
- Move to online Fire Safety Certificate applications through the Building Control Management System (BCMS)
- Continual system improvement based on user feed back
- Innovative virtual display used for Draft County Development Plan
- Successful reopening of the Planning Counter for drop in appointments

# Statement of Financial Position (Balance Sheet) as at 31st December 2021

	Notes	2021 €	2020 €
<b>Fixed Assets</b>	1		
Operational		1,480,301,335	1,457,761,656
Infrastructural		1,771,343,791	1,767,215,873
Community		56,729,140	57,108,437
Non-Operational		101,967,287	102,941,284
		<b>3,410,341,553</b>	<b>3,385,027,251</b>
<b>Work-in-Progress and Preliminary Expenses</b>	2	<b>39,624,137</b>	<b>40,913,124</b>
<b>Long Term Debtors</b>	3	<b>141,795,993</b>	<b>129,671,296</b>
<b>Current Assets</b>			
Stock	4	980,204	943,296
Trade Debtors & Prepayments	5	64,957,730	73,914,623
Bank Investments		315,161,708	269,410,605
Cash at Bank		140,482	862,284
Cash in Transit		2,904,669	7,682,417
		<b>384,144,794</b>	<b>352,813,224</b>
<b>Current Liabilities</b>			
Bank Overdraft		–	–
Creditors & Accruals	6	110,905,019	122,680,779
Finance Leases		–	–
		<b>110,905,019</b>	<b>122,680,779</b>
<b>Net Current Assets / (Liabilities)</b>		<b>273,239,775</b>	<b>230,132,444</b>
<b>Creditors (Amounts greater than one year)</b>			
Loans Payable	7	132,840,016	140,551,310
Finance Leases		–	–
Refundable Deposits	8	43,187,981	43,071,242
Other		52,957,753	41,186,420
		<b>228,985,750</b>	<b>224,808,972</b>
<b>Net Assets / (Liabilities)</b>		<b>3,636,015,707</b>	<b>3,560,935,144</b>
<b>Represented By</b>			
Capitalisation	9	3,410,341,553	3,385,027,251
Income WIP	2	32,327,364	34,770,830
General Revenue Reserve		8,810,086	8,740,812
Other Specific Reserves		12,033,190	12,033,190
Other Balances	10	172,503,515	120,363,061
<b>Total Reserves</b>		<b>3,636,015,708</b>	<b>3,560,935,144</b>

# Statement of Comprehensive (Income & Expenditure Account Statement) For Year Ended 31st December 2021

The Income and Expenditure Account Statement brings together all the revenue related income and expenditure.

It shows the surplus/(deficit) for the year.

Note 16 allocates transfers by service division in the same format as Table A of the adopted Local Authority budget.

	Note	Gross Expenditure 2021 €	Income 2021 €	Net Expenditure 2021 €	Net Expenditure 2020 €
<b>Expenditure By Division</b>					
Housing and Building		48,128,014	44,009,036	4,118,978	1,162,118
Roads, Transportation & Safety		28,827,040	12,917,802	15,909,238	14,237,424
Water Services		12,599,660	8,426,528	4,173,132	3,675,403
Development Management		25,774,834	9,676,645	16,098,189	15,964,352
Environmental Services		32,067,389	5,844,164	26,223,225	23,432,085
Recreation & Amenity		33,449,653	5,075,552	28,374,101	27,339,752
Agriculture, Education, Health & Welfare		4,497,042	3,057,492	1,439,550	813,387
Miscellaneous Services		41,392,843	40,644,861	747,981	(2,200,231)
<b>Total Expenditure/Income</b>	<b>15</b>	226,736,474	129,652,080		
Net Cost of Division to be funded from Rates and Local Property Tax				97,084,394	84,424,291
Rates				92,026,671	89,309,549
Local Property Tax				18,633,673	10,743,645
<b>Surplus/(Deficit) for Year before Transfer</b>				13,575,951	15,628,903
<b>Transfers from/(to) Reserves</b>	<b>14</b>			(13,506,676)	(15,623,331)
<b>Overall Surplus/(Deficit) for Year</b>	<b>16</b>			69,274	5,572
<b>General Reserve at 1st January</b>				8,740,812	8,735,240
<b>General Reserve at 31st December</b>				8,810,086	8,740,812





# Appendix

# Appendix 1

## Energy Management and Awareness

### Energy Management and Awareness

Dún Laoghaire - Rathdown County Council won the top Sustainable Energy Authority of Ireland (SEAI) 2021 award, 'Energy Team of the Year'. The award recognises the collective ambition and long-term leadership in energy management and continuous ongoing improvement in all areas of energy across all departments. The cross-departmental dlr Energy Team collaborate to achieve energy efficiency and carbon reduction across its own buildings, public lighting, fleet, functions and services and the wider community. DLR continually improves its own energy efficiency through ISO 50001 Energy Management System and by implementing energy and carbon reduction projects.

Energy performance has improved by 51% in 2020, compared to the baseline year of 2009, exceeding the public sector energy efficiency target of 33% energy efficiency savings by 2020. 75% of the public lighting in the county were LED by the end of 2021 and the fleet includes 24 electric vehicles. Compared to the baseline, DLR's carbon emissions in 2020 had reduced by 44%. These efforts will have to be sustained to meet the 2030 targets as 2021 also saw the enactment of the Climate Action and Low Carbon Development (Amendment) Act which has increased Ireland climate ambitions in line with wider international efforts. The focus of the new 2030 targets is thermal (heating) and transport emissions (51% reduction) and renewable energy (50%).

There has been significant investment recently in sustainable infrastructure, a greener environment, community engagement and working with businesses and the community to encourage behavioural change. Public energy awareness initiatives include the popular annual 'Home Energy Upgrade' webinar and Home Energy Saving Kits available through branch libraries.

DLR have also secured EU funding through PROBONO with Dún Laoghaire- Rathdown as lead city with a consortium of municipalities, solution providers and experts to execute Living Labs in interconnected Green Buildings and Neighbourhoods with partners across Europe. It is also part of the Horizon 2020 Project DeliverEE - Delivery of Renewable and Energy Efficiency project across the Dublin region with the other Dublin local authorities and Codema. Planned projects include retrofits of Significant Energy User buildings and 20-30 other buildings for energy efficiency measures including LEDs lighting upgrades, heat pumps and solar PV installations.

### ISO 50001 – Energy Management System

The dlr Energy Team was established to underpin the organisation's pursuit of energy performance improvement and was formalised under the criteria set out in ISO 50001, the internationally recognised standard on Energy Management Systems. Currently, the County Architect is the designated Energy Performance Officer and the administration of the team is managed by the Architects' Department. Under ISO 50001:2018, the scope of the Energy Management System (EnMS) encompasses all energy that is under the control of Dún Laoghaire-Rathdown County Council as well as dlr Leisure and includes dlr Leisure buildings as Significant Energy Users (SEUs).

The scope of the EnMS necessitates a cross-departmental team featuring representatives from those departments most able to influence dlr's energy performance. These include team members from Municipal, including Public Lighting and Fleet; Community, including libraries; and Corporate Affairs. Beyond the EnMS scope boundaries, the Energy Team and wider dlr staff, also endeavour to act as Public Exemplars in energy management in accordance with S.I. 426 of 2014.

Compliance with energy-related legal obligations is written into dlr's recently updated Energy Policy Statement and is one of the key criteria necessary for continued ISO 50001:2018 certification. In November, dlr passed the annual audit by Certification Europe, achieving zero non-conformances for the first time.

### Key Achievements

- Based on the Sustainable Energy Authority of Ireland's (SEAI) Monitoring and Reporting (M&R) system, Dún Laoghaire-Rathdown County Council improved energy efficiency by 51% in 2020 compared to the 2009 baseline, exceeding the 2020 target of 33% and taking significant strides towards the 50% absolute target for 2030. While it may appear as though the 2030 target has already been reached, current levels of energy efficiency need to be sustained until the end of the decade as service restrictions due to Covid come to an end and as service delivery further expands to a growing population.
- Carbon emissions' performance has also improved with 44% reduction against a baseline of the 2016 - 2018 average, which marks considerable progress towards the 50% 2030 target. There is also specific target for emissions associated with transport and thermal (heating buildings) energy consumption, with a 51% improvement required by 2030, and this improvement is measured against a baseline of the 2016- 2018 average.
- The Climate First Committee, chaired by the Chief Executive and attended by Directors and Seniors from relevant departments, was established to assist with strategy development and decision-making related to significant energy/ carbon reduction projects and policies in pursuit of key targets in the coming decade.
- An ISO 50001 training programme was undertaken by 12 staff from dlr's Significant Energy Users (SEUs). The training was organised by the dlr Energy Team and staff from Fingal and South Dublin County Council were also invited to participate. Each participant's 18 hours of training contributed to the integration of energy performance improvement into the culture of the organisation.
- An online Staff Energy Awareness Quiz was held with over 100 participants. The quiz was primarily based on the Staff Energy Saving Handbook produced in 2020 and reminded staff about this practical resource and the importance of energy efficiency.
- The 'Home Energy Upgrade Webinar' with a panel of Architects and Energy Experts attracted over 370 registrations for the live event and subsequently over 366 views on the dlr YouTube Channel.

- The public lighting section installed 3,146 LED lanterns and reduced average wattage from 92W to 87W per light, a saving of 0.46MWh, a saving of approximately €74k per annum in energy costs and 136 tonnes of CO<sub>2</sub> saved per annum. Seven EV chargers were also installed, including one dedicated for disabled car users, and these are all currently free for use by members of the public.

In order to improve energy monitoring and quantify the energy consumption of dlr's EVs, submeters have been installed in County Hall.

DLR Leisure Services C.L.G. operates and manages the Council's Leisure facilities for the benefit of the local community. In 2021, DLR Leisure Services CLG entered an Energy Performance Contract (EPC) with Lawlor Sustainability for three of the Leisure Centres: Loughlinstown Leisure Centre, Meadowbrook Leisure Centre and Monkstown Leisure Centre.

Ballyogan Operations Centre converted the lighting array in the yard to LED, almost halving the associated electricity consumption. Legacy issues with existing solar panels were also addressed and it is anticipated that the panels will contribute a significant portion of the Operation Centre's hot water requirements in 2022.

The dlr LexIcon and other branch libraries were combined in 2021 into a single Significant Energy User (SEU) for the purposes of dlr's Energy Management System (EnMS). Changes and achievements for libraries included the upgrade of Deansgrange Library's roof and LED installation in both Dundrum and Deansgrange libraries. In addition, recommendations from the 2020 Energy Audit were implemented in the dlr LexIcon, including an adjusted heating and lighting strategy. There were 31 loans of the Home Energy Savings Kits to borrowers with two additional Home Energy Savings Kits added to Library Stock in 2021, bringing the total to ten kits available for loan in dlr Libraries.

Within the Community section, the Samuel Beckett Energy team was formed. DLR's Community Workers have been encouraging the various community facilities and groups of the need for improved energy efficiency. Grant funding (Community Grants, Community Enhancement Programme) has also been made available for sustainable projects including energy efficiency improvement projects.

In the Fleet Management section, an additional five electric vehicles were ordered, of which four have been delivered. An Asset Register and Fleet Renewal Programme to 2030 has been developed. This document sets parameters and years for replacement for each dlr vehicle, estimating a budget with a focus on emissions targets. A second iteration will determine a more exact budget based on the emissions target. A Strategy for modernising dlr Fleet has been drafted to contain all requirements, considerations, constraints and directions of action.

## Actions Planned for 2022

- In 2022, Corporate Affairs are planning to undertake Building Energy Rating (BER) assessments on a number of their buildings as part of planning a programme of works to achieve 2030 energy efficiency and carbon reduction targets. Additionally, the hiatus placed on loans of the staff Home Energy Saving Kit in line with Covid precautions has been ended and lending has resumed.
- In Ballyogan Operations Centre further conversion of external lighting to LED is planned for 2022. This will comprise of a full re-design of the flood-lighting array, improving both functionality and energy efficiency. Continual improvement of energy management will be achieved, in part, by expanding data gathering and analysis to sub-meters on main distribution panels. Several feasibility studies are underway to identify opportunities by which the depot can meet its energy requirements via renewable energy technology.
- Community groups will continue to be encouraged to focus on energy efficiency and apply for any energy efficient funding. Energy data will continue to be gathered by the community facilities owned by dlr and guidance will be provided where possible to support the reduction of energy consumption.
- Libraries will continue to promote energy saving and awareness to the public through an outreach programme of events and information on digital screens along with promotion of the Home Energy Savings Kits. Library plans for 2022 also include adding three additional Home Energy Savings Kits to Library Stock along with a changeover to an e-Vehicle for library deliveries. Energy efficiency will be ensured in all library buildings throughout the year while open and in use, and closed for extended holiday periods, through newly created Operation Control Manuals and quarterly meetings with Codema, the Facilities Management company and library staff to identify and achieve further energy efficiencies.

# Appendix 2

## Acronyms

<b>AAMP</b>	- Ambient Air Monitoring Programme
<b>BHIS</b>	- Built Heritage Investment Scheme 2021
<b>CCAP</b>	- Climate Change Action Plan
<b>CCMA</b>	- County and City Management Association
<b>CDP</b>	- County Development Plan
<b>CPO</b>	- Compulsory Purchase Order
<b>DHLGH</b>	- Department of Housing, Local Government & Heritage
<b>dlr PPN</b>	- Dún Laoghaire Rathdown Public Participation Network
<b>EPA</b>	- Environmental Protection Agency
<b>ETB</b>	- Education and Training Boards
<b>FSC</b>	- Fire Safety Certificates
<b>FPI</b>	- Forward Planning Infrastructure
<b>GDPR</b>	- General Data Protection Regulation
<b>ICC</b>	- Infrastructure and Climate Change
<b>JPC</b>	- Joint Policing Committee
<b>LCDC</b>	- Local Community Development Committees
<b>LDA</b>	- Land Development Agency
<b>LGMA</b>	- Local Government Management Agency
<b>LIHAF</b>	- Local Infrastructure Housing Activation Fund
<b>LPF</b>	- Local Policing Forums
<b>MUHDS</b>	- Major Urban Housing Delivery Sites
<b>NOAC</b>	- National Oversight and Audit Commission
<b>NTA</b>	- National Transport Authority
<b>OGP</b>	- Office of Government Procurement
<b>OPC</b>	- Older Persons Council
<b>PPN</b>	- Public Participation Network
<b>PQQ</b>	- Pre-Qualification Questionnaire
<b>QQI</b>	- Quality & Qualification Ireland
<b>RIAI</b>	- Royal Institute of Architects
<b>RIHL</b>	- Rebuilding Ireland Home Loan
<b>SDZ</b>	- Strategic Development Zone
<b>SEAI</b>	- Sustainable Energy Authority of Ireland
<b>SHD</b>	- Strategic Housing Development
<b>SICAP</b>	- Social Inclusion and Community Activation Programme
<b>SPC</b>	- Strategic Policy Committee
<b>TAP</b>	- Traveller Accommodation Programme
<b>URDF</b>	- Urban Regeneration Development Fund
<b>WEEE</b>	- Waste Electrical and Electronic Equipment







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